## **Duke's Fuqua School of Business / CFO Magazine Business Outlook**

## Results for Chinese firms (own-firm changes expected during the next 12 months)

	Dec 2007	Sept 2007		
	200 2001	- Copt 2001		
Weighted Averages for	Expected growth in next 12 months			
	+8.2%	+7.4%		
Earnings growth*				
Capital spending	+13.5%	+14.6%		
Advertising and marketing spending	+6.3%	+6.9%		
Technology spending	+6.8%	+6.0%		
Employment	+7.3%	+10.6%		
Outsourced Employment	+3.4%	+4.7%		
Wages and Salaries	+8.0%	+8.1%		
Productivity	+5.2%	+5.6%		
Inflation (Chg in prices of own-firm products)	+1.6%	+1.6%		
Health Care Costs	Not asked	+4.8%		
Dividends*	+4.7%	+3.1%		
Cash on balance sheet*	+10.0%	+8.8%		
Inventory	+2.7%	+6.4%		
Mergers and Acquisitions	36.6% plan to acquire. 19.0% plan to sell part or all of firm.	Not comparable		
Business Terrorism Index (out of 100)	Not asked	Not asked		
Share Repurchases*	Not asked	+0.5%		

<sup>\*</sup> indicates public firms only. All other numbers for all survey respondents (including private)

## Chinese BUSINESS OPTIMISM Duke's Fuqua School of Business / CFO Magazine Business Outlook

	Dec 2007	Sept 2007
	Compared to last qtr.	
Optimism about the country's economy	More optimistic: 30.6% Less optimistic: 38.4% No change: 31.0%	More optimistic: 41.3% Less optimistic: 29.3% No change: 29.3%
Optimism about own company	More optimistic: 40.8% Less optimistic: 35.1% No change: 24.1%	More optimistic: 50.8% Less optimistic: 24.7% No change: 24.5%

## Top Concerns for Chinese Businesses:

- Cost of Labor (Wages, Salary, Bonus)
- Currency Values
- Cost of Fuel
- Regulation
- Skilled Labor Shortage