Duke's Fuqua School of Business / CFO Magazine Global Business Outlook

	Dec 2017	Sept 2017	Jun 2017	Mar 2017	Dec 2016
Weighted Averages for	Expected growth in next 12 months				
Earnings growth*	3.6%	6.2%	3.2%	15.4% Median = 5%	3.3%
Capital spending	4.8%	6.6%	8.2%	6.7%	2.7%
Advertising and marketing spending	0.9%	4.9%	3.9%	2.8%	1.7%
Technology spending	3.0%	5.2%	6.9%	4.8%	2.1%
R&D spending	6.3%	3.2%	6.7%	3.9%	2.1%
Employment – full-time	3.9%	0.4%	1.7%	0.3%	0.4%
Wages and Salaries	2.6%	2.7%	3.4%	2.0%	1.2%
Inflation (Chg in prices of own-firm products)	1.1%	1.5%	1.7%	1.2%	-0.3% Median=0.5%
Health Care Costs	1.3%	1.2%	2.2%	2.0%	0.5%
Revenue	5.6%	7.0%	5.6%	6.4%	3.8%

Results for 148 European firms (own-firm changes expected during the next 12 months)

* indicates public firms only. All other numbers for all survey respondents (including private)

European BUSINESS OPTIMISM

·	Dec 2017	Sept 2017	Jun 2017	Mar 2017	Dec 2016
	Compared to last qtr.				
Optimism about the country's economy	More opt: 47.9% Less opt: 15.8% No chg: 36.3%	More opt: 63.1% Less opt: 14.4% No chg: 22.5%	More opt: 62.3% Less opt: 9.2% No chg: 28.5%	More opt: 41.1% Less opt: 20.0% No chg: 38.9%	More opt: 40.1% Less opt: 22.8% No chg: 37.1%
Country optimism level	66.9	63.4	61.2	55.7	56.6
Optimism about own company	More opt: 51.0% Less opt: 19.0% No chg: 29.9%	More opt: 42.9% Less opt: 17.4% No chg: 39.8%	More opt: 44.2% Less opt: 13.2% No chg: 42.6%	More opt: 46.5% Less opt: 20.5% No chg: 33.0%	More opt: 38.7% Less opt: 25.0% No chg: 36.3%
Own company optimism level	68.7	64.0	63.1	62.3	60.6

Top Concerns for European Businesses

- Attracting and retaining qualified employee
- Regulatory requirements
- Data security
- Government policies
- Economic Uncertainty

- Currency risk
- Weak demand for your product/services
- Employee productivity
- Geopolitical/health crises
- Employee morale