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1. Are you more or less optimistic about your country's economy compared to last quarter?

N=86	Total	Total Country Where Based								
		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
1=More optimistic	46 53.5%	25 78.1% CDFGi	0 0.0%	3 20.0% AEh	5 33.3% Ae	10 83.3% Cdfgi	0 0.0% Ae	0 0.0% Ae	100.0%	0 0.0% ae
0=No change	23 26.7%	7 21.9% G	0 0.0%	6 40.0%	4 26.7% g	2 16.7% g	1 33.3%	3 100.0% Ade	0.0%	0 0.0%
-1=Less optimistic	17 19.8%	0 0.0% CDFI	0 0.0%	6 40.0% Ae	6 40.0% Ae	0 0.0% cdFl	2 66.7% AE	0 0.0%		2 100.0% AE
Mean	0.34	0.78 CDF		-0.20 AE	-0.07 AE	0.83 CDF	-0.67 AE	0.00	1.00	-1.00

1. Are you more or less optimistic about your country's economy compared to last quarter?

N=86	Industry												
	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L	
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%				7 8.1%	0 0.0%	11 12.8%	
1=More optimistic	6 46.2%	4 50.0%			0 0.0%	11 68.8%				3 42.9%	0 0.0%	4 36.4%	
0=No change	3 23.1%	3 37.5%	3 50.0%		0 0.0%	2 12.5% I				2 28.6%	0 0.0%	6 54.5% fi	
-1=Less optimistic	4 30.8%	1 12.5%	0 0.0% e		1 100.0% cl	3 18.8%	_		3 16.7%	2 28.6%	0 0.0%	1 9.1% e	
Mean	0.15	0.38	0.50	0.00	-1.00	0.50		0.33	0.50	0.14		0.27	

1. Are you more or less optimistic about your country's economy compared to last quarter?

N=86	Sales Revenue										
	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G				
Total	40	20	14	3	4	3	2				
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%				
1=More optimistic	22	8	7	2	3	2	2				
	55.0%	40.0%	50.0%	66.7%	75.0%	66.7%	100.0%				
0=No change	10	6	4	1	1	1	0				
	25.0%	30.0%	28.6%	33.3%	25.0%	33.3%	0.0%				
-1=Less optimistic	8	6	3	0	0	0	0				
	20.0%	30.0%	21.4%	0.0%	0.0%	0.0%	0.0%				
Mean	0.35	0.10	0.29	0.67	0.75	0.67	1.00				

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86	Total Country Where Based											
Mean								Central				
Median		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other		
		Α	В	С	D	Е	F	G	Н	<u> </u>		
Number	86	32	0	15	15	12	3	3	2	2		
Percent	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%	2.4%	2.4%		
Optimism rating	62.45	62.13		70.38	53.93	69.00	58.33	60.00	75.00	50.00		
	61.00	60.50		75.00	60.00	70.00	62.50	77.50	1.00	1.00		
				d	cE	D						

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86	Industry												
Mean	•	Bank/Fin										_	
Median	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy F	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm I	Agr, Pub Admin K	Other Industry	
						•		•	· · · · · · · · · · · · · · · · · · ·				
Number	13	8	6	3	1	16	0	3	18	7	0	11	
Percent	15.1%	9.3%	7.0%	3.5%	1.2%	18.6%	0.0%	3.5%	20.9%	8.1%	0.0%	12.8%	
Optimism rating	63.18	68.75	59.00	68.33	65.00	59.07		56.67	62.94	74.17		55.91	
,	65.00	65.00	60.00	72.50	67.50	60.00		67.50	67.50	80.00		62.50	
			j							С			

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86			S	ales Revenue			
Mean	Less than						More
Median	\$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	than \$10 billion
	A	В	С	D	E	F	G
Number	40	20	14	3	4	3	2
Percent	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%
Optimism rating	58.14	67.06	56.79	81.67	76.25	73.33	70.00
	60.00	67.50	60.00	82.50	80.00	75.00	1.00
	de			af	а	d	

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=86	Total	Country Where Based											
		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I			
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%			
1=More optimistic	52 61.9%	23 71.9% d	0 0.0%	8 53.3%	5 33.3% ae	10 83.3% d	2 66.7%	2 66.7%		1 50.0%			
0=No change	19 22.6%	4 12.5% d	0 0.0%	4 26.7%	7 46.7% a	2 16.7%	0 0.0%	1 33.3%	0 0.0%	0 0.0%			
-1=Less optimistic	13 15.5%	5 15.6%	0 0.0%	3 20.0%	3 20.0%	0 0.0% i	1 33.3%	0 0.0%	_	1 50.0% e			
Mean	0.46	0.56		0.33	0.13 E	0.83 D	0.33	0.67	1.00	0.00			

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=86						Indu	stry					
	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
1=More optimistic	8 72.7%	7 87.5%	5 83.3%	1 33.3%	1 100.0%	7 43.8%	0.0%		12 66.7%	4 57.1%	0 0.0%	6 54.5%
0=No change	1 9.1%	0 0.0%	1 16.7%	1 33.3%	0 0.0%	5 31.3%			4 22.2%	2 28.6%	0 0.0%	4 36.4%
-1=Less optimistic	2 18.2%	1 12.5%	0 0.0%	1 33.3%	0 0.0%	4 25.0%	0 0.0%		2 11.1%	1 14.3%	0 0.0%	1 9.1%
Mean	0.55	0.75	0.83	0.00	1.00	0.19		0.00	0.56	0.43		0.45

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=86			S	ales Revenue					Foreign	Sales	
	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
1=More optimistic	23 57.5%	12 63.2%	7 53.8%	2 66.7%	4 100.0%	3 100.0%	1 50.0%	24 58.5%	16 64.0%	5 71.4%	
0=No change	12 30.0%	3 15.8%			0 0.0%	0 0.0%	1 50.0%	10 24.4%	8 32.0% d	1 14.3%	0 0.0% b
-1=Less optimistic	5 12.5%	4 21.1%			0 0.0%	0 0.0%		7 17.1%	1 4.0% d	1 14.3%	
Mean	0.45	0.42	0.23	0.67	1.00	1.00	0.50	0.41	0.60	0.57	0.27

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=86		Owne	ership		Number of Employees								
	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G		
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%		
1=More optimistic	12 75.0%	36 57.1%		1 100.0%	15 53.6%	19 70.4%	3 60.0%	1 50.0%	4 100.0%	1 33.3%	2 66.7%		
0=No change	2 12.5%	16 25.4%		0 0.0%	8 28.6%	3 11.1%	2 40.0%	0 0.0%	0 0.0%	1 33.3%	1 33.3%		
-1=Less optimistic	2 12.5%	11 17.5%	0 0.0%	0 0.0%	5 17.9%	5 18.5%	0 0.0%	1 50.0%	0 0.0%	1 33.3%	0 0.0%		
Mean	0.63	0.40	0.67	1.00	0.36	0.52	0.60	0.00	1.00	0.00	0.67		

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86	Total	Country Where Based											
Mean								Central					
Median		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other			
		Α	В	С	D	Е	F	G	Н	I			
Number	86	32	0	15	15	12	3	3	2	2			
Percent	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%	2.4%	2.4%			
Optimism rating	68.13	64.68		80.77	61.43	74.50	65.00	70.00	70.00	62.50			
	70.00	70.00		85.00	65.00	80.00	72.50	75.00	1.00	1.00			
		С		aD	Ce	d							

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86						Indu	istry					
Mean		Bank/Fin										
Median	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Number	13	8	6	3	1	16	0	3	18	7	0	11
Percent	15.1%	9.3%	7.0%	3.5%	1.2%	18.6%	0.0%	3.5%	20.9%	8.1%	0.0%	12.8%
Optimism rating	70.00 72.50	72.50 75.00			85.00 82.50	59.67 60.00		62.50		78.33 80.00		67.27 72.50
						j		j		fh		

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86			S	ales Revenue		Foreign Sales					
Mean Median	Less than \$25 million A	\$25-99 million B	\$100-499 million	\$500-999 million D	\$1-4.9 billion F	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
				<u> </u>	_	•		,,			
Number	40	20	14	3	4	3	2	42	26	7	11
Percent	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
Optimism rating	63.51	74.41	64.29	70.00	80.00	86.67	72.50	67.37	67.29	65.00	74.55
	60.00	77.50	70.00	80.00	80.00	90.00	1.00	70.00	70.00	80.00	77.50
	bef	а			а	а					

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=86		Owne	ership		Number of Employees							
Mean Median	Public	Private	Nonprofit		5000- 9999	More than 10,000						
	A	В	C	D	A	В	C	D	<u>E</u>	ŀ	G	
Number	16	65	3	1	28	28	5	2	4	3	3	
Percent	18.8%	76.5%	3.5%	1.2%	38.4%	38.4%	6.8%	2.7%	5.5%	4.1%	4.1%	
Optimism rating	78.44 80.00	64.66 70.00		70.00 75.00	65.56 70.00	69.40 75.00	76.25 80.00	77.50 1.00	80.00 80.00	76.67 85.00	75.00 87.50	
	80.00 B	70.00 A		75.00	70.00	73.00	30.00	1.00	30.00	33.00	37.30	

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N=68	Total				Count	ry Where Ba	ased			
		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	68 100.0%	32 47.1%	0 0.0%	1 1.5%	14 20.6%	11 16.2%	3 4.4%	2 2.9%		1 1.5%
Economic uncertainty	37 54.4%	20 62.5% e	0 0.0%	0 0.0%	9 64.3%	3 27.3% a	2 66.7%	1 50.0%		1 100.0%
Weak demand for your products/services	26 38.2%	13 40.6%	0 0.0%	0 0.0%	6 42.9%	9.1% F	3 100.0% E	1 50.0%	_	0 0.0%
Government policies	22 32.4%	11 34.4%	0 0.0%	0 0.0%	6 42.9%	2 18.2%	0 0.0%	1 50.0%		0 0.0%
Employee productivity	21 30.9%	7 21.9% E	0 0.0%	0 0.0%	3 21.4% e	8 72.7% Adf	0 0.0% e	1 50.0%		0 0.0%
Regulatory requirements	18 26.5%	6 18.8%	0 0.0%	0 0.0%	4 28.6%	4 36.4%	0 0.0%	1 50.0%		1 100.0%
Cost of borrowing	17 25.0%	10 31.3% e	0 0.0%	1 100.0% E	4 28.6%	0 0.0% aCh	1 33.3%	0 0.0%		0 0.0%
Access to capital	16 23.5%	9 28.1%	0 0.0%	0 0.0%	3 21.4%	2 18.2%	1 33.3%	0 0.0%		0 0.0%

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N=68	Industry											
	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	11 16.2%	5 7.4%		3 4.4%	1 1.5%	15 22.1%			16 23.5%	2 2.9%	0 0.0%	9 13.2%
Economic uncertainty	7 63.6%	3 60.0%	2 66.7%	1 33.3%	1 100.0%	9 60.0%			7 43.8%	0 0.0%	0 0.0%	6 66.7%
Weak demand for your products/services	4 36.4%	0 0.0%		1 33.3%	1 100.0%	7 46.7%	-		8 50.0%	0 0.0%	0 0.0%	4 44.4%
Government policies	2 18.2% c	1 20.0%		2 66.7%	0 0.0%	6 40.0%			4 25.0% c	0 0.0%	0 0.0%	3 33.3%
Employee productivity	4 36.4%	2 40.0%		1 33.3%	0 0.0%	4 26.7%			5 31.3%	2 100.0% I	0 0.0%	1 11.1% j
Regulatory requirements	2 18.2% j	2 40.0%		1 33.3%	0 0.0%	3 20.0% j			4 25.0% j	2 100.0% afi	0 0.0%	2 22.2%
Cost of borrowing	3 27.3%	0 0.0%		1 33.3%	0 0.0%	7 46.7% i			2 12.5% f	1 50.0%	0 0.0%	1 11.1%
Access to capital	3 27.3%	0 0.0%		0 0.0%	0 0.0%	7 46.7% i			1 6.3% cf	1 50.0%	0 0.0%	2 22.2%

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N=68			S	ales Revenue					Foreign	Sales	
	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	33 48.5%	14 20.6%	13 19.1%		3 4.4%	1 1.5%	2 2.9%	33 48.5%	23 33.8%	5 7.4%	7 10.3%
Economic uncertainty	19 57.6%	7 50.0%	7 53.8%		1 33.3%	1 100.0%	0 0.0%	22 66.7% b	8 34.8% a	3 60.0%	4 57.1%
Weak demand for your products/services	12 36.4%	8 57.1%	4 30.8%	_	0 0.0%	1 100.0%	1 50.0%	14 42.4%	9 39.1%	1 20.0%	2 28.6%
Government policies	12 36.4%	3 21.4%	6 46.2%		1 33.3%	0 0.0%	0 0.0%	13 39.4%	6 26.1%	1 20.0%	2 28.6%
Employee productivity	12 36.4%	3 21.4% g	3 23.1%	0 0.0%	1 33.3%	0 0.0%	2 100.0% b	8 24.2% b	12 52.2% ad	1 20.0%	0 0.0% b
Regulatory requirements	8 24.2% g	2 14.3% g	3 23.1%		2 66.7%	0 0.0%	2 100.0% ab	7 21.2%	7 30.4%	1 20.0%	3 42.9%
Cost of borrowing	10 30.3%	2 14.3%	5 38.5%		0 0.0%	0 0.0%	0 0.0%	10 30.3%	5 21.7%	1 20.0%	1 14.3%
Access to capital	12 36.4%	2 14.3%	2 15.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	11 33.3%	5 21.7%	0 0.0%	0 0.0%

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N=68		Owne	ership				Numb	er of Employ	ees		
	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	9 13.2%	54 79.4%		1 1.5%	20 29.4%	22 32.4%	5 7.4%	2 2.9%	2 2.9%	2 2.9%	2 2.9%
Economic uncertainty	6 66.7%	28 51.9%		1 100.0%	11 55.0%	13 59.1%	3 60.0%	0 0.0%	0 0.0%	1 50.0%	2 100.0%
Weak demand for your products/services	3 33.3%	23 42.6%	0 0.0%	0 0.0%	9 45.0%	9 40.9%	3 60.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Government policies	5 55.6%	17 31.5%		0 0.0%	10 50.0%	5 22.7% f	1 20.0%	0 0.0%	0 0.0%	2 100.0% b	1 50.0%
Employee productivity	1 11.1%	19 35.2%	1 33.3%	0 0.0%	9 45.0% b	3 13.6% aE	2 40.0%	1 50.0%	2 100.0% B	1 50.0%	0 0.0%
Regulatory requirements	3 33.3%	12 22.2%		1 100.0%	4 20.0% e	6 27.3% e	1 20.0%	0 0.0%	2 100.0% ab	0 0.0%	1 50.0%
Cost of borrowing	2 22.2%	14 25.9%		0 0.0%	4 20.0% d	8 36.4%	0 0.0% d	2 100.0% ac	0 0.0%	0 0.0%	0 0.0%
Access to capital	1 11.1%	13 24.1%		0 0.0%	4 20.0%	6 27.3%	1 20.0%	1 50.0%	0 0.0%	0 0.0%	0 0.0%

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N=68	Total				Count	ry Where B	ased			
		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Currency risk	12 17.6%	7 21.9%	0 0.0%	0 0.0%	2 14.3%	2 18.2%	0.0%	1 50.0%	_	0 0.0%
Corporate tax code	11 16.2%	4 12.5%	0 0.0%	0 0.0%	2 14.3%	3 27.3%	0 0.0%	1 50.0%		0 0.0%
Difficulty attracting / retaining qualified employees	10 14.7%	7 21.9%	0 0.0%	0 0.0%	1 7.1%	1 9.1%	1 33.3%	0 0.0%		0 0.0%
Cost of benefits	9 13.2%	1 3.1% deh	0 0.0%	0 0.0%	3 21.4% a	3 27.3% a	0 0.0%	0 0.0%		0 0.0%
Data security	8 11.8%	6 18.8%	0 0.0%	1 100.0% dE	1 7.1% c	0 0.0% C	0 0.0%	0 0.0%		0 0.0%
Rising input or commodity costs	8 11.8%	3 9.4% i	0 0.0%	0 0.0%	2 14.3%	2 18.2%	0 0.0%	0 0.0%		1 100.0% a
Employee morale	4 5.9%	3 9.4%	0 0.0%	0 0.0%	1 7.1%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

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N=68						Indu	ıstry					
	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Currency risk	1 9.1%	0 0.0%			0 0.0%	1 6.7%			5 31.3%	0 0.0%	0 0.0%	3 33.3%
Corporate tax code	3 27.3%	1 20.0%			0 0.0%	2 13.3%				0 0.0%	0 0.0%	1 11.1%
Difficulty attracting / retaining qualified employees	0 0.0% j	0 0.0%			0 0.0%	3 20.0%	_		1 6.3%	1 50.0% a	0 0.0%	2 22.2%
Cost of benefits	1 9.1%	1 20.0%			0 0.0%	3 20.0%				0 0.0%	0 0.0%	0 0.0%
Data security	1 9.1%	0 0.0%			0 0.0%	3 20.0%				0 0.0%	0 0.0%	1 11.1%
Rising input or commodity costs	2 18.2%	0 0.0%			0 0.0%	0 0.0% i				0 0.0%	0 0.0%	1 11.1%
Employee morale	0 0.0% j	1 20.0%			0 0.0%	0 0.0% hj	0.0%		0 0.0% hj	1 50.0% afi	0 0.0%	1 11.1%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=68			S	ales Revenue					Foreign	Sales	
	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Currency risk	5 15.2%	4 28.6%			0 0.0%	0 0.0%	1 50.0%	3 9.1% d	4 17.4%	2 40.0%	3 42.9% a
Corporate tax code	4 12.1% f	3 21.4%	_	_	0 0.0%	1 100.0% a	0 0.0%	4 12.1%	4 17.4%	2 40.0%	1 14.3%
Difficulty attracting / retaining qualified employees	6 18.2%	1 7.1%			1 33.3%	0 0.0%	0 0.0%	6 18.2%	3 13.0%	0 0.0%	1 14.3%
Cost of benefits	4 12.1%	2 14.3%			0 0.0%	0 0.0%	0 0.0%	2 6.1%	5 21.7%	1 20.0%	1 14.3%
Data security	3 9.1%	0 0.0% cd		50.0%	0 0.0%	0 0.0%	0 0.0%	4 12.1%	2 8.7%	1 20.0%	1 14.3%
Rising input or commodity costs	3 9.1% F	2 14.3%		0.0%	0 0.0%	1 100.0% Ac	1 50.0%	2 6.1% c	2 8.7%	2 40.0% a	2 28.6%
Employee morale	2 6.1%	0 0.0% e		_	1 33.3% b	0 0.0%	0 0.0%	3 9.1%	1 4.3%	0 0.0%	0 0.0%

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N=68		Owne	rship				Numb	er of Employ	ees		
	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Currency risk	2 22.2%	10 18.5%	0 0.0%	0 0.0%	2 10.0%	5 22.7%	1 20.0%	0 0.0%	1 50.0%	0 0.0%	0 0.0%
Corporate tax code	2 22.2%	9 16.7%		0 0.0%	2 10.0%	6 27.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Difficulty attracting / retaining qualified employees	0 0.0%	9 16.7%		0 0.0%	5 25.0% b	0 0.0% aEFG	0 0.0%	0 0.0%	1 50.0% B	1 50.0% B	1 50.0% B
Cost of benefits	2 22.2%	7 13.0%	0 0.0%	0 0.0%	3 15.0% f	2 9.1% F	1 20.0%	0 0.0%	0 0.0%	2 100.0% aB	0 0.0%
Data security	1 11.1%	6 11.1%		0 0.0%	0 0.0% DG	3 13.6%	0 0.0%	1 50.0% A	0 0.0%	0 0.0%	1 50.0% A
Rising input or commodity costs	2 22.2%	5 9.3%		0 0.0%	1 5.0% cde	0 0.0% CDE	2 40.0% aB	1 50.0% aB	1 50.0% aB	0 0.0%	0 0.0%
Employee morale	0 0.0%	3 5.6%		0 0.0%	2 10.0%	0 0.0% E	0 0.0%	0 0.0%	1 50.0% B	0 0.0%	0 0.0%

3a. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=68	Total				Count	ry Where B	ased			
		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Geopolitical / health crises	4 5.9%	1 3.1% CI	0 0.0%	1 100.0% AdE	1 7.1% ci	0 0.0% CI		0 0.0%	_	1 100.0% AdE
Rising wages and salaries	4 5.9%	0 0.0% de	0 0.0%	0 0.0%	2 14.3% a	2 18.2% a		0 0.0%	_	0 0.0%
Inflation	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%		0 0.0%
Deflation	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%	_	0 0.0%
Other	9 13.2%	6 18.8%	0 0.0%	0 0.0%	1 7.1%	1 9.1%	1 33.3%	0 0.0%	_	0 0.0%

3a. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=68	Industry												
Geopolitical / health	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L	
Geopolitical / health crises	2 18.2%	1 20.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%			1 6.3%	0 0.0%	0 0.0%	0 0.0%	
Rising wages and salaries	0 0.0% b	2 40.0% a		0 0.0%	0 0.0%	1 6.7%			1 6.3%	0 0.0%	0 0.0%	0 0.0%	
Inflation	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	
Deflation	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	
Other	0 0.0% bE	2 40.0% af		0 0.0%	1 100.0% AF	0 0.0% bEh	0.0%		3 18.8%	0 0.0%	0 0.0%	2 22.2%	

3a. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=68			S	ales Revenue					Foreign	Sales	
	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Geopolitical / health crises	2 6.1%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 6.1%	0 0.0% d	0 0.0%	2 28.6% b
Rising wages and salaries	2 6.1%	1 7.1%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 3.0%	2 8.7%	0 0.0%	1 14.3%
Inflation	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Deflation	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Other	2 6.1% d	3 21.4%		1 50.0% a	1 33.3%	0 0.0%	0 0.0%	4 12.1%	3 13.0%	1 20.0%	1 14.3%

3a. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=68		Owne	rship				Numb	er of Employ	ees		
	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Geopolitical / health crises	0 0.0% d	3 5.6% D	0 0.0%	1 100.0% aB	0 0.0% D	2 9.1%	0 0.0%	1 50.0% A	0 0.0%	0 0.0%	0 0.0%
Rising wages and salaries	1 11.1%	3 5.6%	0 0.0%	0 0.0%	2 10.0%	0 0.0% cF	1 20.0% b	0 0.0%	0 0.0%	1 50.0% B	0 0.0%
Inflation	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Deflation	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Other	1 11.1%	6 11.1% d	0 0.0%	1 100.0% b	2 10.0%	4 18.2%	1 20.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

N=86	Total					Industry							
Mean Median		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	Central America	Argentina	Other	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc- tion
													_
Number Percent	86 100.0%	32 37.2%	0 0.0%	15 17.4%	15 17.4%	12 14.0%	3 3.5%	3 3.5%		2 2.3%	13 15.1%	9.3%	
Revenue	13.47 10.00	12.70 10.00		17.53 11.50	3.15 4.00	14.10 15.00	25.00 35.00	10.00 10.00		79.91 44.96	17.79 15.00	14.33 12.00	
	10.00	10.00		11.50	4.00	13.00	33.00	10.00	23.30	44.50	13.00	12.00	22.30
Earnings	10.88	3.15		16.43	7.23	14.00	48.33	10.00		50.00	15.80	16.00	
	5.50	5.00		15.00	4.00	10.00	70.00	1.00	27.50	30.00	20.00	12.50	5.00
Marketing/	8.33	8.89		11.43	3.36	3.25		15.00	40.00	0.00	8.49	1.33	
advertising spending	5.00	5.00		9.00	0.50	3.00	25.00	22.50	22.50	1.00	3.50	3.00	1.00
Capital spending	6.81 3.00	7.31 3.00		9.82 7.50	1.92 0.00	11.71 15.00	0.33 0.50	0.00 0.00		20.00 10.00	12.00 20.00	0.00	
spending	5.00	3.00		7.50	0.00	15.00	0.50	0.00		10.00	20.00	0.00	2.00
Health care	6.74	10.33		6.57	1.43	3.17	0.00	4.00		10.00	2.50	4.25	
costs	5.00	7.00		5.50	0.00	3.00	0.00	2.00		5.00	0.00	4.00	1.00
Technology	6.63	6.85		6.50	-0.30	8.29	3.00	23.33	20.00	10.00	9.43	-1.75	5.00
spending	3.00	5.00		5.00	1.00	10.00	5.00	30.00	20.00	15.00	7.50	3.00	1.00
Wages/	4.90	4.64		6.45	0.92	5.60	5.17	3.00	20.00	5.00	7.18	1.80	4.75
Salaries	5.00	5.00		6.50	3.00	5.00	5.25	4.50	1.00	12.50	5.00	5.00	5.00
Research and	4.50	5.60		3.67	2.00	3.86	10.00	0.00	20.00	0.00	0.00	0.00	0.00
development spending	0.00	1.50		2.50	1.00	3.50	15.00	0.00	10.00	1.00	0.00	0.00	1.00
Number of	3.48	6.55		7.45	-6.60	1.13	0.17	6.50	15.00	2.50	2.88	-4.00	1.00
domestic full- time employees	0.50	0.00		7.50	-5.00	1.00	0.25	1.00		1.00	1.00	3.00	
Drices of your	3.29	3.69		5.91	1 55	3.50	1.67	2.50	16.00	0.00	4.75	0.20	4.00
Prices of your products	4.00	4.00		7.00	-1.55 1.00	3.00	2.50	1.00		10.00	5.00	1.50	

N=86					Industry				
Mean	Trans-		Service	Commun-	Tech Soft-		Health-		
Median	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
Number	3	1	16	0	3	18	7	0	11
Percent	3.5%	1.2%	18.6%	0.0%	3.5%	20.9%	8.1%	0.0%	12.8%
Revenue	7.33	5.00	5.36		31.64	10.75	24.15		14.60
	10.00	7.50	5.00		47.46	10.00	10.00		12.00
Earnings	9.00	5.00	3.21		-16.67	19.93	13.14		8.44
	12.50	7.50	5.00		0.00	11.00	7.50		10.00
Marketing/	0.00	0.00	9.00		18.33	8.55	19.14		5.67
advertising spending	1.00	0.00	10.00		27.50	5.00	20.00		5.00
Capital	2.50	1.00	4.70		12.50	7.07	13.60		6.14
spending	1.00	3.00	5.00		1.00	10.00	7.50		1.50
Health care	4.33	0.00	12.33		0.00	4.00	8.20		5.86
costs	6.50	2.50	8.00		12.50	3.00	8.00		5.00
Technology	0.00	-1.00	8.60		15.00		10.00		8.25
spending	1.00	-0.50	5.00		17.50	5.00	6.00		6.00
Wages/	2.67	5.50	4.69		0.00	4.06	7.71		3.00
Salaries	4.00	4.75	5.00		12.50	4.00	5.00		3.00
Research and	0.50	0.00	2.88		_0.00		6.00		7.80
development spending	1.00	0.50	2.00		1.00	5.00	5.00		4.00
Number of	15.69	0.50	3.21		13.69	1.67	6.43		2.90
domestic full- time employees	26.03	0.75	1.00		25.53	0.00	6.50		0.00
Prices of your	2.00	0.00	1.34		5.00	3.76	7.71		1.88
products	1.00	2.00	3.50		7.50	5.00	8.50		3.00

N=86			S	ales Revenue					Foreign	Sales	
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Number	40	20	14	3	4	3	2	42	26	7	11
Percent	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
Revenue	17.78	13.84	6.00	14.00	13.00	8.33	9.50	13.46	13.14	11.00	15.72
	15.00	10.00	5.00	16.00	15.00	10.00	1.00	10.00	10.00	12.50	10.00
Earnings	7.61	17.33	5.85	20.00	13.00	6.50	22.50	7.26	15.86	16.67	8.91
	5.00	10.00	3.50	25.00	20.00	1.00	1.00	5.00	7.00	10.00	9.00
Marketing/ advertising spending	10.38 10.00	11.04 5.00	2.50 2.00	1.67 2.50	2.00 3.00	2.50 1.00	6.50 1.00	7.42 4.00	10.35 5.00	8.00 7.50	6.75 5.00
Capital spending	9.47	7.81	2.22	0.00	1.50	7.67	10.00	6.63	5.63	10.00	7.25
	6.50	3.00	2.50	10.00	1.00	10.00	10.00	3.00	0.50	10.00	10.00
Health care costs	8.55	6.08	5.13	3.33	6.50	5.00	5.00	6.38	7.50	6.60	6.57
	7.00	3.50	5.00	3.50	10.00	4.00	4.00	6.00	2.00	5.00	5.00
Technology spending	7.57	4.57	3.33	16.67	4.33	2.00	25.00	9.87	3.79	11.00	0.57
	5.00	2.00	5.50	20.00	6.50	2.50	14.00	6.00	2.00	10.00	4.50
Wages/	4.93	6.53	2.75	3.67	4.25	3.00	6.00	5.17	4.52	5.00	4.80
Salaries	5.00	5.00	4.00	4.00	5.00	1.00	1.00	5.00	5.00	6.00	5.00
Research and development spending	5.46	3.92	1.50	6.67	1.00	10.00	10.00	2.90	7.14	6.00	2.50
	0.00	1.00	1.00	10.00	1.50	1.00	10.00	0.00	2.00	10.00	0.00
Number of domestic full- time employees	3.97 0.00	2.56 0.75	6.56 3.50	5.00 7.50	-1.50 0.00	0.50 1.00	0.00 0.50	5.09 0.75	1.32 0.50	3.00 2.50	3.11 2.00
Prices of your products	3.46	3.53	1.37	2.67	3.25	7.33	5.50	2.76	3.70	6.00	1.89
	4.00	3.00	3.00	4.00	8.00	8.00	1.00	5.00	3.00	6.50	2.00

N=86		Owne	ership		Number of Employees								
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000		
Number	16	65	3	1	28	28	5	2	4	3	3		
Percent	18.8%	76.5%	3.5%	1.2%	38.4%	38.4%	6.8%	2.7%	5.5%	4.1%	4.1%		
Revenue	11.29 10.00	13.83 10.00		15.00 22.50	15.26 10.00	14.92 11.00	10.80 8.50	11.50 1.00	16.33 20.00	5.67 7.50	15.67 18.50		
Earnings	14.87 10.00	10.02 5.00		15.00 10.00	4.64 5.00	15.46 10.00	8.50 6.00	3.50 1.00	25.00 40.00	3.00 3.50	24.33 32.50		
Marketing/	5.00	9.21	5.00		7.53	13.36	2.50	0.00	5.00	0.00	2.67		
advertising spending	4.00	5.00	-7.50		8.00	4.00	3.00	0.50	1.00	5.00	4.00		
Capital	4.08	7.84	-10.00		6.00	10.39	1.33	0.00	5.00	3.00	-2.33		
spending	4.00	3.00	-7.50		4.00	5.00	2.00	1.00	7.50	4.00	6.50		
Health care	7.20	6.63			7.07	6.29	1.00	3.00	8.33	6.50	3.00		
costs	5.00	5.00	5.00		7.00	4.00	1.50	2.00	10.00	1.00	1.00		
Technology	5.90	6.83			4.79	9.00	2.00	-1.50	12.50	2.00	20.00		
spending	3.00	5.00	-9.00		5.00	6.00	2.50	1.00	1.00	13.50	1.00		
Wages/	4.62	5.06			5.16	6.10	3.40	0.00	6.50	3.67	3.00		
Salaries	4.00	5.00	5.00		5.00	5.00	3.50	1.00	7.00	4.00	1.00		
Research and	3.27	4.81			2.50	6.19	3.50	0.00	5.00	10.00	7.67		
development spending	1.50	0.00	1.00		0.00	0.00	5.00	1.00	1.00	10.00	10.00		
Number of domestic full- time employees	6.82 1.50	2.95 0.75			4.17 3.00	6.27 1.25	-1.33 0.50	5.00 1.00	-0.33 1.50	1.00 1.00	2.33 6.00		
Prices of your products	4.43 5.00	2.82 3.00			3.94 3.00	3.68 5.00	3.25 3.00	6.00 1.00	7.75 8.00	4.50 1.00	3.00 4.50		

N=86	Total				Country Wh	ere Based		Industry					
Mean Median								Central		Retail/ Whole-	Bank/Fin Insur Real	Mining Construc-	Trans-
		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	sale	Estate	tion	Pub. Util
Earnings	11.86	7.66		11.45	5.16	19.60	48.91	10.00	45.00	10.34	14.04	8.21	8.69
Larrings	7.57	7.64		8.78	3.00	6.92		35.00		12.12	15.57	6.80	12.50
_	40.00						22.27	40.00	27.00	10.10	10.00	45.04	
Revenue	10.28	10.15		11.71	3.32	10.10		10.00		12.49	10.96	15.31	6.51
	10.00	10.00		10.00	5.00	15.00	34.03	10.00	23.50	10.00	10.33	22.50	10.00
Technology	7.51	5.66		2.83	2.11	19.97	3.21	19.41	20.00	7.90	1.41	5.00	0.00
spending	4.33	4.82		2.00	2.23	17.67	5.00	19.45	20.00	7.50	3.36	0.30	1.06
Capital	6.06	6.39		6.03	-0.30	10.91	0.36	0.00		8.02	0.00	3.63	3.86
	5.00	7.84		5.00	0.00	10.91		0.00		15.90	0.00	2.96	3.94
spending	5.00	7.84		5.00	0.00	10.00	0.60	0.00		15.90	0.00	2.90	3.94
Research and	5.43	3.23		6.83	1.46	8.41	10.69	0.00	20.00	0.00	0.00	0.00	0.77
development	4.45	1.62		10.00	1.06	7.41	17.90	0.00	10.00	0.00	0.00	0.30	0.65
spending													
Marketing/	5.04	5.21		3.57	2.98	5.90	17.13	10.59	40.00	7.49	1.40	0.50	0.00
advertising	3.00	3.00		0.00	0.60	4.95	25.00	4.72	22.50	3.59	2.17	0.30	0.00
spending													
Prices of your	4.34	3.76		5.96	-0.01	5.14	1.78	1.54	15.57	4.32	1.20	4.00	3.09
products	6.00	5.00		6.32	2.00	5.82	2.98	3.61		4.24	1.50	5.50	5.41
p. 544665	0.00	3.00		0.52	2.50	3.02	2.50	3.01	13.23	2-	1.50	3.30	3. 11

N=86	Industry										
Mean		Service	Commun-	Tech Soft-		Health-					
Median		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other			
_	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry			
-											
Earnings	5.00	2.97		-8.06	20.01	5.18		11.62			
	7.50	4.76		0.52	11.00	6.28		9.62			
Revenue	5.00	5.30		15.31	8.89	13.47		12.10			
	7.50	5.00		11.07	6.44	22.61		11.67			
Technology	-1.00	7.00		12.42	13.55	3.94		8.65			
spending	-0.50	2.86		13.69	24.91	4.09		11.50			
Capital	1.00	1.03		4.81	8.81	5.39		6.02			
spending	3.00	3.00		15.48	10.00	4.11		12.50			
Research and	0.00	2.34		3.85	7.68	9.00		6.70			
development	0.50	1.62		12.38	10.00	14.40		10.00			
spending											
Marketing/	0.00	8.05		8.87	6.48	4.67		4.40			
advertising	0.00	5.08		18.45	5.00	5.77		5.53			
spending											
Prices of your	0.00	1.79		2.42	5.54	7.35		2.74			
products	2.00	3.00		0.00	6.21	6.00		5.83			

N=86			S	ales Revenue		Foreign Sales					
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Earnings	7.61 5.00	17.33 10.00		20.00 25.00	13.00 20.00	6.50 6.67	22.50 6.52	10.67 13.24	9.27 5.00	28.43 40.00	6.11 7.72
Revenue	17.78 15.00	13.84 10.00			13.00 15.00	8.33 10.00	9.50 6.52	11.56 10.00	8.71 5.00	10.28 9.57	10.38 10.00
Technology spending	7.57 5.00	4.57 2.00			4.33 6.50	2.00 2.50	25.00 14.00	7.11 5.64	2.46 3.00	19.37 19.26	2.46 4.94
Capital spending	9.47 6.50	7.81 3.00			1.50 3.56	7.67 10.00	10.00 10.00	3.33 3.00	2.22 0.00	9.92 10.00	6.38 7.49
Research and development spending	5.46 0.00	3.92 1.00		6.67 10.00	1.00 1.50	10.00 6.67	10.00 10.00	2.01 0.76	3.87 0.06	8.39 7.70	7.94 10.00
Marketing/ advertising spending	10.38 10.00	11.04 5.00		1.67 2.50	2.00 3.00	2.50 6.67	6.50 6.52	4.74 1.00	5.32 3.00	8.17 12.86	3.07 2.00
Prices of your products	3.46 4.00	3.53 3.00			3.25 8.00	7.33 8.00	5.50 6.52	3.07 5.00	3.38 4.92	6.75 5.00	4.58 6.00

N=86		Owne	ership		Number of Employees							
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000	
Earnings	16.95 9.98	7.14 5.00		15.00 10.00	4.66 5.00	12.81 9.83	5.67 5.53	3.50 1.25	25.66 40.00	4.18 15.97	15.51 21.88	
Revenue	11.04 10.00	8.96 4.82		15.00 22.50	14.71 10.00	11.61 10.00	5.34 5.65	11.50 1.25	14.21 18.23	8.23 10.00	13.69 15.72	
Technology spending	8.57 4.41	6.27 5.32			5.05 5.00	6.54 5.28	2.00 2.50	-1.50 1.25	16.18 20.00	2.00 13.50	13.16 21.87	
Capital spending	6.25 10.00	6.24 3.00			5.38 3.00	7.61 1.00	1.33 2.00	0.00 1.25	6.31 8.68	3.00 4.00	5.88 8.17	
Research and development spending	6.14 10.00	4.11 0.00			2.19 0.00	3.00 0.00	3.42 4.71	0.00 1.25	6.47 8.86	10.00 10.00	7.71 9.08	
Marketing/ advertising spending	4.05 3.85	6.32 3.58			7.13 6.20	8.55 3.75	2.90 4.42	0.00 0.50	6.47 8.41	0.00 5.00	4.04 5.18	
Prices of your products	5.03 6.00	2.67 4.00			3.76 3.00	0.30 0.00	5.47 3.51	6.00 1.25	7.16 8.00	5.53 6.81	3.86 6.73	

N=73	Total				Country Whe			Indu	stry				
Mean									<u> </u>		Bank/Fin		
Median										Retail/	Insur	Mining	Trans-
								Central		Whole-	Real	Construc-	portation
		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	sale	Estate	tion	Pub. Util
Health care	5.82	7.43		6.17	0.24	5.26		4.00		0.00	6.60		
costs	5.00	4.62		5.68	0.00	7.40	0.97	2.00		0.30	9.84	0.97	8.38
Wages/	5.02	4.10		5.94	1.63	6.07	5.25	3.33	20.00	8.08	3.65	5.93	3.23
Salaries	4.37	3.00		6.09	3.00	5.00	0.97	4.50	0.97	10.00	5.93	8.00	4.00
Number of	3.49	5.87		3.50	-4.86	1.80	0.25	6.50	15.00	0.44	-0.92	1.43	9.45
domestic full-	0.96	0.00		2.35	-2.50	1.00	0.97	0.39	12.50	0.70	3.16	1.40	26.03
time employees													

N=73				Indu	stry			
Mean		Service	Commun-	Tech Soft-		Health-		
Median		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
Health care	0.00	11.38		5.56	4.93	6.64		4.42
costs	2.50	10.75		9.00	5.10	5.90		3.51
Wages/	5.50	4.58		5.56	5.32	6.41		3.04
Salaries	4.75	5.00		9.00	7.00	5.00		3.00
Number of	0.50	16.20		5.79	1.66	3.14		2.48
domestic full-	0.75	8.75		-1.00	0.00	2.08		1.08
time								
employees								

N=73			S	ales Revenue				Foreign Sales			
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Health care	6.70	5.77	7.03	3.08	6.00	5.00	5.00	5.75	6.23	5.28	5.94
costs	5.00	1.69	9.87	3.54	8.94	4.00	4.00	4.55	3.00	10.40	7.64
Wages/	5.35	7.00	3.46	3.16	4.07	4.00	7.20	4.82	5.67	6.36	4.10
Salaries	5.00	5.45	4.00	4.08	4.70	3.50	6.87	4.29	5.00	7.86	4.05
Number of	6.66	2.45	7.11	11.30	-2.57	0.41	0.00	5.25	3.02	-0.56	0.35
domestic full- time employees	0.50	0.97	1.81	7.42	-3.47	0.84	0.50	1.00	3.09	7.20	0.00

N=73		Owne	rship				Numb	er of Employ	8.33 6.50 3.00 10.00 3.12 4.57 6.50 3.67 3.00 7.00 4.00 4.57				
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499			than		
Health care costs	5.80 5.00	5.51 3.00	10.00 5.00		7.07 7.00	6.29 4.00	1.00 1.50	3.00 2.00					
Wages/ Salaries	4.48 4.00	5.32 5.00			5.16 5.00	6.10 5.00	3.40 3.50	0.00 0.48					
Number of domestic full- time employees	2.27 0.00	4.71 1.79			4.17 3.00	6.27 1.25	-1.33 0.50	5.00 0.48	-0.33 1.50	1.00 3.12	2.33 6.00		

N=44	Total				ere Based		Industry						
Mean											Bank/Fin		<u> </u>
Median										Retail/	Insur	Mining	Trans-
							Whole-	Real	Construc-	portation			
		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	sale	Estate	tion	Pub. Util
Earnings	16.95	15.09		11.55	3.24	40.00		10.00		20.00	13.20	5.00	15.00
	9.98	15.00		8.82	4.30	22.50		7.50		12.50	15.00	7.50	12.50
Revenue	11.04	10.29		10.82	5.46	15.00		10.00			9.54		10.00
	10.00	10.13		10.00	6.30	11.00		8.50			10.00		10.00

N=44								
Mean		Service	Commun-	Tech Soft-		Health-		_
Median		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
Earnings		2.00			38.46	5.26		13.49
		6.00			40.00	7.64		9.72
Revenue		5.00			11.14	10.00		13.32
		7.50			15.56	12.36		11.72

N=44			S	ales Revenue		Foreign Sales						
Mean Median	Less than \$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	More than \$10	00/	4 240/	25 500/	More	
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%	
Earnings	12.50	8.00	16.75	10.00	17.33	6.50	40.00	19.48	6.91	38.64	6.29	
	0.30	0.37	15.00	10.00	22.50	6.67	24.00	22.83	10.59	40.00	7.87	
Dovonus		8.50	13.00	10.00	13.00	8.33	15.00	13.59	9.72	11 21	0.50	
Revenue									_	11.21	9.59	
		0.37	12.00	10.00	15.00	10.00	12.50	12.00	10.90	15.56	10.00	

N=44			Number of Employees								
Mean Median				Govern-	Fewer	100-	500-	1000-	2500-	5000-	More than
	Public	Private	Nonprofit	ment	than 100	499	999	2499	4999	9999	10,000
Earnings	16.95				10.91	9.26	6.00		33.72	4.53	13.91
	9.98				12.24	9.55	8.00		40.00	19.23	21.03
Davanua	11.04				10.00	10.41	7.00		14.21	9.21	13.48
Revenue	_					_				_	
	10.00				9.33	10.00	8.50		18.23	16.10	17.67

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Blockchain technology										
I have never heard of	17 20.7%	7 21.9%	0 0.0%	5 35.7%	2 15.4%	3 27.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	12 14.6%	2 6.3% dFh	0 0.0%	0 0.0% dFh	4 30.8% ac	2 18.2%		0 0.0%		0 0.0%
I understand basically what it is but not the details	37 45.1%	15 46.9%	0 0.0%	7 50.0%	4 30.8% g	5 45.5%		3 100.0% d	1 50.0%	1 50.0%
I understand this technology well	14 17.1%	6 18.8%	0 0.0%	2 14.3%	3 23.1%	1 9.1%	0 0.0%	0 0.0%	_	1 50.0%
I have a professional understanding of this technology	2 2.4%	2 6.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86						Indu	ıstry					
Number		Bank/Fin										_
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	A	В	С	D	E	F	G	Н	l	J	K	<u> </u>
Total	13	8	6	3	1	16	0	3	18	7	0	11
Total	15.1%	9.3%			1.2%	18.6%	_		20.9%	8.1%	0.0%	12.8%
	20.270	3.373	7.075	0.070	2.275	20.075	0.075	0.070	20.570	0.270	0.070	22.075
Blockchain technology												
I have never heard of	2	0	3	1	0	4	0	0	1	3	0	3
	15.4%	0.0%	60.0%		0.0%	25.0%	0.0%		6.3%	50.0%	0.0%	27.3%
		cj	bi						cj	bi		
I know the name but I	3	1	1		0	3			1	0	0	1
cannot say	23.1%	12.5%	20.0%	33.3%	0.0%	18.8%	0.0%	33.3%	6.3%	0.0%	0.0%	9.1%
I understand												
basically what it is	5	5	0	0	1	4	0	1	13	2	0	6
but not the details	38.5%	62.5%	0.0%	0.0%	100.0%	25.0%	0.0%	33.3%	81.3%	33.3%	0.0%	54.5%
	i	С	bI	i		1			aCdFj	i		
I understand this	2	2	0	1	0	5	0	1	1	1	0	1
technology well	15.4%	25.0%	0.0%		0.0%	31.3%			6.3%	16.7%	0.0%	9.1%
I have a professional		_		_	_	_	_	_	_	_	_	_
understanding of this	1	0	1		0	0				0	0	0
technology	7.7%	0.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Blockchain technology											
I have never heard of	9 23.1%	3 16.7%	2 14.3%		1 25.0%	1 33.3%	0 0.0%	12 30.0%	3 12.5%	0 0.0%	2 18.2%
I know the name but I cannot say	7 17.9%	3 16.7%			0 0.0%	0 0.0%	0 0.0%	6 15.0%	5 20.8%	0 0.0%	1 9.1%
I understand basically what it is but not the details	14 35.9%	8 44.4%	_		2 50.0%	2 66.7%	1 100.0%	15 37.5%	11 45.8%	5 71.4%	6 54.5%
I understand this technology well	8 20.5%	3 16.7%			1 25.0%	0 0.0%	0 0.0%	5 12.5%	5 20.8%	2 28.6%	2 18.2%
I have a professional understanding of this technology	1 2.6%	1 5.6%			0 0.0%	0 0.0%	0 0.0%	2 5.0%	0 0.0%	0 0.0%	0 0.0%

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N=86								yees			
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Blockchain technology											
I have never heard of	1 7.1%	15 23.8%	1 33.3%	0 0.0%	6 22.2%	5 18.5%	0 0.0%	0 0.0%	1 25.0%	1 33.3%	2 66.7%
I know the name but I cannot say	0 0.0% c	11 17.5%	1 33.3% a	0 0.0%	4 14.8%	4 14.8%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	10 71.4% bc	25 39.7% a	0 0.0% a	1 100.0%	11 40.7%	12 44.4%	2 66.7%	2 100.0%	3 75.0%	2 66.7%	1 33.3%
I understand this technology well	3 21.4%	10 15.9%	1 33.3%	0 0.0%	5 18.5%	5 18.5%	1 33.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	2 3.2%	0 0.0%	0 0.0%	1 3.7%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Total				Count	ry Where Ba	ased			
Number								Central		
Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other
		Α	В	С	D	E	F	G	Н	
Total	84	32	0	15	15	12	3	3	2	2
. Octai	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%		2.4%
Bitcoin / Ethereum										
I have never heard of	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I know the name but I	0	0	0	0	0	0	0	0	0	0
cannot say	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I understand										
basically what it is	59	20	0	11	9	10	3	1	2	1
but not the details	71.1%	62.5%	0.0%	78.6%	69.2%	83.3%	100.0%	33.3%		50.0%
I understand this	22	10	0	3	4	2	0	2	0	1
technology well	26.5%	31.3%	0.0%	21.4%	30.8%	16.7%	0.0%	66.7%		50.0%
I have a professional										
understanding of this	2	2	0	0	0	0	0	0	0	0
technology	2.4%	6.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	l	J	K	L
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Bitcoin / Ethereum												
I have never heard of	0 0.0%	0 0.0%	0 0.0%		0 0.0%	0 0.0%	-		0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%		0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	9 69.2%	5 62.5%	6 100.0% f	66.7%	1 100.0%	8 50.0% c	0.0%		13 76.5%	5 83.3%	0 0.0%	8 72.7%
I understand this technology well	3 23.1%	3 37.5%	0 0.0% f	33.3%	0 0.0%	8 50.0% c	0.0%		4 23.5%	1 16.7%	0 0.0%	2 18.2%
I have a professional understanding of this technology	1 7.7%	0 0.0%	0 0.0%		0 0.0%	0 0.0%	_		0 0.0%	0 0.0%	0 0.0%	1 9.1%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Bitcoin / Ethereum											
I have never heard of	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	27 67.5%	13 72.2%	9 69.2%	2 66.7%	4 100.0%	2 66.7%	2 100.0%	31 75.6%	17 68.0%	3 50.0%	8 72.7%
I understand this technology well	13 32.5%	4 22.2%	_	1 33.3%	0 0.0%	1 33.3%	0 0.0%	8 19.5%	8 32.0%	3 50.0%	3 27.3%
I have a professional understanding of this technology	0 0.0%	1 5.6%	1 7.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 4.9%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86		Owne	ership				Numb	er of Employ	ees		
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	_	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Bitcoin / Ethereum											
I have never heard of	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	10 66.7%	45 71.4%		1 100.0%	20 71.4%	20 76.9%	2 50.0%	1 50.0%	3 75.0%	3 100.0%	3 100.0%
I understand this technology well	5 33.3%	16 25.4%		0 0.0%	8 28.6%	5 19.2%	2 50.0%	1 50.0%	1 25.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	2 3.2%		0 0.0%	0 0.0%	1 3.8%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Total											
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I		
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%		
Smart Contracts												
I have never heard of	23 27.7%	6 18.8% c	0 0.0%	7 50.0% a	4 30.8%	3 25.0%	1 33.3%	0 0.0%		1 50.0%		
I know the name but I cannot say	17 20.5%	4 12.5%	0 0.0%	2 14.3%	4 30.8%	4 33.3%	1 33.3%	1 33.3%	0 0.0%	0 0.0%		
I understand basically what it is but not the details	31 37.3%	13 40.6%	0 0.0%	5 35.7%	3 23.1%	4 33.3%	1 33.3%	2 66.7%		1 50.0%		
I understand this technology well	11 13.3%	8 25.0% c	0 0.0%	0 0.0% a	2 15.4%	1 8.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
I have a professional understanding of this technology	1 1.2%	1 3.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%		

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	1	J	K	<u> L </u>
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	
Smart Contracts												
I have never heard of	7 53.8%	1 12.5%	2 40.0%	1 33.3%	0 0.0%	3 18.8%			5 29.4%	1 16.7%	0 0.0%	_
I know the name but I cannot say	0 0.0% bdEfhi	3 37.5% a	0 0.0%		1 100.0% Ajl	5 31.3% a	0.0%		5 29.4% a	0 0.0% e	0 0.0%	
I understand												
basically what it is but not the details	5 38.5%	4 50.0%	_	_	0 0.0%	3 18.8% j			5 29.4%	4 66.7% f	0.0%	_
I understand this technology well	0 0.0% dfh	0 0.0%			0 0.0%	5 31.3% a	0.0%		2 11.8%	1 16.7%	0 0.0%	
I have a professional understanding of this technology	1 7.7%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	_

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%		4 4.7%	3 3.5%		42 48.8%	26 30.2%	7 8.1%	11 12.8%
Smart Contracts											
I have never heard of	10 25.6%	8 44.4%	3 21.4%	_	1 25.0%	1 33.3%	-	10 25.0%	6 24.0%	1 14.3%	6 54.5%
I know the name but I cannot say	7 17.9%	2 11.1% d	5 35.7%		0 0.0%	0 0.0%		8 20.0%	5 20.0%	1 14.3%	3 27.3%
I understand basically what it is but not the details	17 43.6%	6 33.3%	3 21.4%		2 50.0%	1 33.3%		15 37.5%	11 44.0%	3 42.9%	2 18.2%
I understand this technology well	5 12.8%	1 5.6%	3 21.4%		1 25.0%	1 33.3%	_	6 15.0%	3 12.0%	2 28.6%	0 0.0%
I have a professional understanding of this technology	0 0.0%	1 5.6%	0 0.0%		0 0.0%	0 0.0%		1 2.5%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Smart Contracts											
I have never heard of	4 28.6%	19 29.7%	0 0.0%	0 0.0%	5 18.5%	11 40.7%	1 25.0%	0 0.0%	2 50.0%	1 33.3%	1 33.3%
I know the name but I cannot say	2 14.3%	12 18.8% d	1 33.3%	1 100.0% b	6 22.2%	4 14.8%	1 25.0%	1 50.0%	0 0.0%	1 33.3%	0 0.0%
I understand basically what it is but not the details	6 42.9%	25 39.1%	0 0.0%	0 0.0%	15 55.6% b	7 25.9% a	1 25.0%	0 0.0%	1 25.0%	1 33.3%	2 66.7%
I understand this technology well	2 14.3%	7 10.9% C		0 0.0%	1 3.7% d	4 14.8%	1 25.0%	1 50.0% a	1 25.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	1 1.6%		0 0.0%	0 0.0%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Robo-advisor										
I have never heard of	30 36.1%	8 25.0% e	0 0.0%	6 42.9%	4 30.8%	8 66.7% a	2 66.7%	2 66.7%	0 0.0%	0 0.0%
I know the name but I cannot say	19 22.9%	6 18.8% i	0 0.0%	2 14.3% i	5 38.5%	1 8.3% i	0 0.0%	1 33.3%	0 0.0%	2 100.0% ace
I understand basically what it is but not the details	23 27.7%	13 40.6%	0 0.0%	3 21.4% h	2 15.4% h	2 16.7% h	1 33.3%	0 0.0%		0 0.0%
I understand this technology well	7 8.4%	3 9.4%	0 0.0%	3 21.4%	0 0.0%	1 8.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	4 4.8%	2 6.3%	0 0.0%	0 0.0%	2 15.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	Α	В	С	D	E	F	G	Н	- 1	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
Total	15.1%	9.3%		3.5%	1.2%	18.6%				8.1%	0.0%	12.8%
	13.170	3.370	7.070	3.370	1.270	10.070	0.070	3.370	20.570	0.170	0.070	12.070
Robo-advisor												
I have never heard of	6	0	3	2	1	2	0	0	9	3	0	4
	46.2%	0.0%	60.0%	66.7%	100.0%	12.5%	0.0%	0.0%	52.9%	50.0%	0.0%	36.4%
	b	acdeij	bf	bf	bf	cdei			bf	b		
I know the name but I	3	2	1	0	0	7	0	1	4	0	0	1
cannot say	23.1%	25.0%	20.0%		0.0%	43.8%			23.5%	0.0%	0.0%	9.1%
l understand												
basically what it is	2	3	1	1	0	5	0	1	3	3	0	4
but not the details	15.4%	37.5%	20.0%	33.3%	0.0%	31.3%			17.6%	50.0%	0.0%	36.4%
I understand this	1	1	0	0	0	2	0	0	1	0	0	2
technology well	7.7%	12.5%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	5.9%	0.0%	0.0%	18.2%
I have a professional												
understanding of this	1	2	0	0	0	0	0	1	0	0	0	0
technology	7.7%	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%
		fi				bh		fi	bh			

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%		42 48.8%	26 30.2%	7 8.1%	11 12.8%
Robo-advisor											
I have never heard of	12 30.8%	9 50.0%	5 35.7%		1 25.0%	0 0.0%		15 37.5%	10 40.0%	3 42.9%	
I know the name but I cannot say	10 25.6%	3 16.7%	4 28.6%		0 0.0%	0 0.0%		9 22.5%	5 20.0%	0 0.0%	
I understand basically what it is but not the details I understand this technology well	12 30.8% 4 10.3%	4 22.2% 1 5.6%	4 28.6% 0 0.0% f	0.0%	1 25.0% 1 25.0%	2 66.7% 1 33.3% c	0.0% 0 0.0%	12 30.0% 3 7.5%	6 24.0% 2 8.0%	2 28.6% 1 14.3%	27.3%
I have a professional understanding of this technology	1 2.6% e	1 5.6%	1 7.1%		1 25.0% a	0 0.0%		1 2.5%	2 8.0%	1 14.3%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Robo-advisor											
I have never heard of	3 21.4%	25 39.1%		0 0.0%	7 25.9% b	15 55.6% a	2 50.0%	0 0.0%	3 75.0%	1 33.3%	0 0.0%
I know the name but I cannot say	2 14.3%	16 25.0%		0 0.0%	9 33.3% B	1 3.7% Ad	1 25.0%	1 50.0% b	0 0.0%	1 33.3%	1 33.3%
I understand basically what it is but not the details	5 35.7%	17 26.6%	_	1 100.0%	7 25.9%	8 29.6%	0 0.0%	1 50.0%	0 0.0%	1 33.3%	2 66.7%
I understand this technology well	3 21.4% b	3 4.7% ac	33.3%	0 0.0%	3 11.1%	0 0.0% ce	1 25.0% b	0 0.0%	1 25.0% b	0 0.0%	0 0.0%
I have a professional understanding of this technology	1 7.1%	3 4.7%		0 0.0%	1 3.7%	3 11.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Big data										
I have never heard of	3 3.6%	2 6.3%	0 0.0%	0 0.0%	0 0.0%	1 8.3%	0 0.0%	0 0.0%	_	0 0.0%
I know the name but I cannot say	6 7.2%	1 3.1% fl	0 0.0%	1 7.1% I	1 7.1% I	0 0.0% I	1 33.3% a	0 0.0%	_	2 100.0% ACDE
I understand basically what it is but not the details	32 38.6%	10 31.3%	0 0.0%	4 28.6%	6 42.9%	6 50.0%	2 66.7%	1 50.0%		0 0.0%
I understand this technology well	36 43.4%	16 50.0%	0 0.0%	8 57.1%	5 35.7%	5 41.7%	0 0.0%	1 50.0%	_	0 0.0%
I have a professional understanding of this technology	6 7.2%	3 9.4%	0 0.0%	1 7.1%	2 14.3%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86						Indu	ıstry					
Number		Bank/Fin										
Col %	Retail/ Whole-	Insur Real	Mining	Trans- portation		Service Consult-	Commun- ications	Tech Soft- Hardware	Manufac-	Health-	Aar Dub	Other
	sale	Estate	Construc- tion	Pub. Util	Energy	ing	Media	Bio	turing	care Pharm	Agr, Pub Admin	Industry
	A	В	С	D	E E	F	G	Н	l	J	K	L
Total	13	8	6	3	1	16		3	18	7	0	11
Total	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
Big data												
I have never heard of	1	0	1	0	0	0	0	0	0	0	0	1
Thate here heard of	8.3%	0.0%			0.0%	0.0%				0.0%	0.0%	9.1%
I know the name but I	1	1	2	0	0	1	0	0	1	0	0	0
cannot say	8.3%	12.5%	33.3%	0.0%	0.0%	6.3%	0.0%	0.0%	5.9%	0.0%	0.0%	0.0%
I understand												
basically what it is	5	4			1	5				3	0	4
but not the details	41.7%	50.0%	33.3%	66.7%	100.0%	31.3%	0.0%	0.0%	35.3%	50.0%	0.0%	36.4%
I understand this	3	2			0	9				3	0	5
technology well	25.0%	25.0%	16.7%	33.3%	0.0%	56.3%	0.0%	66.7%	58.8%	50.0%	0.0%	45.5%
I have a professional												
understanding of this	2	1	0		0	1			0	0	0	1
technology	16.7%	12.5%	0.0%	0.0%	0.0%	6.3%	0.0%	33.3% i	0.0% h	0.0%	0.0%	9.1%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			9	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Big data											
I have never heard of	2 5.1%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	3 7.3%	0 0.0%	0 0.0%	
I know the name but I cannot say	4 10.3%	2 11.1%			0 0.0%	0 0.0%	0 0.0%	3 7.3%	1 4.2%	0 0.0%	
I understand basically what it is but not the details	16 41.0%	9 50.0%	_		0 0.0%	1 33.3%	0 0.0%	16 39.0%	10 41.7%	2 28.6%	
I understand this technology well	15 38.5%	6 33.3%			3 75.0%	2 66.7%	2 100.0%	16 39.0%	12 50.0%	4 57.1%	
I have a professional understanding of this technology	2 5.1%	1 5.6%			1 25.0%	0 0.0%	0 0.0%	3 7.3%	1 4.2%	1 14.3%	1 9.1%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86		Owne	rship		Number of Employees						
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Big data											
I have never heard of	1 6.7%	2 3.2%	0 0.0%	0 0.0%	0 0.0%	3 11.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	1 6.7%	5 7.9%	0 0.0%	0 0.0%	2 7.1%	2 7.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details I understand this	4 26.7% 8	27 42.9% 24	0 0.0% 3	1 100.0%	13 46.4%	11 42.3% 7	1 25.0%	0 0.0%	1 25.0%	3 100.0% 0	1 33.3% 2
technology well	53.3%	38.1% c	100.0% b	0.0%	39.3%	26.9% d	75.0%	100.0% b	75.0%	0.0%	66.7%
I have a professional understanding of this technology	1 6.7%	5 7.9%	0 0.0%	0 0.0%	2 7.1%	3 11.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Peer-to-peer lending										
I have never heard of	17 20.7%	7 22.6%	0 0.0%	1 7.1%	5 38.5%	3 25.0%	0 0.0%	0 0.0%	0 0.0%	1 50.0%
I know the name but I cannot say	17 20.7%	5 16.1% f	0 0.0%	4 28.6%	3 23.1%	2 16.7%	2 66.7% a	0 0.0%		0 0.0%
I understand basically what it is but not the details	25 30.5%	10 32.3%	0 0.0%	3 21.4%	2 15.4%	5 41.7%	1 33.3%	2 66.7%	1 50.0%	1 50.0%
I understand this technology well	21 25.6%	8 25.8%	0 0.0%	5 35.7%	3 23.1%	2 16.7%	0 0.0%	1 33.3%	0 0.0%	0 0.0%
I have a professional understanding of this technology	2 2.4%	1 3.2%	0 0.0%	1 7.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	A	В	С	D	E	F	G	Н	ļ	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
. 500.	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
Peer-to-peer lending												
I have never heard of	3	1	2	1	0	2	0	0	4	1	0	3
	23.1%	12.5%	40.0%	33.3%	0.0%	13.3%	0.0%	0.0%	23.5%	16.7%	0.0%	27.3%
I know the name but I	4	0			0	6				1	0	2
cannot say	30.8%	0.0%	0.0%	33.3%	0.0%	40.0%		0.0%	17.6%	16.7%	0.0%	18.2%
		Т				b						
I understand												
basically what it is	2	6	3	0	1	5	0	1	3	3	0	1
but not the details	15.4%	75.0%	60.0%	0.0%	100.0%	33.3%	0.0%	33.3%	17.6%	50.0%	0.0%	9.1%
	b	aiL	I		I				b			Bce
I understand this	4	1	0	1	0	2	0	2	5	1	0	5
technology well	30.8%	12.5%			0.0%	13.3%				16.7%	0.0%	45.5%
	2010/1	,										
I have a professional												
understanding of this	0	0			0	0				0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.8%	0.0%	0.0%	0.0%

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N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Peer-to-peer lending											
I have never heard of	6 15.8%	4 22.2%	3 21.4%		2 50.0%	0 0.0%	1 50.0%	9 23.1%	5 20.0%	0 0.0%	3 27.3%
I know the name but I cannot say	9 23.7%	5 27.8%	3 21.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	9 23.1%	6 24.0%	2 28.6%	0 0.0%
I understand basically what it is but not the details	16 42.1% c	4 22.2%	1 7.1% ad		1 25.0%	1 33.3%	0 0.0%	14 35.9%	6 24.0%	1 14.3%	4 36.4%
I understand this technology well	7 18.4%	5 27.8%	5 35.7%	0 0.0%	1 25.0%	2 66.7%	1 50.0%	7 17.9%	7 28.0%	3 42.9%	4 36.4%
I have a professional understanding of this technology	0 0.0% c	0 0.0%	2 14.3% a		0 0.0%	0 0.0%	0 0.0%	0 0.0% c	1 4.0%	1 14.3% a	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86		Owne	rship		Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G	
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%	
Peer-to-peer lending												
I have never heard of	3 21.4%	13 20.6%	1 33.3%	0 0.0%	4 15.4%	6 22.2%	2 50.0%	0 0.0%	2 50.0%	1 33.3%	1 33.3%	
I know the name but I cannot say	2 14.3%	14 22.2%	1 33.3%	0 0.0%	4 15.4%	7 25.9%	0 0.0%	0 0.0%	0 0.0%	1 33.3%	0 0.0%	
I understand basically what it is but not the details	3 21.4%	20 31.7%	0 0.0%	1 100.0%	12 46.2%	8 29.6%	1 25.0%	0 0.0%	0 0.0%	1 33.3%	0 0.0%	
I understand this technology well	5 35.7%	15 23.8%	1 33.3%	0 0.0%	6 23.1%	6 22.2%	1 25.0%	1 50.0%	1 25.0%	0 0.0%	2 66.7%	
I have a professional understanding of this technology	1 7.1%	1 1.6%	0 0.0%	0 0.0%	0 0.0% De	0 0.0% De	0 0.0%	1 50.0% AB	1 25.0% ab	0 0.0%	0 0.0%	

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N=86	Total	Country Where Based										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I		
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%		
Machine learning												
I have never heard of	12 14.6%	5 16.1%	0 0.0%	2 14.3%	2 15.4%	2 16.7%		0 0.0%	_	0 0.0%		
I know the name but I cannot say	17 20.7%	3 9.7% I	0 0.0%	3 21.4% i	4 30.8%	2 16.7% i		1 33.3%		2 100.0% Ace		
I understand basically what it is but not the details	31 37.8%	11 35.5%	0 0.0%	6 42.9%	5 38.5%	6 50.0%		0 0.0%		0 0.0%		
I understand this technology well	20 24.4%	11 35.5%	0 0.0%	3 21.4%	1 7.7% g	2 16.7%		2 66.7% d	0.0%	0 0.0%		
I have a professional understanding of this technology	2 2.4%	1 3.2%	0 0.0%	0 0.0%	1 7.7%	0 0.0%		0 0.0%		0 0.0%		

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
Total	15.1%	9.3%		3.5%	1.2%	18.6%				8.1%	0.0%	12.8%
	13.170	3.370	7.070	3.570	1.2/0	10.070	0.070	3.370	20.570	0.170	0.070	12.0/0
Machine learning												
I have never heard of	2	0	1	2	1	1	0	0	2	2	0	1
	15.4%	0.0%	20.0%	66.7%	100.0%	6.7%				33.3%	0.0%	9.1%
		de		bfi	bfil	de			de			е
I know the name but I	4	2	1	0	0	2	0	0	2	3	0	3
cannot say	30.8%	25.0%	20.0%	0.0%	0.0%	13.3%	0.0%	0.0%	11.8%	50.0%	0.0%	27.3%
I understand												
basically what it is	4	4	3	1	0	7	0	0	9	1	0	2
but not the details	30.8%	50.0%	60.0%	33.3%	0.0%	46.7%	0.0%	0.0%	52.9%	16.7%	0.0%	18.2%
I understand this	3	2	0	0	0	4	0	2	4	0	0	5
technology well	23.1%	25.0%	0.0%	0.0%	0.0%	26.7%	0.0%	66.7%	23.5%	0.0%	0.0%	45.5%
I have a professional												
understanding of this	0	0	0	0	0	1	0	1	0	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	6.7%			0.0%	0.0%	0.0%	0.0%
. .	h							ai	h			

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N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Machine learning											
I have never heard of	5 13.2%	3 16.7%	3 21.4%	0 0.0%	1 25.0%	0 0.0%	_	8 20.5%	2 8.0%	1 14.3%	1 9.1%
I know the name but I cannot say	9 23.7%	6 33.3%	1 7.1%		0 0.0%	0 0.0%		7 17.9%	8 32.0%	1 14.3%	1 9.1%
I understand basically what it is but not the details I understand this technology well	16 42.1% 8 21.1%	6 33.3% 2 11.1%		33.3%	1 25.0% 2 50.0%	1 33.3% 2 66.7%	50.0%	16 41.0% 8 20.5%	8 32.0% 7 28.0%	2 28.6% 2 28.6%	5 45.5% 3 27.3%
I have a professional understanding of this technology	0 0.0%	1 5.6%	1 7.1%	_	0 0.0%	0 0.0%	_	0 0.0% c	0 0.0%	1 14.3% a	1 9.1%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Machine learning											
I have never heard of	2 14.3%	9 14.3%		0 0.0%	3 11.5%	6 22.2%	0 0.0%	0 0.0%	2 50.0%	1 33.3%	0 0.0%
I know the name but I cannot say	1 7.1%	15 23.8%		0 0.0%	7 26.9%	6 22.2%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3%
I understand basically what it is but not the details	5 35.7%	24 38.1%		1 100.0%	11 42.3%	9 33.3%	3 75.0%	0 0.0%	1 25.0%	2 66.7%	0 0.0%
I understand this technology well	6 42.9%	13 20.6%		0 0.0%	4 15.4% Dg	5 18.5% d	1 25.0%	2 100.0% Ab	1 25.0%	0 0.0%	2 66.7% a
I have a professional understanding of this technology	0 0.0%	2 3.2%		0 0.0%	1 3.8%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Robotic Process Automation	n (RPA)									
I have never heard of	6 7.1%	5 15.6%	0 0.0%	0 0.0%	1 7.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	12 14.3%	4 12.5%	0 0.0%	2 14.3%	4 28.6%	0 0.0% i	0 0.0%	1 33.3%	0 0.0%	1 50.0% e
I understand basically what it is but not the details	42 50.0%	13 40.6%	0 0.0%	7 50.0%	6 42.9%	7 58.3%	3 100.0%	1 33.3%	2 100.0%	1 50.0%
I understand this technology well	23 27.4%	10 31.3%	0 0.0%	5 35.7%	2 14.3%	5 41.7%	0 0.0%	33.3%	0 0.0%	0 0.0%
I have a professional understanding of this technology	1 1.2%	0 0.0%	0 0.0%	0 0.0%	1 7.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Industry											
Number Col %	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Robotic Process Automation	(RPA)											
I have never heard of	2 15.4%	1 12.5%	0 0.0%		0 0.0%	1 6.3%				0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	3 23.1%	1 12.5%	0 0.0%	1 33.3%	0 0.0%	2 12.5%			1 5.9%	1 16.7%	0 0.0%	3 27.3%
I understand basically what it is but not the details	5 38.5%	5 62.5%	4 66.7%		1 100.0%	9 56.3%			9 52.9%	2 33.3%	0 0.0%	3 27.3%
I understand this technology well	3 23.1%	1 12.5%	2 33.3%	0 0.0%	0 0.0%	4 25.0%	_		5 29.4%	3 50.0%	0 0.0%	5 45.5%
I have a professional understanding of this technology	0 0.0% h	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0% h	0.0%		0 0.0% h	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%		_	4 4.7%	3 3.5%		42 48.8%	26 30.2%	7 8.1%	
Robotic Process Automatic	on (RPA)										
I have never heard of	4 10.0%	0 0.0%			0 0.0%	0 0.0%		5 12.2%	1 4.0%	0 0.0%	
I know the name but I cannot say	8 20.0%	4 22.2%			0 0.0%	0 0.0%		7 17.1%	2 8.0%	1 14.3%	
I understand basically what it is but not the details	19 47.5%	9 50.0%	64.3%	66.7%	1 25.0%	1 33.3%	50.0%	18 43.9%	15 60.0%	2 28.6%	63.6%
I understand this technology well	9 22.5% e	5 27.8%			3 75.0% ac	66.7%		11 26.8%	7 28.0%	3 42.9%	
I have a professional understanding of this technology	0 0.0%	0 0.0%			0 0.0%	0 0.0%		0 0.0% c	0 0.0%	1 14.3% a	0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Robotic Process Automation	(RPA)										
I have never heard of	0 0.0% D	5 7.8% D	0.0%	1 100.0% AB	3 10.7%	3 11.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	1 6.7%	11 17.2%	_	0 0.0%	6 21.4%	4 14.8%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	9 60.0%	32 50.0%		0 0.0%	14 50.0%	12 44.4%	2 50.0%	1 50.0%	2 50.0%	3 100.0%	1 33.3%
I understand this technology well	5 33.3%	15 23.4%		0 0.0%	5 17.9%	7 25.9%	2 50.0%	1 50.0%	2 50.0%	0 0.0%	2 66.7%
I have a professional understanding of this technology	0 0.0%	1 1.6%		0 0.0%	0 0.0%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

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N=86	Total				Count	ry Where Ba	ased			
Number								Central		
Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Total	84	32	0	15	15	12	3	3	2	2
	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%		2.4%
Artificial Intelligence										
I have never heard of	1	1	0	0	0	0	0	0	0	0
	1.2%	3.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I know the name but I	2	0	0	1	1	0	0	0	0	0
cannot say	2.4%	0.0%	0.0%	7.1%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%
I understand										
basically what it is	47	16	0	6	6	9	3	1	2	2
but not the details	56.6%	50.0%	0.0%	42.9%	46.2%	75.0%	100.0%	33.3%	100.0%	100.0%
I understand this	31	14	0	7	5	3	0	2	0	0
technology well	37.3%	43.8%	0.0%	50.0%	38.5%	25.0%	0.0%	66.7%	0.0%	0.0%
I have a professional										
understanding of this	2	1	0	0	1	0	0	0	0	0
technology	2.4%	3.1%	0.0%	0.0%	7.7%	0.0%	0.0%	0.0%		0.0%

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
Total	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
<u>Artificial Intelligence</u>												
I have never heard of	1	0	0	0	0	0	0	0	0	0	0	0
	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I know the name but I	า	0	0	0	0	0	0	0	0	0	0	0
cannot say	2 15.4%	0 0.0%			0.0%	0.0%				0.0%	0.0%	_
Calliot Say	15.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.076	0.0%	0.0%	0.0%	0.0%	0.0%
I understand												
basically what it is	7	5	3	3	1	9	0	1	10	3	0	5
but not the details	53.8%	62.5%	60.0%	100.0%	100.0%	56.3%	0.0%	33.3%	58.8%	50.0%	0.0%	45.5%
I understand this	3	3	2	0	0	7	0) 1	7	2	0	6
technology well	23.1%	37.5%			0.0%	43.8%	_			33.3%	0.0%	
I have a professional												
understanding of this	0	0			0	0				1	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%				16.7%	0.0%	0.0%
	h					h		afi	h			

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
<u>Artificial Intelligence</u>											
I have never heard of	1 2.6%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 2.5%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	2 5.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 5.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details I understand this technology well	21 53.8% 15 38.5%	12 66.7% 6 33.3%	10 71.4% 3 21.4% g	2 66.7% 1 33.3%	1 25.0% 2 50.0%	1 33.3% 2 66.7%	0 0.0% 2 100.0% c	23 57.5% 13 32.5%	13 52.0% 12 48.0%	4 57.1% 2 28.6%	7 63.6% 4 36.4%
I have a professional understanding of this technology	0 0.0% E	0 0.0% e	1 7.1%	0 0.0%	1 25.0% Ab	0 0.0%	0 0.0%	1 2.5%	0 0.0%	1 14.3%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86 Ownership Number of Employees											
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
<u>Artificial Intelligence</u>											
I have never heard of	0 0.0%	1 1.6%		0 0.0%	0 0.0%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	0 0.0%	2 3.1%		0 0.0%	1 3.7%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	7 50.0%	37 57.8%	33.3%	100.0%	16 59.3%	15 55.6%	1 25.0%	0 0.0%	2 50.0%	3 100.0%	1 33.3%
I understand this technology well	7 50.0%	23 35.9%		0 0.0%	10 37.0%	9 33.3%	3 75.0%	2 100.0%	1 25.0%	0 0.0%	2 66.7%
I have a professional understanding of this technology	0 0.0% c	1 1.6% C	33.3%	0 0.0%	0 0.0% e	1 3.7%	0 0.0%	0 0.0%	1 25.0% a	0 0.0%	0 0.0%

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Advanced Analytics										
I have never heard of	9 10.7%	4 12.5%	0 0.0%	2 14.3%	2 14.3%	0 0.0% i	_	0 0.0%	0 0.0%	1 50.0% e
I know the name but I cannot say	17 20.2%	4 12.5% f	0 0.0%	3 21.4%	3 21.4%	3 25.0%	2 66.7% a	0 0.0%		0 0.0%
I understand										
basically what it is but not the details	32 38.1%	12 37.5%	0 0.0%	3 21.4%	7 50.0%	6 50.0%		2 66.7%	1 50.0%	0 0.0%
I understand this technology well	23 27.4%	10 31.3%	0 0.0%	6 42.9% d	1 7.1% c	3 25.0%		1 33.3%	0 0.0%	1 50.0%
I have a professional understanding of this technology	3 3.6%	2 6.3%	0 0.0%	0 0.0%	1 7.1%	0 0.0%		0 0.0%	0 0.0%	0 0.0%

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	Α	В	С	D	E	F	G	Н	1	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
. 5 (4)	15.1%	9.3%			1.2%	18.6%			20.9%	8.1%	0.0%	12.8%
Advanced Analytics												
I have never heard of	4	0	0	0	0	1	0	0	3	1	0	0
	30.8%	0.0%	0.0%	0.0%	0.0%	6.3%	0.0%	0.0%	17.6%	16.7%	0.0%	0.0%
I know the name but I	2	0	2	0	1	5	0	0	4	1	0	2
cannot say	15.4%	0.0%	33.3%	0.0%	100.0%	31.3%	0.0%	0.0%	23.5%	16.7%	0.0%	18.2%
		е			b							
I understand												
basically what it is	4	5	4	3	0	5	0	1	4	2	0	4
but not the details	30.8%	62.5%	66.7%		0.0%	31.3%	0.0%	33.3%	23.5%	33.3%	0.0%	36.4%
	d			afi		d			d			
I understand this	3	3	0	0	0	4	0	1	5	2	0	5
technology well	23.1%	37.5%	0.0%	0.0%	0.0%	25.0%	0.0%	33.3%	29.4%	33.3%	0.0%	45.5%
I have a professional												
understanding of this	0	0	0	0	0	1	0	1	1	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	6.3%	0.0%	33.3%	5.9%	0.0%	0.0%	0.0%
	h							а				

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N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Advanced Analytics											
I have never heard of	5 12.5%	3 16.7%	1 7.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	5 12.2%	3 12.0%	0 0.0%	1 9.1%
I know the name but I cannot say	8 20.0%	6 33.3%	2 14.3%	0 0.0%	0 0.0%	1 33.3%	0 0.0%	6 14.6%	7 28.0%	0 0.0%	4 36.4%
I understand basically what it is but not the details I understand this technology well	16 40.0% 10 25.0% Eg	8 44.4% 1 5.6% cEG	5 35.7% 5 35.7% be	66.7%	0 0.0% 4 100.0% ABcf	1 33.3% 0 0.0% e	0 0.0% 2 100.0% aB	16 39.0% 13 31.7%	8 32.0% 7 28.0%	3 42.9% 2 28.6%	5 45.5% 1 9.1%
I have a professional understanding of this technology	1 2.5% f	0 0.0% f	1 7.1%	0 0.0%	0 0.0%	1 33.3% ab	0 0.0%	1 2.4% c	0 0.0% C	2 28.6% aB	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86		Owne	rship		Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G	
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%	
Advanced Analytics												
I have never heard of	0 0.0%	9 14.1%	0 0.0%	0 0.0%	3 10.7%	5 18.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
I know the name but I cannot say	2 13.3%	14 21.9%	1 33.3%	0 0.0%	6 21.4%	6 22.2%	1 25.0%	0 0.0%	0 0.0%	1 33.3%	1 33.3%	
I understand basically what it is but not the details	6 40.0%	24 37.5%	0 0.0%	1 100.0%	13 46.4%	12 44.4%	1 25.0%	0 0.0%	0 0.0%	2 66.7%	0 0.0%	
I understand this technology well	6 40.0%	15 23.4%	2 66.7%	0 0.0%	5 17.9% dE	3 11.1% DEg	2 50.0%	2 100.0% aB	4 100.0% ABf	0 0.0% e	2 66.7% b	
I have a professional understanding of this technology	1 6.7%	2 3.1%	0 0.0%	0 0.0%	1 3.6%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Total				Count	ry Where Ba	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Shared Services Center (SSC)										
I have never heard of	5 6.0%	1 3.2%	0 0.0%	0 0.0%	3 21.4%	1 8.3%	0 0.0%	0 0.0%		0 0.0%
I know the name but I cannot say	8 9.6%	3 9.7%	0 0.0%	1 7.1%	2 14.3%	1 8.3%	0 0.0%	0 0.0%		0 0.0%
I understand basically what it is but not the details	17 20.5%	7 22.6%	0 0.0%	1 7.1%	3 21.4%	4 33.3%	1 33.3%	0 0.0%	_	1 50.0%
I understand this technology well	34 41.0%	9 29.0% g	0 0.0%	6 42.9%	6 42.9%	5 41.7%	2 66.7%	3 100.0% a		0 0.0%
I have a professional understanding of this technology	19 22.9%	11 35.5% d	0 0.0%	6 42.9% d	0 0.0% aci	1 8.3%	0 0.0%	0 0.0%		1 50.0% d

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
-	Α	В	С	D	E	F	G	Н	ı	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
TOTAL	15.1%	9.3%		3.5%	1 1.2%	18.6%	_			8.1%	0.0%	11 12.8%
	15.1%	9.5%	7.0%	3.3%	1.270	10.0%	0.0%	3.3%	20.9%	0.170	0.0%	12.070
Shared Services Center (SSC)												
I have never heard of	1	1	0	0	0	2	0	0	1	0	0	0
	8.3%	12.5%		0.0%	0.0%	12.5%	-		5.9%	0.0%	0.0%	0.0%
I know the name but I	2	0	0	1	0	1	0	1	3	0	0	0
cannot say	16.7%	0.0%	0.0%	33.3%	0.0%	6.3%	0.0%	33.3%	17.6%	0.0%	0.0%	0.0%
I understand	_								_			
basically what it is	2	3	4		0	3	_			0	0	1
but not the details	16.7%	37.5%	66.7%		0.0%	18.8%		0.0%		0.0%	0.0%	9.1%
	С		afijl			С			С	С		С
I understand this	4	4	1	1	1	6	0	1	6	3	0	7
technology well	33.3%	50.0%			100.0%	37.5%			35.3%	50.0%	0.0%	63.6%
I have a professional												
understanding of this	3	0	1	0	0	4	0	1	4	3	0	3
technology	25.0%	0.0%	16.7%	0.0%	0.0%	25.0%	0.0%	33.3%	23.5%	50.0%	0.0%	27.3%
		j								b		

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N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	В	С	D	E	F	G	A	В	С	<u>D</u>
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Shared Services Center (SSC)	1										
I have never heard of	1 2.6%	2 11.1%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 5.0%	1 4.0%	0 0.0%	
I know the name but I cannot say	5 12.8%	3 16.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	4 10.0%	2 8.0%	0 0.0%	2 18.2%
I understand basically what it is but not the details	12 30.8%	2 11.1%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	12 30.0% d	4 16.0%	1 14.3%	
I understand this technology well	15 38.5%	6 33.3%	6 42.9%	1 33.3%	2 50.0%	2 66.7%	2 100.0%	13 32.5% b	15 60.0% a	2 28.6%	
I have a professional understanding of this technology	6 15.4% d	5 27.8%	3 21.4%		2 50.0%	1 33.3%	0 0.0%	9 22.5%	3 12.0% c	4 57.1% b	

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N=86		Owne	rship		Number of Employees More						
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Shared Services Center (SSC)											
I have never heard of	1 6.7% d	3 4.8% D	0 0.0%	1 100.0% aB	0 0.0% F	2 7.7%	0 0.0%	0 0.0%	0 0.0%	1 33.3% A	0 0.0%
I know the name but I cannot say	0 0.0%	8 12.7%	0 0.0%	0 0.0%	4 14.3%	3 11.5%	1 25.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details I understand this	1 6.7% 8	16 25.4% 24	0 0.0% 2	0 0.0%	7 25.0% 11	6 23.1% 12	0 0.0% 3	0 0.0%	0 0.0%	1 33.3%	0 0.0%
technology well	53.3%	38.1%	66.7%	0 0.0%	39.3%	46.2%	75.0%	1 50.0%	2 50.0%	1 33.3%	33.3%
I have a professional understanding of this technology	5 33.3%	12 19.0%	1 33.3%	0 0.0%	6 21.4%	3 11.5% g	0 0.0%	1 50.0%	2 50.0%	0 0.0%	2 66.7% b

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	_	3 3.6%	2 2.4%	2 2.4%
Center of Expertise (COE)										
I have never heard of	5 6.0%	1 3.1% fg	0 0.0%	0 0.0% fg	2 14.3%	0 0.0%		1 33.3% ac		0 0.0%
I know the name but I cannot say	15 17.9%	7 21.9%	0 0.0%	1 7.1%	3 21.4%	3 25.0%		0 0.0%		0 0.0%
I understand basically what it is but not the details I understand this technology well	20 23.8% 31 36.9%	11 34.4% 6 18.8%	0 0.0% 0 0.0%	1 7.1% 8 57.1%	4 28.6% 5 35.7%	4 33.3% 4 33.3%		0 0.0% 2 66.7%	0.0%	0 0.0% 1 50.0%
I have a professional	13	c 7	0	a 4	0	1	0	0	0	1
understanding of this technology	15.5%	21.9%	0.0%	28.6% d	0.0% ci	8.3%		0.0%	0.0%	1 50.0% d

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
Center of Expertise (COE)												
I have never heard of	0	1	0	1	0	1	0	0	0	0	0	2
	0.0%	12.5%	0.0%	33.3%	0.0%	6.3%	0.0%	0.0%	0.0%	0.0%	0.0%	18.2%
	d			ai					d			
I know the name but I	3	0	1	0	0	3	0	1	5	0	0	2
cannot say	23.1%	0.0%	16.7%	0.0%	0.0%	18.8%	0.0%	33.3%		0.0%	0.0%	18.2%
I understand												
basically what it is	4	1		_	0	5		_	4	0	0	2
but not the details	30.8%	12.5%	66.7%	0.0%	0.0%	31.3%	0.0%	0.0%	23.5%	0.0%	0.0%	18.2%
			j							С		
I understand this	3	6	0	2	1	6				4	0	
technology well	23.1%	75.0%			100.0%	37.5%	0.0%	66.7%	23.5%	66.7%	0.0%	27.3%
	b	aci	bej		С				b	С		
I have a professional												
understanding of this	3	0			0	1				2	0	
technology	23.1%	0.0%	16.7%	0.0%	0.0%	6.3%	0.0%	0.0%	23.5%	33.3%	0.0%	18.2%

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N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Center of Expertise (COE)											
I have never heard of	3 7.5%	1 5.6%	1 7.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	3 7.3%	1 4.0%	0 0.0%	1 9.1%
I know the name but I cannot say	7 17.5%	5 27.8%	3 21.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	7 17.1%	4 16.0%	0 0.0%	4 36.4%
I understand basically what it is but not the details	11 27.5% g	4 22.2% g	2 14.3% g		0 0.0%	0 0.0%	2 100.0% abc	12 29.3% d	6 24.0%	2 28.6%	0 0.0% a
I understand this technology well	16 40.0%	5 27.8%	5 35.7%	1 33.3%	2 50.0%	2 66.7%	0 0.0%	13 31.7%	12 48.0%	2 28.6%	4 36.4%
I have a professional understanding of this technology	3 7.5% e	3 16.7%	3 21.4%		2 50.0% a	1 33.3%	0 0.0%	6 14.6%	2 8.0% c	3 42.9% b	2 18.2%

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N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Center of Expertise (COE)											
I have never heard of	0 0.0% D	4 6.3% D	0 0.0%	1 100.0% AB	1 3.6%	2 7.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	2 13.3%	13 20.3%	0 0.0%	0 0.0%	4 14.3%	8 29.6%	1 25.0%	0 0.0%	0 0.0%	1 33.3%	0 0.0%
I understand basically what it is but not the details	2 13.3%	17 26.6%	1 33.3%	0 0.0%	10 35.7%	5 18.5%	1 25.0%	0 0.0%	1 25.0%	0 0.0%	1 33.3%
I understand this technology well	7 46.7%	23 35.9%	33.3%	0 0.0%	11 39.3%	9 33.3%	2 50.0%	1 50.0%	1 25.0%	2 66.7%	33.3%
I have a professional understanding of this technology	4 26.7%	7 10.9%	1 33.3%	0 0.0%	2 7.1% e	3 11.1%	0 0.0%	1 50.0%	2 50.0% a	0 0.0%	1 33.3%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86	Total	otal Country Where Based									
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I	
Total	84	32	0	15	15	12	3	3	2	2	
	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%	2.4%	2.4%	
<u>Other</u>											
I have never heard of	2	1	0	0	0	0	1	0	0	0	
	66.7%	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	
I know the name but I cannot say	0	0	0	0	0	0	0	0	0	0	
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
I understand basically what it is but not the details	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
I understand this technology well	1	0	0	0	0	1	0	0	0	0	
	33.3%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	
I have a professional understanding of this technology	0	0	0	0	0	0	0	0	0	0	
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Q5a. Do you have a good understanding of the following? (one choice per row)

Industry											
	Bank/Fin										
Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
Α	В	С	D	E	F	G	Н	l	J	K	L
13 15.1%	8 9.3%			1 1.2%	_	_			7 8.1%	0 0.0%	11 12.8%
0 0.0%	0 0.0%			1 100.0%					0 0.0%	0 0.0%	0 0.0%
0	0	0	0	0	0	0	0	0	0	0	0
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0	0	0	0	0	0	0	0	0	0	0	0
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0	0	0	0	0	0	0	0	1	0	0	0
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
0 0.0%	0 0.0%			0 0.0%					0 0.0%	0 0.0%	0 0.0%
	Whole-sale A 13 15.1% 0 0.0% 0 0.0% 0 0.0% 0 0.0%	Retail/ Whole-sale sale A Insur Real Estate Estate A A B 13 8 15.1% 0 0.0% 0.0% 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0% 0 0.0%	Retail/ Whole-sale sale A Insur Real Estate Estate Estate Tion Construction Mining Construction Construction 13 8 6 15.1% 9.3% 7.0% 0 0 0 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0% 0 0.0% 0.0%	Retail/ Whole-sale sale sale Insur Estate Estate Mining Construction Fub. Util D Transportation Pub. Util D 13 8 6 3 15.1% 9.3% 7.0% 3.5% 0 0 0 1 0.0% 0.0% 0.0% 100.0% 0 0 0 0 0 0.0% 0.0% 0.0% 0 0 0 0 0 0.0% 0.0% 0.0% 0 0 0 0 0 0.0% 0.0% 0.0% 0 0 0 0 0 0.0% 0.0% 0.0% 0 0.0% 0.0% 0.0%	Retail/ Whole-sale sale sale by A Real Estate Estate sale by A Construction by C Pub. Util portation Pub. Util portation Pub. Util P	Retail/	Retail/	Retail/ Insur	Retail/ Whole-sale Retail/ B Retail Retail Retail Retail Retail Retail Retail Retail Construction Pub. Util Energy Energy Retail Reta	Retail/Whole-sale Estate Health-care February Health-care He	Retail/Whole-sale Real Constructor Proportation Estate Service Consult- Consult-

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%		_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
<u>Other</u>											
I have never heard of	0 0.0%	1 100.0%			0 0.0%	0 0.0%	0 0.0%	2 100.0%	0 0.0%	0 0.0%	0 0.0%
I know the name but I cannot say	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	_		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
I understand this technology well	0 0.0%	0 0.0%			0 0.0%	0 0.0%	1 100.0%	0 0.0%	1 100.0%	0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%		_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5a. Do you have a good understanding of the following? (one choice per row)

N=86		Owne	ership				Numb	Jumber of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G				
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%				
<u>Other</u>															
I have never heard of	1 100.0%	1 50.0%		0 0.0%	0 0.0%	2 100.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%				
I know the name but I cannot say	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%				
I understand basically what it is but not the details	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%				
I understand this technology well	0 0.0%	1 50.0%		0 0.0%	0 0.0%	0 0.0%	1 100.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%				
I have a professional understanding of this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%				

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N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Blockchain technology										
This will not affect my business	40 51.9%	15 51.7%	0 0.0%	8 57.1%	8 61.5%	5 41.7%	2 100.0%	1 50.0%	1 50.0%	0 0.0%
This might impact my business but I don't know exactly how	23 29.9%	9 31.0%	0 0.0%	5 35.7%	2 15.4%	5 41.7%	0 0.0%	0 0.0%		1 50.0%
This technology will impact my business but we are not currently adopting	10 13.0%	3 10.3%	0 0.0%	0 0.0% gi	2 15.4%	2 16.7%	0 0.0%	1 50.0% c		1 50.0% c
We are currently working to adopt this technology	3 3.9%	1 3.4%	0 0.0%	1 7.1%	1 7.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	1 1.3%	1 3.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%		3 3.5%	1 1.2%	16 18.6%	_		18 20.9%	7 8.1%	0 0.0%	11 12.8%
Blockchain technology												
This will not affect	8	1		1	1	7	0	1	8	3	0	5
my business	72.7% b	12.5% ac		33.3%	100.0%	58.3%	0.0%	33.3%	47.1%	50.0%	0.0%	50.0%
This might impact my												
business but I don't	2	2	0	2	0	4			7	2	0	3
know exactly how	18.2%	25.0%	0.0%	66.7%	0.0%	33.3%	0.0%	33.3%	41.2%	33.3%	0.0%	30.0%
This technology will impact my business												
but we are not	1		_	0	0	1				0	0	2
currently adopting	9.1%	50.0% fi		0.0%	0.0%	8.3% b		0.0%	11.8% b	0.0%	0.0%	20.0%
We are currently												
working to adopt this	0	1		0	0	0				1	0	0
technology	0.0%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3% i	0.0% h	16.7%	0.0%	0.0%
We have already												
adopted this	0	0		0	0	0	_			0	0	0
technology	0.0%	0.0%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				_
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
Blockchain technology											
This will not affect	20	14	4	1	0	1	0	24	10	1	5
my business	57.1%	77.8%	33.3%	33.3%	0.0%	33.3%	0.0%	66.7%	43.5%	14.3%	
	е	cEg	b		аВ		b	С		a	
This might impact my											
business but I don't	8	3	7		2	0	2	7	8	4	4
know exactly how	22.9%	16.7%			50.0%	0.0%	100.0%	19.4%	34.8%	57.1%	36.4%
	cg	cg	ab				ab	С		а	
This technology will											
impact my business											
but we are not	6	1			1	1	0	4	4	1	
currently adopting	17.1%	5.6%	0.0%	33.3%	25.0%	33.3%	0.0%	11.1%	17.4%	14.3%	9.1%
We are currently											
working to adopt this	0	0			1	1	0	0	1	1	
technology	0.0%	0.0%		0.0%	25.0%	33.3%	0.0%	0.0%	4.3%	14.3%	9.1%
	EF	ef			Ab	Ab		С		а	
We have already											
adopted this	1	0	_		0	0	0	1	0	0	
technology	2.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.8%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Blockchain technology											
This will not affect my business	5 31.3% b	34 59.6% a	0 0.0%	1 100.0%	15 57.7% e	14 58.3% e	3 60.0%	0 0.0%	0 0.0% ab	1 33.3%	2 66.7%
This might impact my											
business but I don't know exactly how	6 37.5%	15 26.3%	1 50.0%	0.0%	5 19.2% dE	7 29.2% e	1 20.0% e	2 100.0% a	4 100.0% Abcg	1 33.3%	0 0.0% e
This technology will impact my business											
but we are not currently adopting	3 18.8%	6 10.5%	1 50.0%	0 0.0%	5 19.2%	1 4.2%	1 20.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3%
We are currently working to adopt this technology	2 12.5%	1 1.8%		0 0.0%	0 0.0% F	2 8.3%	0 0.0%	0 0.0%	0 0.0%	1 33.3% A	0 0.0%
We have already adopted this technology	0 0.0%	1 1.8%	0 0.0%	0 0.0%	1 3.8%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Bitcoin / Ethereum										
This will not affect my business	54 65.1%	20 66.7%	0 0.0%	11 73.3%	10 71.4%	7 58.3%	2 66.7%	3 100.0%		0 0.0%
This might impact my business but I don't know exactly how	19 22.9%	5 16.7%	0 0.0%	3 20.0%	4 28.6%	3 25.0%	0 0.0%	0 0.0%		1 50.0%
This technology will impact my business but we are not currently adopting	9 10.8%	4 13.3%	0 0.0%	1 6.7%	0 0.0% fi	2 16.7%	1 33.3% d	0 0.0%	_	1 50.0% d
We are currently working to adopt this technology	1 1.2%	1 3.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%
We have already adopted this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%		3 3.5%	1 1.2%	16 18.6%	-		18 20.9%	7 8.1%	0 0.0%	11 12.8%
Bitcoin / Ethereum												
This will not affect my business	7 58.3%	3 37.5% cf	100.0%	2 66.7%	1 100.0%	12 85.7% b	0.0%		10 55.6%	5 71.4%	0 0.0%	7 63.6%
This might impact my												
business but I don't know exactly how	4 33.3%	1 12.5%		33.3%	0 0.0%	2 14.3%				1 14.3%	0 0.0%	2 18.2%
This technology will impact my business												
but we are not currently adopting	1 8.3% b	4 50.0% aFi	0.0%	0 0.0%	0 0.0%	0 0.0% B	0.0%			1 14.3%	0 0.0%	9.1%
We are currently												
working to adopt this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	1 9.1%
We have already adopted this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	_		0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				_
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
Bitcoin / Ethereum											
This will not affect	27	15	6	2	2	1	1	30	17	1	6
my business	73.0%	75.0%	42.9%	66.7%	50.0%	33.3%	50.0%	76.9%	65.4%	14.3%	54.5%
								С	С	Ab	
This might impact my											
business but I don't	7	2			0	1	1	3	6	5	
know exactly how	18.9%	10.0%			0.0%	33.3%	50.0%	7.7%	23.1%	71.4%	
	С	С	ab					CD	С	Ab	А
This technology will											
impact my business				_							_
but we are not	3	3	1		1	1	0	5	3	1	
currently adopting	8.1%	15.0%	7.1%	0.0%	25.0%	33.3%	0.0%	12.8%	11.5%	14.3%	0.0%
We are currently											
working to adopt this	0	0	-		1	0		1	0	0	
technology	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%	0.0%	2.6%	0.0%	0.0%	0.0%
	E	е			Ab						
We have already											
adopted this	0	0			0	0		0	0	0	
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Bitcoin / Ethereum											
This will not affect my business	8 50.0%	44 71.0%	2 66.7%	0 0.0%	22 78.6%	16 61.5%	4 80.0%	1 50.0%	2 50.0%	2 66.7%	1 33.3%
This might impact my business but I don't know exactly how	5 31.3%	13 21.0%	0 0.0%	0 0.0%	4 14.3%	5 19.2%	0 0.0%	1 50.0%	2 50.0%	1 33.3%	1 33.3%
This technology will impact my business but we are not currently adopting	2 12.5% d	5 8.1% D		1 100.0% aB	2 7.1%	5 19.2%	1 20.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We are currently working to adopt this technology	1 6.3%	0 0.0%		0 0.0%	0 0.0% G	0 0.0% G	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3% AB
We have already adopted this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total				Count	ry Where Ba	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Smart Contracts										
This will not affect my business	26 31.7%	8 25.8%	0 0.0%	8 53.3%	3 25.0%	5 41.7%	1 33.3%	1 33.3%	_	0 0.0%
This might impact my business but I don't know exactly how	34 41.5%	10 32.3% d	0 0.0%	5 33.3%	8 66.7% a	5 41.7%	1 33.3%	2 66.7%		1 50.0%
This technology will impact my business but we are not currently adopting	18 22.0%	10 32.3%	0 0.0%	2 13.3%	1 8.3%	2 16.7%	1 33.3%	0 0.0%	_	1 50.0%
We are currently working to adopt this technology	3 3.7%	2 6.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%
We have already adopted this technology	1 1.2%	1 3.2%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										_
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	l	J	K	L
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Smart Contracts												
This will not affect my business	4 33.3%	2 25.0%		0.0%	0 0.0%	3 23.1% c	0.0%		6 33.3% c	2 28.6%	0 0.0%	3 27.3% c
This might impact my business but I don't know exactly how	5 41.7%	4 50.0%			1 100.0%	6 46.2%			5 27.8%	4 57.1%	0 0.0%	5 45.5%
This technology will impact my business but we are not currently adopting	1 8.3%	2 25.0%			0 0.0%	3 23.1%			6 33.3%	1 14.3%	0 0.0%	3 27.3%
We are currently working to adopt this technology	1 8.3%	0 0.0%			0 0.0%	1 7.7%				0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	1 8.3%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Sales Revenue							Foreign Sales				
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D	
Total	40 46.5%	20 23.3%	14 16.3%		4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%		
Smart Contracts												
This will not affect my business	17 44.7%	5 25.0%	2 16.7%		0 0.0%	0 0.0%	1 50.0%	12 30.0%	9 36.0%	3 42.9%		
This might impact my business but I don't know exactly how	15 39.5%	8 40.0%	4 33.3%		2 50.0%	2 66.7%	1 50.0%	19 47.5%	7 28.0%	2 28.6%		
This technology will impact my business but we are not currently adopting	5 13.2% c	6 30.0%	5 41.7% a		2 50.0%	0 0.0%	0 0.0%	8 20.0%	7 28.0%	1 14.3%	2 20.0%	
We are currently working to adopt this technology	1 2.6% f	0 0.0% f	1 8.3%		0 0.0%	1 33.3% ab	0 0.0%	0 0.0% c	2 8.0%	1 14.3% a	0.0%	
We have already adopted this technology	0 0.0%	1 5.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	1 2.5%	0 0.0%	0 0.0%		

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86											
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Smart Contracts											
This will not affect my business	4 26.7%	20 31.7%		1 100.0%	10 35.7%	9 33.3%	2 40.0%	0 0.0%	1 25.0%	0 0.0%	0 0.0%
This might impact my business but I don't know exactly how	6 40.0%	27 42.9%	1 50.0%	0 0.0%	14 50.0%	10 37.0%	1 20.0%	0 0.0%	3 75.0%	2 100.0%	2 66.7%
This technology will impact my business but we are not currently adopting	4 26.7%	13 20.6%	1 50.0%	0 0.0%	4 14.3% D	7 25.9% d	2 40.0%	2 100.0% Ab	0 0.0%	0 0.0%	1 33.3%
We are currently working to adopt this technology	1 6.7%	2 3.2%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	0 0.0%	1 1.6%		0 0.0%	0 0.0%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Robo-advisor										
This will not affect my business	29 35.8%	9 29.0%	0 0.0%	7 46.7%	5 41.7%	6 50.0%	1 33.3%	1 50.0%		0 0.0%
This might impact my business but I don't know exactly how	25 30.9%	7 22.6% hi	0 0.0%	5 33.3%	4 33.3%	4 33.3%	0 0.0%	1 50.0%		2 100.0% a
This technology will impact my business but we are not currently adopting	17 21.0%	8 25.8%	0 0.0%	1 6.7% f	2 16.7%	2 16.7%	2 66.7% c	0 0.0%	_	0 0.0%
We are currently working to adopt this technology	8 9.9%	5 16.1%	0 0.0%	2 13.3%	1 8.3%	0 0.0%	0 0.0%	0 0.0%		0 0.0%
We have already adopted this technology	2 2.5%	2 6.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number	1	Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%	_			7 8.1%	0 0.0%	11 12.8%
Robo-advisor												
This will not affect my business	5 41.7% b	0 0.0% ace	66.7%	33.3%	1 100.0% b	5 38.5%				3 42.9%	0 0.0%	4 40.0%
This might impact my business but I don't know exactly how	5 41.7%	3 37.5%	1 16.7%		0 0.0%	5 38.5%				3 42.9%	0 0.0%	2 20.0%
This technology will impact my business but we are not currently adopting	1 8.3% h	3 37.5%			0 0.0%	1 7.7% h	0.0%		27.8%	1 14.3%	0 0.0%	3 30.0%
We are currently working to adopt this technology	0 0.0%	2 25.0%			0 0.0%	2 15.4%	0	1	2	0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	1 8.3%	0 0.0%		0 0.0%	0 0.0%	0 0.0%				0 0.0%	0 0.0%	1 10.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Sales Revenue F										oreign Sales		
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D		
Total	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%			
Robo-advisor													
This will not affect my business	17 45.9%	6 30.0%			1 25.0%	0 0.0%		16 41.0%	8 32.0%	2 28.6%			
This might impact my business but I don't know exactly how	10 27.0%	9 45.0%			0 0.0%	2 66.7%	1 50.0%	11 28.2%	7 28.0%	1 14.3%			
This technology will impact my business but we are not currently adopting	8 21.6%	3 15.0% c	50.0%	_	0 0.0%	0 0.0%		8 20.5%	8 32.0% d	1 14.3%			
We are currently working to adopt this technology	2 5.4% E	1 5.0% e			2 50.0% Ab	1 33.3%	0 0.0%	2 5.1% C	2 8.0% c	3 42.9% Ab	10.0%		
We have already adopted this technology	0 0.0% E	1 5.0%			1 25.0% A	0 0.0%	_	2 5.1%	0 0.0%	0 0.0%			

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86		Owne	ership				Numb	er of Employ	ees		
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Robo-advisor											
This will not affect my business	3 20.0%	24 38.7%		0 0.0%	10 37.0%	11 40.7%	1 20.0%	0 0.0%	1 25.0%	1 50.0%	1 33.3%
This might impact my business but I don't know exactly how	5 33.3%	20 32.3%		0 0.0%	10 37.0%	8 29.6%	2 40.0%	1 50.0%	1 25.0%	1 50.0%	1 33.3%
This technology will impact my business but we are not currently adopting	2 13.3% d	13 21.0%		1 100.0% a	5 18.5%	5 18.5%	2 40.0%	1 50.0%	0 0.0%	0 0.0%	0 0.0%
We are currently working to adopt this technology	4 26.7% b	4 6.5% a	0.0%	0 0.0%	2 7.4% e	2 7.4% e	0 0.0%	0 0.0%	2 50.0% ab	0 0.0%	0 0.0%
We have already adopted this technology	1 6.7%	1 1.6%		0 0.0%	0 0.0% G	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3% A

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86 Total Country Where Based										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%		3 3.6%		2 2.4%
Big data										
This will not affect my business	18 21.7%	7 22.6%	0 0.0%	4 28.6%	2 14.3%	2 16.7%		1 33.3%	_	1 50.0%
This might impact my business but I don't know exactly how	17 20.5%	5 16.1%	0 0.0%	3 21.4%	5 35.7%	2 16.7%	_	0 0.0%		1 50.0%
This technology will impact my business but we are not currently adopting	23 27.7%	7 22.6%	0 0.0%	2 14.3%	5 35.7%	5 41.7%		1 33.3%	_	0 0.0%
We are currently working to adopt this technology	20 24.1%	7 22.6%	0 0.0%	5 35.7%	2 14.3%	3 25.0%		1 33.3%		0 0.0%
We have already adopted this technology	5 6.0%	5 16.1%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	А	В	С	D	E	F	G	Н	l	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
	15.1%	9.3%	7.0%		1.2%	18.6%			20.9%	8.1%	0.0%	12.8%
Big data												
This will not affect	2	1	4	0	1	4	0	0	4	1	0	1
my business	16.7%	12.5%	66.7%		100.0%	26.7%				14.3%	0.0%	9.1%
•	С		al		1							ce
This might impact my												
business but I don't	3	1	2	2	0	2	0	0	1	2	0	4
know exactly how	25.0%	12.5%	33.3%		0.0%	13.3%				28.6%	0.0%	36.4%
•				i					dl			i
This technology will												
impact my business												
but we are not	4	3	0	0	0	5	0	0	8	1	0	2
currently adopting	33.3%	37.5%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	47.1%	14.3%	0.0%	18.2%
			i						С			
We are currently												
working to adopt this	3	2	0		0	3				3	0	3
technology	25.0%	25.0%	0.0%	33.3%	0.0%	20.0%	0.0%	33.3%	23.5%	42.9%	0.0%	27.3%
We have already												
adopted this	0	1	0		0	1				0	0	1
technology	0.0%	12.5%	0.0%	0.0%	0.0%	6.7%	0.0%		0.0%	0.0%	0.0%	9.1%
	Н					h		AfIj	Н	h		

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%		_	4.7%	3.5%		48.8%	30.2%	8.1%	
Big data											
This will not affect	13	4	1	0	0	0	0	13	2	1	2
my business	33.3%	20.0%	8.3%	0.0%	0.0%	0.0%	0.0%	31.7%	8.0%	16.7%	18.2%
								b	а		
This might impact my											
business but I don't	8	5			0	0		8	6	0	
know exactly how	20.5%	25.0%	25.0%	0.0%	0.0%	0.0%	50.0%	19.5%	24.0%	0.0%	27.3%
This technology will											
impact my business		_	_	_	_		_	_			_
but we are not	11	7	_		0	1	_	8	12	1	
currently adopting	28.2%	35.0%	16.7%	66.7%	0.0%	33.3%	0.0%	19.5% b	48.0% a	16.7%	18.2%
								J	a		
We are currently											
working to adopt this	5	3			2	2		9	4	4	
technology	12.8%	15.0%			50.0%	66.7%	50.0%	22.0%	16.0%	66.7%	
	Cf	С	Ab			а		С	С	ab	
We have already											
adopted this	2	1			2	0		3	1	0	
technology	5.1%	5.0%			50.0%	0.0%	0.0%	7.3%	4.0%	0.0%	9.1%
	E	е	e		Abc						

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Big data											
This will not affect my business	1 6.7%	17 26.6%	0 0.0%	0 0.0%	9 32.1%	7 25.9%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
This might impact my business but I don't know exactly how	3 20.0%	14 21.9%	0 0.0%	0 0.0%	7 25.0%	6 22.2%	1 20.0%	0 0.0%	0 0.0%	2 66.7%	0 0.0%
This technology will impact my business but we are not currently adopting	3 20.0%	18 28.1%	0 0.0%	1 100.0%	6 21.4%	6 22.2%	3 60.0%	1 50.0%	0 0.0%	1 33.3%	1 33.3%
We are currently working to adopt this technology	6 40.0%	12 18.8% C	2 100.0% B	0 0.0%	3 10.7% E	7 25.9% e	1 20.0%	1 50.0%	3 100.0% Ab	0 0.0%	1 33.3%
We have already adopted this technology	2 13.3%	3 4.7%	0 0.0%	0 0.0%	3 10.7%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total													
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F		Argentina H	Other I				
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%				
Peer-to-peer lending														
This will not affect my business	42 52.5%	18 58.1%	0 0.0%	9 60.0%	7 63.6%	5 45.5%	1 33.3%	1 33.3%		0 0.0%				
This might impact my business but I don't know exactly how	24 30.0%	7 22.6%	0 0.0%	5 33.3%	4 36.4%	4 36.4%	0 0.0%	2 66.7%		1 50.0%				
This technology will impact my business but we are not currently adopting	10 12.5%	5 16.1% f	0 0.0%	0 0.0% Fi	0 0.0% fi	2 18.2%	2 66.7% aCd	0 0.0%		1 50.0% cd				
We are currently working to adopt this technology	4 5.0%	1 3.2%	0 0.0%	1 6.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%				
We have already adopted this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%				

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										_
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	13 15.1%	8 9.3%	6 7.0%		1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Peer-to-peer lending												
This will not affect my business	4 36.4%	2 25.0% j			1 100.0%	8 61.5%			9 52.9%	6 85.7% b	0 0.0%	5 45.5%
This might impact my business but I don't know exactly how	5 45.5%	4 50.0%			0 0.0%	3 23.1%			4 23.5%	1 14.3%	0 0.0%	3 27.3%
This technology will impact my business but we are not currently adopting	1 9.1%	2 25.0%			0 0.0%	2 15.4%				0 0.0%	0 0.0%	2 18.2%
We are currently working to adopt this technology	1 9.1%	0 0.0%			0 0.0%	0 0.0%				0 0.0%	0 0.0%	1 9.1%
We have already adopted this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than		_				More				
Col %	\$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	B	C	D	E	F	G	0% A	1-24% B	25-50% C	D D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
Peer-to-peer lending											
This will not affect	20	12	4	1	3	1	1	23	11	2	6
my business	52.6%	66.7%	33.3%	33.3%	75.0%	33.3%	50.0%	57.5%	47.8%	28.6%	60.0%
This might impact my											
business but I don't	12	4	3		1	1	1	13	3	4	
know exactly how	31.6%	22.2%	25.0%	66.7%	25.0%	33.3%	50.0%	32.5%	13.0% c	57.1% b	
This technology will impact my business											
but we are not	4	2	3	0	0	1	0	4	5	1	0
currently adopting	10.5%	11.1%	25.0%	0.0%	0.0%	33.3%	0.0%	10.0%	21.7%	14.3%	
We are currently											
working to adopt this	2	0	2		0	0	0	0	4	0	
technology	5.3%	0.0%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0% B	17.4% A	0.0%	0.0%
We have already											
adopted this	0	0	0	0	0	0	0	0	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Peer-to-peer lending											
This will not affect my business	6 42.9%	35 56.5%	1 50.0%	0 0.0%	14 50.0%	15 57.7%	3 75.0%	1 50.0%	2 50.0%	2 100.0%	2 66.7%
This might impact my business but I don't know exactly how	6 42.9%	16 25.8%	1 50.0%	0 0.0%	10 35.7%	7 26.9%	1 25.0%	0 0.0%	2 50.0%	0 0.0%	1 33.3%
This technology will impact my business but we are not currently adopting	2 14.3%	7 11.3% d	0 0.0%	1 100.0% b	2 7.1%	4 15.4%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We are currently working to adopt this technology	0 0.0%	4 6.5%	0 0.0%	0 0.0%	2 7.1%	0 0.0% D	0 0.0%	1 50.0% B	0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	ased	sed								
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Machine learning										
This will not affect my business	27 32.9%	10 33.3%	0 0.0%	7 46.7%	5 38.5%	3 25.0%	1 33.3%	1 33.3%	_	0 0.0%
This might impact my business but I don't know exactly how	22 26.8%	5 16.7% HI	0 0.0%	2 13.3% hi	5 38.5%	4 33.3%	1 33.3%	0 0.0%		2 100.0% Ac
This technology will impact my business but we are not currently adopting	20 24.4%	7 23.3%	0 0.0%	4 26.7%	2 15.4%	4 33.3%	1 33.3%	2 66.7%		0 0.0%
We are currently working to adopt this technology	10 12.2%	5 16.7%	0 0.0%	2 13.3%	1 7.7%	1 8.3%	0 0.0%	0 0.0%		0 0.0%
We have already adopted this technology	3 3.7%	3 10.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	Α	В	С	D	E	F	G	Н	-	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
	15.1%	9.3%			1.2%	18.6%			20.9%	8.1%	0.0%	12.8%
Machine learning												
This will not affect	4	1	3	0	1	6	0	1	7	2	0	2
my business	33.3%	12.5%	60.0%		100.0%	42.9%			38.9%	28.6%	0.0%	18.2%
This might impact my												
business but I don't	2	4	2	2	0	0	0	0	5	2	0	5
know exactly how	16.7%	50.0%	40.0%	66.7%	0.0%	0.0%	0.0%	0.0%	27.8%	28.6%	0.0%	45.5%
		F	f	F		BcDijL			f	f		F
This technology will impact my business												
but we are not	5	2	0	1	0	3	0	0	4	3	0	2
currently adopting	41.7%	25.0%			0.0%	21.4%			22.2%	42.9%	0.0%	18.2%
We are currently												
working to adopt this	1	1	0	0	0	4	0	1	2	0	0	1
technology	8.3%	12.5%			0.0%	28.6%			11.1%	0.0%	0.0%	9.1%
teermology	0.570	12.570	0.070	0.070	0.070	20.070	0.070	33.370	11.170	0.070	0.070	3.170
We have already												
adopted this	0	0	0	0	0	1	0	1	0	0	0	1
technology	0.0%	0.0%			0.0%	7.1%			0.0%	0.0%	0.0%	9.1%
								i	h			

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	Е	F	G	Α	В	С	D
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Machine learning											
This will not affect my business	16 42.1%	7 35.0%			0 0.0%	0 0.0%	1 50.0%	16 40.0%	6 24.0%	2 28.6%	
This might impact my											
business but I don't know exactly how	9 23.7%	7 35.0%	-		1 25.0%	0 0.0%	0 0.0%	12 30.0%	7 28.0%	1 14.3%	
This technology will impact my business											
but we are not currently adopting	9 23.7%	4 20.0%	_		1 25.0%	2 66.7%	0 0.0%	8 20.0%	8 32.0%	2 28.6%	
We are currently			_								
working to adopt this technology	7.9%	1 5.0% g	25.0%		1 25.0%	33.3%	1 50.0% b	2 5.0% c	4 16.0%	2 28.6% a	
We have already	1	1	0	0	1	0	0	2	0	0	1
adopted this technology	1 2.6%	5.0%			1 25.0%	0 0.0%	0 0.0%	2 5.0%	0 0.0%	0 0.0%	1 10.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86		Owne	ership			Number of Employees					
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Machine learning											
This will not affect my business	2 13.3%	25 39.7%	0 0.0%	0 0.0%	12 44.4%	9 33.3%	1 20.0%	0 0.0%	1 25.0%	0 0.0%	1 33.3%
This might impact my business but I don't know exactly how	4 26.7%	15 23.8%	1 50.0%	1 100.0%	6 22.2%	8 29.6%	3 60.0%	0 0.0%	1 25.0%	1 50.0%	0 0.0%
This technology will impact my business but we are not currently adopting	5 33.3%	14 22.2%	1 50.0%	0 0.0%	6 22.2%	6 22.2%	1 20.0%	1 50.0%	1 25.0%	1 50.0%	0 0.0%
We are currently working to adopt this technology	3 20.0%	7 11.1%	0 0.0%	0 0.0%	1 3.7% d	4 14.8%	0 0.0%	1 50.0% a	1 25.0%	0 0.0%	1 33.3%
We have already adopted this technology	1 6.7%	2 3.2%		0 0.0%	2 7.4%	0 0.0% G	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3% B

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total				Count	ry Where Ba	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%
Robotic Process Automation	(RPA)									
This will not affect my business	30 36.1%	11 35.5%	0 0.0%	7 46.7%	5 38.5%	2 16.7%	2 66.7%	2 66.7%	0 0.0%	1 50.0%
This might impact my business but I don't know exactly how	18 21.7%	7 22.6%	0 0.0%	2 13.3%	3 23.1%	3 25.0%	0 0.0%	0 0.0%	1 50.0%	1 50.0%
This technology will impact my business but we are not	19	8	0	1	1	5	1	1	1	0
currently adopting	22.9%	25.8%	0.0%	6.7% e	7.7%	41.7% c	33.3%	33.3%	50.0%	0.0%
We are currently working to adopt this technology	14 16.9%	4 12.9%	0 0.0%	4 26.7%	4 30.8%	2 16.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We have already adopted this technology	2 2.4%	1 3.2%	0 0.0%	1 6.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%	-		18 20.9%	7 8.1%	0 0.0%	11 12.8%
Robotic Process Automation	<u>n (RPA)</u>											
This will not affect my business	3 25.0%	3 37.5%	3 50.0%	1 33.3%	1 100.0%	5 35.7%			6 33.3%	3 42.9%	0 0.0%	4 36.4%
This might impact my business but I don't know exactly how	4 33.3%	2 25.0%		1 33.3%	0 0.0%	2 14.3%				2 28.6%	0 0.0%	4 36.4% i
This technology will impact my business but we are not currently adopting	4 33.3%	2 25.0%		1 33.3%	0 0.0%	5 35.7%			3 16.7%	2 28.6%	0 0.0%	1 9.1%
We are currently working to adopt this technology	1 8.3% hi	1 12.5%		0 0.0%	0 0.0%	2 14.3%				0 0.0% hi	0 0.0%	0 0.0% hi
We have already adopted this technology	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	_		0 0.0%	0 0.0%	0 0.0%	2 18.2%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			9	ales Revenue					Foreign	Sales	
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
Total	46.5%	23.3%	16.3%	_	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	
	.0.0,0	20.070	20.070	0.070	,	0.070	2.075	10.070	00.270	0.270	22.075
Robotic Process Automatic	on (RPA)										
This will not affect	18	6	4	0	1	0	1	18	8	1	3
my business	47.4%	30.0%	30.8%		25.0%	0.0%	50.0%	45.0%	30.8%	14.3%	
This might impact my											
business but I don't	10	6	1	_	0	1	0	10	5	0	
know exactly how	26.3%	30.0%	7.7%	0.0%	0.0%	33.3%	0.0%	25.0%	19.2%	0.0%	30.0%
This technology will											
impact my business											
but we are not	7	5	2	3	1	1	0	7	8	2	2
currently adopting	18.4%	25.0%	15.4%	100.0%	25.0%	33.3%	0.0%	17.5%	30.8%	28.6%	20.0%
,	D	d	d	Abc							
We are currently											
working to adopt this	3	3	6	0	1	0	1	4	5	4	1
technology	7.9%	15.0%	46.2%		25.0%	0.0%	50.0%	10.0%	19.2%	57.1%	
teermology	7.5% C	15.070	40.270 A		25.070	0.070	30.070	20.0% C	13.270	37.170 A	10.070
We have already											
adopted this	0	0	0	0	1	1	0	1	0	0	1
technology	0.0%	0.0%	0.0%		25.0%	33.3%	0.0%	2.5%	0.0%	0.0%	10.0%
	EF	ef	f		Ab	Abc					

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Robotic Process Automatic	on (RPA)										
This will not affect my business	2 13.3% bd	26 41.3% a	1 33.3%	1 100.0% a	13 46.4%	9 33.3%	1 20.0%	0 0.0%	1 25.0%	1 50.0%	0 0.0%
This might impact my business but I don't know exactly how	2 13.3%	15 23.8%	1 33.3%	0 0.0%	7 25.0%	8 29.6%	1 20.0%	0 0.0%	0 0.0%	1 50.0%	0 0.0%
This technology will impact my business but we are not currently adopting	4 26.7%	14 22.2%	0 0.0%	0 0.0%	5 17.9%	9 33.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3%
We are currently working to adopt this technology	5 33.3%	8 12.7%		0 0.0%	3 10.7% cDE	1 3.7% CDE	3 60.0% aB	2 100.0% AB	3 75.0% AB	0 0.0%	0 0.0%
We have already adopted this technology	2 13.3% B	0 0.0% A		0 0.0%	0 0.0% G	0 0.0% G	0 0.0%	0 0.0%	0 0.0%	0 0.0%	2 66.7% AB

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total				Count	ry Where Ba	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
<u>Artificial Intelligence</u>										
This will not affect my business	24 28.6%	7 22.6%	0 0.0%	6 40.0%	5 35.7%	2 16.7%	1 33.3%	2 66.7%		1 50.0%
This might impact my business but I don't know exactly how	25 29.8%	10 32.3%	0 0.0%	3 20.0%	5 35.7%	4 33.3%	0 0.0%	0 0.0%		1 50.0%
This technology will impact my business but we are not currently adopting	22 26.2%	8 25.8%	0 0.0%	2 13.3% e	2 14.3%	6 50.0% c	2 66.7%	0 0.0%		0 0.0%
We are currently working to adopt this technology	11 13.1%	4 12.9%	0 0.0%	4 26.7%	2 14.3%	0 0.0%	0 0.0%	1 33.3%		0 0.0%
We have already adopted this technology1=I have never heard of	2 2.4%	2 6.5%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Artificial Intelligence												
This will not affect	4	3	2	1	1	5	0	0	4	2	0	2
my business	33.3%	37.5%	33.3%	33.3%	100.0%	33.3%	0.0%	0.0%	22.2%	28.6%	0.0%	18.2%
This might impact my												
business but I don't	3	3	4	2	0	4	-		3	2	0	4
know exactly how	25.0%	37.5%	66.7% i	66.7%	0.0%	26.7%	0.0%	0.0%	16.7% c	28.6%	0.0%	36.4%
This technology will impact my business												
but we are not	4	0		0	0	4	-		8	3	0	2
currently adopting	33.3%	0.0% i	0.0%	0.0%	0.0%	26.7%	0.0%	33.3%	44.4% b	42.9%	0.0%	18.2%
We are currently												
working to adopt this	1	2		0	0				3	0	0	2
technology	8.3%	25.0%	0.0%	0.0%	0.0%	13.3%	0.0%	33.3%	16.7%	0.0%	0.0%	18.2%
We have already adopted this												
technology1=I have	0	0		0	0	0	-		0	0	0	1
never heard of	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	9.1%
						h		fi	h			

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue	!				Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%		_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	
<u>Artificial Intelligence</u>											
This will not affect my business	14 35.9%	5 25.0%		_	0 0.0%	0 0.0%		14 34.1%	7 26.9%	1 14.3%	
This might impact my business but I don't know exactly how	14 35.9%	6 30.0%			1 25.0%	0 0.0%	0 0.0%	17 41.5% c	5 19.2%	0 0.0% a	30.0%
This technology will impact my business but we are not currently adopting	7 17.9%	7 35.0%	_		1 25.0%	2 66.7%	1 50.0%	7 17.1% c	9 34.6%	4 57.1% a	20.0%
We are currently working to adopt this technology	3 7.7%	2 10.0%			1 25.0%	1 33.3%	0 0.0%	1 2.4% bcD	5 19.2% a	2 28.6% a	30.0%
We have already adopted this technology1=I have never heard of	1 2.6% e	0 0.0% e	0.0%		1 25.0% ab	0 0.0%	0 0.0%	2 4.9%	0 0.0%	0 0.0%	

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N=86		Owne	ership		Number of Employees						
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Artificial Intelligence											
This will not affect my business	2 13.3% d	20 31.3%		1 100.0% a	10 35.7%	8 29.6%	1 20.0%	0 0.0%	0 0.0%	1 50.0%	0 0.0%
This might impact my business but I don't know exactly how	3 20.0%	22 34.4%		0 0.0%	11 39.3%	10 37.0%	0 0.0%	0 0.0%	1 25.0%	0 0.0%	1 33.3%
This technology will impact my business but we are not currently adopting	4 26.7%	15 23.4%	2 66.7%	0 0.0%	3 10.7% cE	6 22.2% e	3 60.0% a	1 50.0%	3 75.0% Ab	1 50.0%	0 0.0%
We are currently working to adopt this technology	5 33.3% b	6 9.4% a	0.0%	0 0.0%	3 10.7%	3 11.1%	1 20.0%	1 50.0%	0 0.0%	0 0.0%	1 33.3%
We have already adopted this technology1=I have never heard of	1 6.7%	1 1.6%		0 0.0%	1 3.6%	0 0.0% G	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3% B

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Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Artificial Intelligence (Cont.)										
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	-	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	-	0 0.0%
I understand this technology well	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%		0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry												
Number		Bank/Fin											
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L	
Artificial Intelligence (Cont.)	1												
I know the name but I	0	0	0	0	0	0	0	0	0	0	0	0	
cannot say	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
I understand													
basically what it is	0	0	0	0	0	0	0	0	0	0	0	0	
but not the details	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
I understand this	0	0	0	0	0	0	0	0	0	0	0	0	
technology well	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
I have a professional													
understanding of this	0	0	0	0	0	0	0	0	0	0	0	0	
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

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Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86		Sales Revenue						Foreign Sales			
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Artificial Intelligence (Con	<u>t.)</u>										
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	0 0.0%		0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand this technology well	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86		Owne	ership								
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Artificial Intelligence (Cont.)	1										
I know the name but I cannot say	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand this technology well	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86 Total Country Where Based										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Advanced Analytics										
This will not affect my business	18 22.2%	5 16.1%	0 0.0%	4 28.6%	5 38.5%	2 18.2%	1 33.3%	1 33.3%	_	0 0.0%
This might impact my business but I don't know exactly how	19 23.5%	8 25.8%	0 0.0%	2 14.3%	3 23.1%	3 27.3%	0 0.0%	1 33.3%	_	1 50.0%
This technology will impact my business but we are not currently adopting	22 27.2%	7 22.6%	0 0.0%	2 14.3%	3 23.1%	5 45.5%	2 66.7%	0 0.0%		1 50.0%
We are currently working to adopt this technology	16 19.8%	7 22.6%	0 0.0%	4 28.6%	2 15.4%	1 9.1%	0 0.0%	1 33.3%		0 0.0%
We have already adopted this technology	6 7.4%	4 12.9%	0 0.0%	2 14.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%	_			7 8.1%	0 0.0%	11 12.8%
Advanced Analytics												
This will not affect my business	2 16.7%	0 0.0% ce		0 0.0%	1 100.0% bl	4 28.6%				1 16.7%	0 0.0%	1 9.1% e
This might impact my business but I don't know exactly how	5 41.7% i	2 25.0%		0 0.0%	0 0.0%	3 21.4%				1 16.7%	0 0.0%	5 45.5% i
This technology will impact my business but we are not currently adopting	3 25.0% d	3 37.5%	1 16.7% d	3 100.0% acfil	0 0.0%	3 21.4% d	0.0%	_		3 50.0%	0 0.0%	2 18.2% d
We are currently working to adopt this technology	2 16.7%	1 12.5%	0 0.0%	0 0.0%	0 0.0%	3 21.4%				1 16.7%	0 0.0%	2 18.2%
We have already adopted this technology	0 0.0%	2 25.0%		0 0.0%	0 0.0%	1 7.1%				0 0.0%	0 0.0%	1 9.1%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%	16.3%		4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	
Advanced Analytics											
This will not affect	10	5	2	0	0	0	1	10	5	0	3
my business	26.3%	27.8%	15.4%	0.0%	0.0%	0.0%	50.0%	25.0%	20.0%	0.0%	30.0%
This might impact my											
business but I don't	11	5			0	1	0	10	7	0	
know exactly how	28.9%	27.8%	7.7%	33.3%	0.0%	33.3%	0.0%	25.0%	28.0%	0.0%	20.0%
This technology will											
impact my business											
but we are not	10	5	4	1	1	1	0	11	6	1	
currently adopting	26.3%	27.8%	30.8%	33.3%	25.0%	33.3%	0.0%	27.5%	24.0%	16.7%	40.0%
We are currently											
working to adopt this	5	3	5	1	0	1	1	5	6	4	
technology	13.2%	16.7%	38.5%	33.3%	0.0%	33.3%	50.0%	12.5%	24.0%	66.7%	10.0%
								С		Ad	С
We have already											
adopted this	2	0	1	0	3	0	0	4	1	1	0
technology	5.3%	0.0%	7.7%	0.0%	75.0%	0.0%	0.0%	10.0%	4.0%	16.7%	0.0%
	E	E	е		ABc						

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86		Owne	ership		Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G	
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%	
Advanced Analytics												
This will not affect my business	1 7.1%	16 25.8%		0 0.0%	6 22.2%	7 25.9%	1 25.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
This might impact my business but I don't know exactly how This technology will	2 14.3%	17 27.4%	0 0.0%	0 0.0%	8 29.6%	7 25.9%	1 25.0%	0 0.0%	0 0.0%	0 0.0%	2 66.7%	
impact my business but we are not currently adopting	2 14.3%	16 25.8%		1 100.0%	6 22.2% f	9 33.3%	1 25.0%	1 50.0%	1 25.0%	2 100.0% a	0 0.0%	
We are currently working to adopt this technology	5 35.7%	11 17.7%	0 0.0%	0 0.0%	5 18.5%	3 11.1%	1 25.0%	1 50.0%	1 25.0%	0 0.0%	0 0.0%	
We have already adopted this technology	4 28.6% B	2 3.2% A	0.0%	0 0.0%	2 7.4% e	1 3.7% E	0 0.0%	0 0.0%	2 50.0% aB	0 0.0%	1 33.3%	

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86 Total Country Where Based										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
Shared Services Center (SSC)										
This will not affect my business	19 22.9%	7 22.6%	0 0.0%	5 33.3%	4 30.8%	2 16.7%	1 33.3%	0 0.0%	_	0 0.0%
This might impact my business but I don't know exactly how	12 14.5%	4 12.9%	0 0.0%	0 0.0% ghi	3 23.1%	2 16.7%	0 0.0%	1 33.3% c	50.0%	1 50.0% c
This technology will impact my business but we are not currently adopting	23 27.7%	7 22.6%	0 0.0%	1 6.7% ef	3 23.1%	6 50.0% c	2 66.7% c	1 33.3%		1 50.0%
We are currently working to adopt this technology	16 19.3%	6 19.4%	0 0.0%	5 33.3%	3 23.1%	1 8.3%	0 0.0%	1 33.3%	0 0.0%	0 0.0%
We have already adopted this technology	13 15.7%	7 22.6%	0 0.0%	4 26.7%	0 0.0%	1 8.3%	0 0.0%	0 0.0%		0 0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Shared Services Center (SSC)												
This will not affect	2	2	4	1	0	2	0	1	4	1	0	2
my business	16.7%	25.0%	66.7%	33.3%	0.0%	14.3%	0.0%	33.3%	22.2%	14.3%	0.0%	18.2%
	С		af			С						
This might impact my												
business but I don't	4	1	2	1	0	3			0	0	0	1
know exactly how	33.3%	12.5%	33.3%	33.3%	0.0%	21.4%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%
	i		i	i		i			acdf			
This technology will impact my business												
but we are not	3	5	0	0	1	4	_		6	1	0	2
currently adopting	25.0%	62.5% c	0.0% be	0.0%	100.0% c	28.6%	0.0%	33.3%	33.3%	14.3%	0.0%	18.2%
We are currently												
working to adopt this	1	0	0	1	0	2			4	3	0	4
technology	8.3%	0.0%	0.0%	33.3%	0.0%	14.3%	0.0%	33.3%	22.2%	42.9%	0.0%	36.4%
We have already												
adopted this	2	0	0	0	0	3			4	2	0	2
technology	16.7%	0.0%	0.0%	0.0%	0.0%	21.4%	0.0%	0.0%	22.2%	28.6%	0.0%	18.2%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	A	В	C C	D
Total	40 46.5%	20 23.3%	14 16.3%		4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Shared Services Center (SSC	<u> </u>										
This will not affect my business	12 31.6%	4 20.0%	2 15.4%		1 25.0%	0 0.0%	0 0.0%	11 27.5%	5 19.2%	0 0.0%	
This might impact my business but I don't know exactly how	7 18.4%	3 15.0%	2 15.4%		0 0.0%	0 0.0%	0 0.0%	8 20.0%	3 11.5%	0 0.0%	1 10.0%
This technology will impact my business but we are not currently adopting	13 34.2%	5 25.0%	2 15.4%		1 25.0%	0 0.0%	1 50.0%	7 17.5% b	12 46.2% a	1 14.3%	
We are currently working to adopt this technology	4 10.5% d	6 30.0%	4 30.8%		0 0.0%	0.0%	0 0.0%	9 22.5%	4 15.4%	3 42.9% d	
We have already adopted this technology	2 5.3% EFg	2 10.0% F		0.0%	2 50.0% A	3 100.0% ABc	1 50.0% a	5 12.5%	2 7.7% c	3 42.9% b	

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership				Number of Employees						
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Shared Services Center (SSC)											
This will not affect my business	1 6.7% d	17 27.0%	_	1 100.0% a	7 25.0%	6 22.2%	0 0.0%	0 0.0%	1 25.0%	1 50.0%	0 0.0%
This might impact my business but I don't know exactly how	2 13.3%	9 14.3%		0 0.0%	4 14.3%	7 25.9%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
This technology will impact my business but we are not currently adopting	2 13.3%	20 31.7%		0 0.0%	9 32.1%	7 25.9%	3 60.0%	1 50.0%	0 0.0%	0 0.0%	0 0.0%
We are currently working to adopt this technology	4 26.7%	11 17.5%	_	0 0.0%	5 17.9%	6 22.2%	2 40.0%	0 0.0%	0 0.0%	0 0.0%	1 33.3%
We have already adopted this technology	6 40.0% B	6 9.5% A	33.3%	0 0.0%	3 10.7% Eg	1 3.7% dEfG	0 0.0% e	1 50.0% b	3 75.0% ABc	1 50.0% b	2 66.7% aB

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Total									
Number								Central		
Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other
		Α	В	С	D	E	F	G	Н	<u> </u>
Tabal	0.4	22	•	4.5	45	42	2	2	2	2
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
	100.0%	30.170	0.0%	17.5%	17.5%	14.5%	3.0%	3.0%	2.470	2.470
Center of Expertise (COE)										
This will not affect	18	6	0	4	5	2	0	1	0	0
my business	22.2%	20.0%	0.0%	26.7%	38.5%	16.7%	0.0%	50.0%		0.0%
This might impact my										
business but I don't	20	9	0	1	3	5	1	0		0
know exactly how	24.7%	30.0%	0.0%	6.7%	23.1%	41.7%	33.3%	0.0%	50.0%	0.0%
				е		С				
This technology will										
impact my business										
but we are not	19	6	0	3	2	3	1	1		2
currently adopting	23.5%	20.0%	0.0%	20.0%	15.4%	25.0%	33.3%	50.0%	50.0%	100.0%
		i		i	i					acd
We are currently										
working to adopt this	16	5	0	4	3	2	1	0	0	0
technology	19.8%	16.7%	0.0%	26.7%	23.1%	16.7%	33.3%	0.0%		0.0%
<u>.</u>										
We have already										
adopted this	_			_					_	
technology1=I have	8	4 42 204	0	3	0	0	0	0		0
never heard of	9.9%	13.3%	0.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Communications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%	6 7.0%	3 3.5%	1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Center of Expertise (COE)												
This will not affect my business	3 25.0% c	1 12.5% c	83.3%	0 0.0% c	0 0.0%	2 15.4% c	0.0%		4 22.2% c	1 14.3% c	0 0.0%	1 10.0% c
This might impact my												
business but I don't know exactly how	4 33.3%	0 0.0% df	16.7%	2 66.7% bi	0.0%	7 53.8% bi	0.0%		2 11.1% df	1 14.3%	0 0.0%	20.0%
This technology will impact my business												
but we are not currently adopting	2 16.7% b	6 75.0% acfijl		0 0.0%	0 0.0%	3 23.1% b	0.0%		4 22.2% b	1 14.3% b	0 0.0%	2 20.0% b
We are currently working to adopt this technology	1 8.3%	1 12.5%		1 33.3% f	1 100.0% acF	0 0.0% dEil	0.0%		6 33.3% f	2 28.6%	0 0.0%	4 40.0% f
We have already adopted this technology1=I have never heard of	e 2 16.7%	0 0.0%	0	0 0.0%	0 0.0%	1 7.7%	0		2 11.1%	2 28.6%	0 0.0%	1 10.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion F	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	<u> </u>	G	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%	16.3%	_	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	
Center of Expertise (COE)											
This will not affect	13	4	1	0	0	0	0	10	4	1	3
my business	36.1%	20.0%	7.7%	0.0%	0.0%	0.0%	0.0%	26.3%	15.4%	14.3%	
This might impact my	•	_	2	•		•	4	40	•	•	2
business but I don't	9	7	3	0	0	0	1	10	8	0	
know exactly how	25.0%	35.0%	23.1%	0.0%	0.0%	0.0%	50.0%	26.3%	30.8%	0.0%	20.0%
This technology will											
impact my business											
but we are not	9	3	4	1	2	0	0	7	7	2	3
currently adopting	25.0%	15.0%	30.8%	33.3%	50.0%	0.0%	0.0%	18.4%	26.9%	28.6%	30.0%
We are currently											
working to adopt this	4	5	3	2	1	0	1	8	6	2	0
technology	11.1%	25.0%			25.0%	0.0%	50.0%	21.1%	23.1%	28.6%	
	d			а			22.27				
We have already											
adopted this	1	1	2	0	1	2	0	2	1	2	2
technology1=I have never heard of	1 2.8%	5.0%			1 25.0%	3 100.0%	0 0.0%	3 7.9%	3.8%	2 28.6%	
never neard or	2.8% F	5.0% F	15.4% f		25.0%	ABc	0.0%	7.9%	3.6%	28.0%	20.0%
	г	г	'			ADC					

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86		Owne	ership				Numb	er of Employ	ees .		
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Center of Expertise (COE)											
This will not affect my business	2 13.3% d	15 24.6%	0 0.0%	1 100.0% a	8 30.8%	7 25.9%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
This might impact my business but I don't know exactly how	1 6.7%	18 29.5%	1 33.3%	0 0.0%	7 26.9%	8 29.6%	2 40.0%	0 0.0%	0 0.0%	1 50.0%	0 0.0%
This technology will impact my business but we are not currently adopting	3 20.0%	15 24.6%	1 33.3%	0 0.0%	6 23.1%	7 25.9%	1 20.0%	1 50.0%	1 25.0%	0 0.0%	0 0.0%
We are currently working to adopt this technology	5 33.3%	10 16.4%	0 0.0%	0 0.0%	4 15.4% g	4 14.8% g	2 40.0%	1 50.0%	1 25.0%	0 0.0%	2 66.7% ab
We have already adopted this technology1=I have never heard of	4 26.7% b	3 4.9% a		0 0.0%	1 3.8% Ef	1 3.7% Ef	0 0.0%	0 0.0%	2 50.0% AB	1 50.0% ab	1 33.3%

Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Center of Expertise (COE)	(Cont.)									
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	-	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	-	0 0.0%
I understand this technology well	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0.0%		0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%

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N=86						Indu	ıstry					
Number		Bank/Fin					-					
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Center of Expertise (COE)	Cont.)											
I know the name but I	0	0	0	0	0	0	0	0	0	0	0	0
cannot say	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I understand												
basically what it is	0	0	0	0	0	0	0	0	0	0	0	0
but not the details	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I understand this	0	0	0	0	0	0	0	0	0	0	0	0
technology well	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
I have a professional												
understanding of this	0	0	0	0	0	0	0	0	0	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86			S	ales Revenue				Foreign Sales					
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D		
Center of Expertise (COE)	(Cont.)												
I know the name but I cannot say	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
I understand basically what it is but not the details	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
I understand this technology well	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
I have a professional understanding of this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		

Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86		Owne	ership				Numb	er of Employ	ees		
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Center of Expertise (COE)	(Cont.)										
I know the name but I cannot say	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand basically what it is but not the details	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I understand this technology well	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
I have a professional understanding of this technology	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5b. Which of the following innovations will affect your company and its operations in the next 5 years? (one choice per row)

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
<u>Other</u>										
This will not affect my business	1 50.0%	1 100.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%
This might impact my business but I don't know exactly how	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%
This technology will impact my business but we are not currently adopting	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%
We are currently working to adopt this technology	1 50.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 100.0%	0 0.0%	0 0.0%		0 0.0%
We have already adopted this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%

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N=86	Industry											
Number		Bank/Fin										
Col %	Retail/	Insur	Mining	Trans-		Service	Commun-	Tech Soft-		Health-		
	Whole-	Real	Construc-	portation	_	Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	sale A	Estate B	tion C	Pub. Util D	Energy E	ing F	Media G	Bio H	turing	Pharm J	Admin K	Industry
	A	ь	C	U		Г	G	П	ı	J	N.	<u> </u>
Total	13	8	6	3	1	16	0	3	18	7	0	11
	15.1%	9.3%	7.0%		1.2%	18.6%				8.1%	0.0%	12.8%
<u>Other</u>												
This will not affect	0	0	0	1	0	0	0	0	0	0	0	0
my business	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
This might impact my												
business but I don't	0	0	0		0	0				0	0	0
know exactly how	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
This technology will												
impact my business												
but we are not	0	0	0	0	0	0	0	0	0	0	0	0
currently adopting	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
We are currently				_								
working to adopt this	0	0	0		0	0				0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
We have already												
adopted this	0	0	0	0	0	0	0	0	0	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%			0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
		ь	C	D	L	Г	<u> </u>	A	ь	<u> </u>	
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
<u>Other</u>											
This will not affect my business	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	1 100.0%	0 0.0%	0 0.0%	0 0.0%
This might impact my											
business but I don't know exactly how	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
This technology will impact my business											
but we are not currently adopting	0 0.0%	0 0.0%			0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
We are currently	0	0	0	0	0	0	4	0	1	0	0
working to adopt this technology	0 0.0%	0 0.0%			0 0.0%	0 0.0%		0 0.0%	1 100.0%	0 0.0%	0 0.0%
We have already adopted this	0	0	0	0	0	0	0	0	0	0	0
technology	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16	65	3	1	28	28	5	2	4	3	3
	18.8%	76.5%	3.5%	1.2%	38.4%	38.4%	6.8%	2.7%	5.5%	4.1%	4.1%
<u>Other</u>											
This will not affect my business	1	0	0	0	0	1	0	0	0	0	0
	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
This might impact my business but I don't know exactly how	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
This technology will impact my business but we are not currently adopting	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
We are currently working to adopt this technology	0	1	0	0	0	0	1	0	0	0	0
	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%
We have already adopted this technology	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q5c. Do you anticipate that your company will reduce the number of employees in the finance function because of innovations in financial technology (such as the items listed in b above)? (choose best answer)

N=86	Total	Country Where Based										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I		
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%		3 3.6%		2 2.4%		
We do not expect to reduce finance function employment because of fintech	48	16	0	10	8	7		1		2		
innovations	56.5%	51.6%	0.0%	66.7%	53.3%	58.3%	66.7%	33.3%	50.0%	100.0%		
We already have reduced finance function employment We expect to reduce	16 18.8%	7 22.6%	0 0.0%	2 13.3%	2 13.3%	3 25.0%		1 33.3%		0 0.0%		
finance function employment within 1-2 years	18 21.2%	6 19.4%	0 0.0%	3 20.0%	4 26.7%	2 16.7%		1 33.3%	_	0 0.0%		
We expect to reduce finance function employment within 3-5 years	3 3.5%	2 6.5%	0 0.0%	0 0.0%	1 6.7%	0 0.0%	_	0 0.0%		0 0.0%		
Other	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		0 0.0%		0 0.0%		

Q5c. Do you anticipate that your company will reduce the number of employees in the finance function because of innovations in financial technology (such as the items listed in b above)? (choose best answer)

N=86	Industry											
Number		Bank/Fin					-					
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Communications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%		3 3.5%	1 1.2%	16 18.6%				7 8.1%	0 0.0%	11 12.8%
We do not expect to reduce finance function employment												
because of fintech	8	4	5	1	1	10	0	2	9	6	0	2
innovations	61.5% I	50.0%	83.3% I	50.0%	100.0%	62.5% I	0.0%	66.7%	50.0%	85.7% I	0.0%	18.2% acfj
We already have												
reduced finance	2	1	1	1	0	3	0	0	3	0	0	5
function employment	15.4%	12.5%	16.7%	50.0%	0.0%	18.8%	0.0%	0.0%		0.0%	0.0%	45.5%
We expect to reduce finance function												
employment within 1-	3	3	0	0	0	3	0	1	4	1	0	3
2 years	23.1%	37.5%	0.0%	0.0%	0.0%	18.8%	0.0%	33.3%	22.2%	14.3%	0.0%	27.3%
We expect to reduce finance function employment within 3-	0	0	0	0	0	0	0	0	2	0	0	1
5 years	0.0%	0.0%		0.0%	0.0%	0.0%				0.0%	0.0%	9.1%
Other	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	_			0 0.0%	0 0.0%	0 0.0%

Q5c. Do you anticipate that your company will reduce the number of employees in the finance function because of innovations in financial technology (such as the items listed in b above)? (choose best answer)

N=86			S	ales Revenue				Foreign Sales				
Number	Less than						More					
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More	
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%	
	A	В	С	D	E	F	G	Α	В	С	D	
Total	40	20	14		4	3		42	26	7		
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%	
We do not expect to												
reduce finance												
function employment												
because of fintech	28	8			1	1		28	10	3		
innovations	70.0%	40.0%		33.3%	25.0%	33.3%	50.0%	68.3%	38.5%	42.9%	63.6%	
	b	a						b	а			
We already have												
reduced finance	8	5	0	1	0	1		5	6	3		
function employment	20.0%	25.0%		33.3%	0.0%	33.3%	50.0%	12.2%	23.1%	42.9%	18.2%	
			dfg	С		С	С					
We expect to reduce												
finance function												
employment within 1-	4	6			3	1		7	8	1		
2 years	10.0%	30.0%	30.8%	0.0%	75.0%	33.3%	0.0%	17.1%	30.8%	14.3%	18.2%	
	E				Α							
We expect to reduce												
finance function												
employment within 3-	0	1	1	1	0	0	0	1	2	0		
5 years	0.0%	5.0%	7.7%	33.3%	0.0%	0.0%	0.0%	2.4%	7.7%	0.0%	0.0%	
	D			А								
Other	0	0	0	0	0	0	0	0	0	0	0	
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

Q5c. Do you anticipate that your company will reduce the number of employees in the finance function because of innovations in financial technology (such as the items listed in b above)? (choose best answer)

N=86		Owne	ership		Number of Employees						
Number Col %				Govern-	Fewer	100-	500-	1000-	2500-	5000-	More than
	Public	Private	Nonprofit	ment	than 100	499	999	2499	4999	9999	10,000
	A	В	С	D	A	В	С	D	Е	F	G
Total	16	65	3	1	28	28	5	2	4	3	3
	18.8%	76.5%	3.5%	1.2%	38.4%	38.4%	6.8%	2.7%	5.5%	4.1%	4.1%
We do not expect to											
reduce finance											
function employment	_									_	
because of fintech	7	39		100.00/	20	14	1	1	2	3	0
innovations	46.7%	60.0%	33.3%	100.0%	71.4%	51.9%	20.0%	50.0%	50.0%	100.0%	0.0%
					cg		а				а
We already have											
reduced finance	2	12		0	5	6	1	0	1	0	0
function employment	13.3%	18.5%	33.3%	0.0%	17.9%	22.2%	20.0%	0.0%	25.0%	0.0%	0.0%
We expect to reduce											
finance function											
employment within 1-	6	11		0	3	7	2	0	1	0	2
2 years	40.0%	16.9%	33.3%	0.0%	10.7%	25.9%	40.0%	0.0%	25.0%	0.0%	66.7%
					g						а
We expect to reduce finance function											
employment within 3-	0	3	0	0	0	0	1	1	0	0	1
5 years	0.0%	4.6%	0.0%	0.0%	0.0% cDG	0.0% cDG	20.0% ab	50.0% AB	0.0%	0.0%	33.3% AB
					CDG	CDG	dD	AB			AB
Other	0	0		0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.?

N=86	Total				Count	ry Where Ba	ased			
Number								Central		
Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other
		Α	В	С	D	Е	F	G	Н	1
Total	84	32	0	15	15	12	3	3	2	2
	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%	2.4%	2.4%
Less attractive to do	0	0	0	0	0	0	0	0	0	0
business in the U.S.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No change	33	13	0	5	9	1	1	1	1	1
	38.4%	40.6%	0.0%	33.3%	60.0%	8.3%	33.3%	33.3%	50.0%	50.0%
		е			е	ad				
More attractive to do	34	10	0	8	4	7	2	1	0	1
business in the U.S.	39.5%	31.3%	0.0%	53.3%	26.7%	58.3%	66.7%	33.3%	0.0%	50.0%
Other	2	1	0	1	0	0	0	0	0	0
	2.3%	3.1%	0.0%	6.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Don't know or not	17	8	0	1	2	4	0	1	1	0
applicable	19.8%	25.0%	0.0%	6.7%	13.3%	33.3%	0.0%	33.3%	50.0%	0.0%

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.?

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	13	8	6	3	1	16	. 0	3	18	7	0	11
	15.1%	9.3%	7.0%	3.5%	1.2%	18.6%	0.0%	3.5%	20.9%	8.1%	0.0%	12.8%
Less attractive to do	0	0	0	0	0	0	0	0	0	0	0	0
business in the U.S.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No change	4	2	2	2	1	8	0	1	7	3	0	3
	30.8%	25.0%	33.3%	66.7%	100.0%	50.0%	0.0%	33.3%	38.9%	42.9%	0.0%	27.3%
More attractive to do	6	5			0	5			8	4	0	4
business in the U.S.	46.2%	62.5%	16.7%	0.0%	0.0%	31.3%	0.0%	33.3%	44.4%	57.1%	0.0%	36.4%
Other	0	0	0	0	0	0	0	0	0	0	0	2
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	18.2%
Don't know or not	3	1	3	1	0	3	0	1	3	0	0	2
applicable	23.1%	12.5%	50.0%	33.3%	0.0%	18.8%	0.0%	33.3%	16.7%	0.0%	0.0%	18.2%

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.?

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	A	В	C C	D
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Less attractive to do	0	0	0	0	0	0	0	0	0	0	0
business in the U.S.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No change	19 47.5%	9 45.0%	_	_	0 0.0%	0 0.0%	_	18 42.9%	9 34.6%	1 14.3%	
More attractive to do business in the U.S.	12 30.0% f	8 40.0%			2 50.0%	3 100.0% a	50.0%	12 28.6% C	11 42.3% c	6 85.7% Ab	45.5%
Other	1 2.5%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	_	1 2.4%	1 3.8%	0 0.0%	
Don't know or not applicable	8 20.0%	3 15.0%			2 50.0%	0 0.0%		11 26.2%	5 19.2%	0 0.0%	

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.?

N=86		Owne	rship	Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
Less attractive to do	0	0	0	0	0	0	0	0	0	0	0
business in the U.S.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No change	6 37.5%	26 40.0%	0 0.0%	1 100.0%	13 46.4%	11 39.3%	2 40.0%	2 100.0%	0 0.0%	0 0.0%	0 0.0%
More attractive to do business in the U.S.	7 43.8%	23 35.4% c	3 100.0% b	0 0.0%	9 32.1% e	11 39.3% e	1 20.0% e	0 0.0%	4 100.0% abc	1 33.3%	1 33.3%
Other	0 0.0%	2 3.1%	0 0.0%	0 0.0%	1 3.6%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
Don't know or not applicable	3 18.8%	14 21.5%	0 0.0%	0 0.0%	5 17.9%	6 21.4%	2 40.0%	0 0.0%	0 0.0%	2 66.7%	2 66.7%

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.? DK Excluded

N=86	Total Country Where Based											
Number								Central				
Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other		
		Α	В	С	D	E	F	G	Н	<u> </u>		
Total	84	32	0	15	15	12	3	3	2	2		
	100.0%	38.1%	0.0%	17.9%	17.9%	14.3%	3.6%	3.6%	2.4%	2.4%		
No change	33	13	0	5	9	1	1	1	1	1		
	47.8%	54.2%	0.0%	35.7%	69.2%	12.5%	33.3%	50.0%	100.0%	50.0%		
		е			е	ad						
More attractive to do	34	10	0	8	4	7	2	1	0	1		
business in the U.S.	49.3%	41.7%	0.0%	57.1%	30.8%	87.5%	66.7%	50.0%	0.0%	50.0%		
		е			е	ad						
Other	2	1	0	1	0	0	0	0	0	0		
	2.9%	4.2%	0.0%	7.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.? DK Excluded

N=86		Industry												
Number		Bank/Fin												
Col %	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L		
Total	13 15.1%	8 9.3%			1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%		
No change	4 40.0%	2 28.6%		2 100.0%	1 100.0%	8 61.5%	0.0%		7 46.7%	3 42.9%	0 0.0%	3 33.3%		
More attractive to do business in the U.S.	6 60.0%	5 71.4%		0 0.0%	0 0.0%	5 38.5%	0.0%		8 53.3%	4 57.1%	0 0.0%	4 44.4%		
Other	0 0.0%	0 0.0%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	_	0 0.0%	0 0.0%	0 0.0%	2 22.2%		

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.? DK Excluded

N=86			S	ales Revenue					Foreign	Sales	More than 50% C D 7 11 8.1% 12.8% 1 5					
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	than 50%					
Total	40 46.5%	20 23.3%	14 16.3%	3 3.5%	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%						
No change	19 59.4%	9 52.9%		0 0.0%	0 0.0%	0 0.0%	0 0.0%	18 58.1% c	9 42.9%	1 14.3% a	5 50.0%					
More attractive to do business in the U.S.	12 37.5% f	8 47.1%	_		2 100.0%	3 100.0% a	1 100.0%	12 38.7% c	11 52.4%	6 85.7% a	5 50.0%					
Other	1 3.1%	0 0.0%	1 8.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	1 3.2%	1 4.8%	0 0.0%	0 0.0%					

Q6. The U.S. reduced its corporate income tax rate from 35% to 21%. Does the reduced U.S. tax rate make it more or less attractive for your company to do business in the U.S.? DK Excluded

N=86		Owne	rship	Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
No change	6 46.2%	26 51.0%	0 0.0%	1 100.0%	13 56.5% e	11 50.0%	2 66.7%	2 100.0%	0 0.0% a	0 0.0%	0 0.0%
More attractive to do business in the U.S.	7 53.8%	23 45.1%	3 100.0%	0 0.0%	9 39.1% e	11 50.0%	1 33.3%	0 0.0%	4 100.0% a	1 100.0%	1 100.0%
Other	0 0.0%	2 3.9%	0 0.0%	0 0.0%	1 4.3%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%

Q8a. How big a risk factor is business corruption (fraud, bribery, other ethical violations) in the country where you are located?

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%		2 2.4%
1=Not a significant factor	2 2.4%	0 0.0% G	0 0.0%	0 0.0% g	0 0.0% g	1 8.3%	0 0.0%	1 33.3% Acd	0 0.0%	0 0.0%
2	4 4.7%	1 3.1% e	0 0.0%	0 0.0%	0 0.0%	3 25.0% a	0 0.0%	0 0.0%		0 0.0%
3	9 10.6%	3 9.4%	0 0.0%	0 0.0% i	3 20.0%	2 16.7%		0 0.0%		1 50.0% c
4	27 31.8%	9 28.1%	0 0.0%	6 40.0%	5 33.3%	3 25.0%	1 33.3%	0 0.0%		1 50.0%
5=Very significant factor	43 50.6%	19 59.4% e	0 0.0%	9 60.0%	7 46.7%	3 25.0% a	2 66.7%	2 66.7%		0 0.0%
Mean	4.24	4.44 E		4.60 Ei	4.27 e	3.33 ACd	4.67	3.67	4.00	3.50 c

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Q8a. How big a risk factor is business corruption (fraud, bribery, other ethical violations) in the country where you are located?

N=86	Industry											
Number Col %	Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Total	13 15.1%	8 9.3%			1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
1=Not a significant factor	1 8.3%	1 12.5%			0 0.0%	0 0.0%				0 0.0%	0 0.0%	0 0.0%
2	1 8.3%	0 0.0%			0 0.0%	0 0.0%	_			0 0.0%	0 0.0%	0 0.0%
3	2 16.7%	0 0.0%			0 0.0%	4 25.0%	_			0 0.0%	0 0.0%	0 0.0%
4	2 16.7% b	5 62.5% af	16.7%		0 0.0%	3 18.8% b	0.0%		9 50.0%	1 14.3%	0 0.0%	3 27.3%
5=Very significant factor	6 50.0%	2 25.0% j			1 100.0%	9 56.3% i	_		4 22.2% fJl	6 85.7% bI	0 0.0%	8 72.7% i
Mean	3.92	3.88	4.33	4.33	5.00	4.31		4.67	3.83 JL	4.86 I		4.73 I

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Q8a. How big a risk factor is business corruption (fraud, bribery, other ethical violations) in the country where you are located?

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	В	С	D	E	F	G	A A	B B	C C	D D
Total	40	20			4	3	2	42	26	7	11
	46.5%	23.3%	16.3%	3.5%	4.7%	3.5%	2.3%	48.8%	30.2%	8.1%	12.8%
1=Not a significant	0	1			0	0		0	1	0	1
factor	0.0% D	5.3%	0.0% d		0.0%	0.0%	0.0%	0.0%	3.8%	0.0%	9.1%
2	2 5.0%	1 5.3%		33.3%	0 0.0%	0 0.0%	_	2 4.9%	1 3.8%	1 14.3%	
3	4 10.0%	1 5.3%			0 0.0%	1 33.3%	1 50.0%	2 4.9%	4 15.4%	1 14.3%	2 18.2%
4	10 25.0% e	5 26.3%		~	3 75.0% a	1 33.3%	1 50.0%	13 31.7%	8 30.8%	3 42.9%	
5=Very significant factor	24 60.0%	11 57.9%			1 25.0%	1 33.3%	0 0.0%	24 58.5%	12 46.2%	2 28.6%	
Mean	4.40 D	4.26	4.21 d		4.25	4.00	3.50	4.44	4.12	3.86	4.00

Q8a. How big a risk factor is business corruption (fraud, bribery, other ethical violations) in the country where you are located?

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
1=Not a significant factor	1 6.3%	1 1.6%		0 0.0%	1 3.6%	1 3.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
2	0 0.0%	3 4.7%		0 0.0%	1 3.6%	1 3.7%	1 20.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%
3	2 12.5%	6 9.4%		0 0.0%	2 7.1%	2 7.4%	1 20.0%	0 0.0%	0 0.0%	1 33.3%	0 0.0%
4	10 62.5% B	16 25.0% A	0.0%	1 100.0%	8 28.6%	9 33.3%	2 40.0%	1 50.0%	2 50.0%	1 33.3%	2 66.7%
5=Very significant factor	3 18.8% B	38 59.4% A	66.7%	0 0.0%	16 57.1%	14 51.9%	1 20.0%	1 50.0%	2 50.0%	1 33.3%	1 33.3%
Mean	3.88	4.36	4.33	4.00	4.32	4.26	3.60	4.50	4.50	4.00	4.33

Q8b. To the extent that corruption exists, what would you say are its major effects? (check all that apply)

N=86	Total				Count	ry Where B	ased			
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I
Total	86 100.0%	32 37.2%	0 0.0%	15 17.4%	15 17.4%	12 14.0%	3 3.5%	3 3.5%	2 2.3%	2 2.3%
Hinders the expansion process	54 62.8%	22 68.8% e	0 0.0%	13 86.7% E	8 53.3%	4 33.3% aC	2 66.7%	1 33.3%	1 50.0%	2 100.0%
Limits competition	52 60.5%	23 71.9% c	0 0.0%	5 33.3% ad	11 73.3% c	7 58.3%	2 66.7%	1 33.3%	1 50.0%	1 50.0%
Increases the price of goods/services	46 53.5%	19 59.4% c	0 0.0%	4 26.7% ae	9 60.0%	8 66.7% c	2 66.7%	1 33.3%	1 50.0%	0 0.0%
Reduces the quality of goods/services	39 45.3%	16 50.0%	0 0.0%	5 33.3%	9 60.0%	4 33.3%	1 33.3%	1 33.3%	2 100.0%	0 0.0%
Reduces tax revenues collected by the government	30 34.9%	11 34.4%	0 0.0%	3 20.0%	7 46.7%	3 25.0%	1 33.3%	1 33.3%	1 50.0%	1 50.0%

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Q8b. To the extent that corruption exists, what would you say are its major effects? (check all that apply)

N=86	Industry											
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	ļ	J	K	L
Total	13 15.1%	8 9.3%			1 1.2%	16 18.6%			18 20.9%	7 8.1%	0 0.0%	11 12.8%
Hinders the	8	6	2	1	1	8	. 0	3	10	6	0	9
expansion process	61.5%	75.0%			100.0%	50.0%	-	_		85.7%	0.0%	81.8%
Limits competition	5 38.5%	5 62.5%			1 100.0%	10 62.5%			11 61.1%	4 57.1%	0 0.0%	7 63.6%
Increases the price of goods/services	7 53.8%	5 62.5%			1 100.0%	13 81.3% hL	0.0%			3 42.9%	0 0.0%	3 27.3% F
Reduces the quality of goods/services	6 46.2% i	4 50.0% i			0 0.0%	13 81.3% II	0.0%		2 11.1% abdFj	4 57.1% i	0 0.0%	4 36.4% f
Reduces tax revenues collected by the government	6 46.2%	4 50.0%	1 16.7%		1 100.0%	5 31.3%			7 38.9%	1 14.3%	0 0.0%	4 36.4%

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Q8b. To the extent that corruption exists, what would you say are its major effects? (check all that apply)

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
Hinders the expansion process	25 62.5%	11 55.0%	10 71.4%		4 100.0%	2 66.7%		28 66.7%	16 61.5%	2 28.6%	8 72.7%
Limits competition	26 65.0% f	10 50.0%	10 71.4% f		3 75.0%	0 0.0% ac	2 100.0%	27 64.3%	16 61.5%	4 57.1%	5 45.5%
Increases the price of goods/services	26 65.0% d	8 40.0%			3 75.0%	1 33.3%		24 57.1%	16 61.5%	2 28.6%	4 36.4%
Reduces the quality of goods/services	22 55.0% b	5 25.0% a	_		3 75.0%	1 33.3%	0 0.0%	25 59.5%	9 34.6%	2 28.6%	3 27.3%
Reduces tax revenues collected by the government	16 40.0%	4 20.0% e	_		3 75.0% b	0 0.0%	0 0.0%	15 35.7%	11 42.3% c	0 0.0% b	4 36.4%

Q8b. To the extent that corruption exists, what would you say are its major effects? (check all that apply)

N=86	Ownership Number of Employees										
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16 18.6%	65 75.6%	_	1 1.2%	28 32.6%	28 32.6%	5 5.8%	2 2.3%	4 4.7%	3 3.5%	3 3.5%
Hinders the expansion process	11 68.8%	39 60.0%		1 100.0%	16 57.1%	18 64.3%	4 80.0%	2 100.0%	2 50.0%	2 66.7%	3 100.0%
Limits competition	7 43.8%	42 64.6%		1 100.0%	17 60.7%	18 64.3%	3 60.0%	1 50.0%	2 50.0%	2 66.7%	1 33.3%
Increases the price of goods/services	6 37.5%	36 55.4%		1 100.0%	14 50.0%	17 60.7%	2 40.0%	0 0.0%	2 50.0%	2 66.7%	1 33.3%
Reduces the quality of goods/services	8 50.0%	28 43.1%		1 100.0%	17 60.7% bc	8 28.6% af	0 0.0% aef	0 0.0%	3 75.0% c	3 100.0% bc	1 33.3%
Reduces tax revenues collected by the government	5 31.3%	23 35.4%		0 0.0%	9 32.1%	9 32.1%	3 60.0%	1 50.0%	1 25.0%	1 33.3%	2 66.7%

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=86	Total	Country Where Based									Industry		
Number												Bank/Fin	_
Mean		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C
Number	86	32	0	15	15	12	3	3	2	2	13	8	6
Percent	100.0%	37.2%	0.0%	17.4%	17.4%	14.0%	3.5%	3.5%	2.3%	2.3%	15.1%	9.3%	7.0%
% Approximate ROA	57	20	0	1	14	11	3	3	2	1	10	5	3
in 2017	8.08	8.31		12.00	6.61 h	9.81 fgh		1.67 e		11.00	6.20 h	9.56	3.67
% Expected ROA in	56	20	0	1	14	10	3	3	2	1	9	5	3
2018	10.66	9.94		12.00	8.96 h	12.29	9.07	11.93	20.95 d	20.00	8.89 I	12.16	9.33

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=86					Industry				
Number	Trans-		Service	Commun-	Tech Soft-		Health-		
Mean	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	D	E	F	G	Н	l	J	K	L
Number	3	1	16	0	3	18	7	0	11
Percent	3.5%	1.2%	18.6%	0.0%	3.5%	20.9%	8.1%	0.0%	12.8%
% Approximate ROA	3	1	10	0	2	12	2	0	9
in 2017	-2.83	5.20	6.60		18.50	7.28	15.20		13.57
	i				ai	dh			
% Expected ROA in	3	1	10	0	2	12	2	0	9
2018	5.67	5.90	8.10		8.50	9.93	17.45		17.02
	1		L			1			adFi

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=86			S	ales Revenue					Foreign	Sales	
Number Mean	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Number Percent	40 46.5%	20 23.3%	14 16.3%	_	4 4.7%	3 3.5%		42 48.8%	26 30.2%	7 8.1%	11 12.8%
% Approximate ROA in 2017	27 9.15	12 5.67	10 10.54		3 1.93	0	7.50	26 8.72	22 8.42	3 7.33	_
% Expected ROA in 2018	27 11.93	11 9.65 e		_	3 3.93 b	0	0.00	26 11.56	21 10.23	3 8.00	_

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=86		Owne	ership				Numb	er of Employ	ees		
Number Mean	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Number Percent	16 18.8%	65 76.5%	3 3.5%	1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%
% Approximate ROA in 2017	9 6.58	44 8.57	3 6.33	0	16 7.81	18 7.49	5 9.38	2 11.00	2 5.00	2 6.50	2 6.50
% Expected ROA in 2018	9 9.19	43 11.08	3 10.33	0	16 10.99	17 10.25	5 12.98	2 13.50	2 7.50	2 6.50	2 11.00

Manufacturing capacity utilized (Winsorized)

N=18	Total				Count	ry Where B	ased			
Number								Central		
Mean		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	America	Argentina	Other
		Α	В	С	D	E	F	G	Н	<u> </u>
Number	18	5	0	3	4	4	1	0	0	0
Percent	100.0%	29.4%	0.0%	17.6%	23.5%	23.5%	5.9%	0.0%	0.0%	0.0%
% of capacity utilized	18	5	0	3	4	4	1	0	0	0
in first half of 2017	73.06	68.00		71.67	78.75	78.75	60.00			
% of capacity	18	5	0	3	4	4	1	0	0	0
utilization planned for the second half of 2017	76.14	70.71		75.67	74.25	84.50	80.00			

Manufacturing capacity utilized (Winsorized)

N=18						Indu	ıstry					
Number		Bank/Fin										
Mean	Retail/ Whole- sale A	Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Commun- ications Media G	Tech Soft- Hardware Bio H	Manufac- turing I	Health- care Pharm J	Agr, Pub Admin K	Other Industry L
Number	0	0	0	0	0	0	0	0	18	0	0	0
Percent	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
% of capacity utilized	0	0	0	0	0	0	0	0	18	0	0	0
in first half of 2017									73.06			
% of capacity	0	0	0	0	0	0	0	0	18	0	0	0
utilization planned for the second half of 2017									76.14			

Manufacturing capacity utilized (Winsorized)

N=18			S	ales Revenue					Foreign	Sales	
Number Mean	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Number Percent	3 16.7%	6 33.3%	_		0 0.0%	1 5.6%	_	1 5.6%	9 50.0%	5 27.8%	3 16.7%
% of capacity utilized in first half of 2017	3 70.00	6 73.33			0	1 65.00		1 50.00	9 70.89	5 79.00	3 77.33
% of capacity utilization planned for the second half of 2017	3 73.33	6 76.17	_		0	1 68.00		1 38.57	9 75.44	5 83.00	3 79.33
	G						Α				

Manufacturing capacity utilized (Winsorized)

N=18		Owne	ership		Number of Employees						
Number Mean	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Number	4	13	0	0	2	4	4	2	2	0	0
Percent	23.5%	76.5%		0.0%	14.3%	28.6%	28.6%	14.3%	14.3%	0.0%	0.0%
% of capacity utilized	4	13	0	0	2	4	4	2	2	0	0
in first half of 2017	72.00	72.85			70.00	63.75	73.25	67.50	82.50		
% of capacity	4	13	0	0	2	4	4	2	2	0	0
utilization planned for the second half of 2017	76.75	75.27			72.50	68.89	71.75	75.00	87.50		

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N=86	Total	Country Where Based										
Number Col %		Brazil	Ecuador	Mexico	Peru	Chile	Colombia	Central America	Argentina	Other		
		А	В	С	D	E	F	G	Н	<u> </u>		
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%		
CFO	33 38.4%	11 34.4% f	0 0.0%	5 33.3% f	5 33.3% f	5 41.7%	3 100.0% acd	2 66.7%		1 50.0%		
CEO	25 29.1%	7 21.9%	0 0.0%	4 26.7%	5 33.3%	5 41.7%	0 0.0%	0 0.0%		1 50.0%		
VP of Finance	10 11.6%	3 9.4% c	0 0.0%	5 33.3% ae	1 6.7%	0 0.0% c	0 0.0%	1 33.3%	0 0.0%	0 0.0%		
Controller	8 9.3%	5 15.6%	0 0.0%	0 0.0%	3 20.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
Other	8 9.3%	5 15.6%	0 0.0%	1 6.7%	0 0.0%	2 16.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
Treasurer	2 2.3%	1 3.1%	0 0.0%	0 0.0%	1 6.7%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86						Indu	stry					
Number Col %	Retail/ Whole-	Bank/Fin Insur Real	Mining	Trans-		Service	Commun-	Tech Soft- Hardware	Manufac	Health-	Agr Dub	Other
	sale	Estate	Construc- tion	portation Pub. Util	Energy	Consult- ing	ications Media	Bio	Manufac- turing	care Pharm	Agr, Pub Admin	Industry
	A	В	C	D	E	F	G	Н	l	J	K	L
Total	13	8	6	3	1	16	0	3	18	7	0	11
rotai	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
CFO	4	5	2	3	1	2	0	1	6	3	0	6
Ci O	30.8%	62.5%			100.0%	12.5%	0.0%			42.9%	0.0%	54.5%
	d	f		aFi	f	bDel			d			f
CEO	8	1	0	0	0	7	0	2	7	0	0	0
	61.5%	12.5%	0.0%	0.0%	0.0%	43.8%	0.0%	66.7%	38.9%	0.0%	0.0%	0.0%
	bcjL	a	a			jl		jl	1	afh		Afhi
VP of Finance	0	0			0	2	0	0	2	2	0	4
	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	11.1%	28.6%	0.0%	36.4%
	I											а
Controller	1	0			0	3		_		0	0	0
	7.7%	0.0%			0.0%	18.8%	0.0%	0.0%		0.0%	0.0%	0.0%
		С	bil						С			С
Other	0	2		0	0	1	0	0	1	2	0	1
	0.0%	25.0%	16.7%	0.0%	0.0%	6.3%	0.0%	0.0%	5.6%	28.6%	0.0%	9.1%
Treasurer	0	0	0	0	0	1	0	0	1	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	6.3%	0.0%	0.0%	5.6%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86			S	ales Revenue					Foreign	Sales	
Number Col %	Less than \$25 million A	\$25-99 million B	\$100-499 million C	\$500-999 million D	\$1-4.9 billion E	\$5-9.9 billion F	More than \$10 billion G	0% A	1-24% B	25-50% C	More than 50% D
Total	40 46.5%	20 23.3%			4 4.7%	3 3.5%	2 2.3%	42 48.8%	26 30.2%	7 8.1%	11 12.8%
CFO	14 35.0%	9 45.0%			2 50.0%	0 0.0%		18 42.9%	10 38.5%	1 14.3%	4 36.4%
CEO	14 35.0%	6 30.0%			0 0.0%	0 0.0%		11 26.2%	9 34.6%	3 42.9%	2 18.2%
VP of Finance	4 10.0%	3 15.0%		0 0.0%	0 0.0%	1 33.3%	0 0.0%	4 9.5%	3 11.5%	2 28.6%	1 9.1%
Controller	6 15.0%	1 5.0%		0 0.0%	0 0.0%	0 0.0%		5 11.9%	1 3.8%	0 0.0%	2 18.2%
Other	2 5.0% E	1 5.0% e		1 33.3%	2 50.0% Ab	1 33.3%	0 0.0%	4 9.5%	3 11.5%	0 0.0%	1 9.1%
Treasurer	0 0.0% F	0 0.0% f		0 0.0%	0 0.0%	1 33.3% Ab		0 0.0% c	0 0.0%	1 14.3% a	1 9.1%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - First Quarter, 2018

N=86		Owne	ership		Number of Employees							
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G	
Total	16 18.8%	65 76.5%		1 1.2%	28 38.4%	28 38.4%	5 6.8%	2 2.7%	4 5.5%	3 4.1%	3 4.1%	
CFO	8 50.0%	24 36.9%		0 0.0%	9 32.1%	14 50.0%	3 60.0%	1 50.0%	1 25.0%	1 33.3%	1 33.3%	
CEO	1 6.3% b	23 35.4% a	0.0%	0 0.0%	11 39.3%	7 25.0%	1 20.0%	1 50.0%	1 25.0%	0 0.0%	0 0.0%	
VP of Finance	2 12.5%	8 12.3%	_	0 0.0%	2 7.1%	4 14.3%	0 0.0%	0 0.0%	1 25.0%	0 0.0%	1 33.3%	
Controller	1 6.3%	6 9.2%		0 0.0%	5 17.9%	1 3.6%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	
Other	2 12.5% d	4 6.2% D	33.3%	1 100.0% aB	1 3.6%	2 7.1%	1 20.0%	0 0.0%	1 25.0%	1 33.3%	1 33.3%	
Treasurer	2 12.5% B	0 0.0% A	0.0%	0 0.0%	0 0.0% F	0 0.0% F	0 0.0%	0 0.0%	0 0.0%	1 33.3% AB	0 0.0%	

What is your age?

N=86	Total	·										
Number Col %		Brazil A	Ecuador B	Mexico C	Peru D	Chile E	Colombia F	Central America G	Argentina H	Other I		
Total	84 100.0%	32 38.1%	0 0.0%	15 17.9%	15 17.9%	12 14.3%	3 3.6%	3 3.6%	2 2.4%	2 2.4%		
<40	11 12.8%	3 9.4%	0 0.0%	4 26.7%	2 13.3%	1 8.3%	0 0.0%	0 0.0%	0 0.0%	1 50.0%		
40-49	31 36.0%	12 37.5%	0 0.0%	7 46.7% e	3 20.0% h	1 8.3% cfgh	2 66.7% e	2 66.7% e	2 100.0% de	1 50.0%		
50-59	31 36.0%	12 37.5% c	0 0.0%	1 6.7% aDe	10 66.7% C	5 41.7% c	1 33.3%	1 33.3%	0 0.0%	0 0.0%		
>=60	13 15.1%	5 15.6%	0 0.0%	3 20.0%	0 0.0% e	5 41.7% d	0 0.0%	0 0.0%	0 0.0%	0 0.0%		
Prefer not to answer	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%	0 0.0%		

What is your age?

N=86	Industry											
Number		Bank/Fin		_			_					
Col %	Retail/ Whole-	Insur Real	Mining Construc-	Trans- portation		Service Consult-	Commun- ications	Tech Soft- Hardware	Manufac-	Health- care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
	Α	В	С	D	E	F	G	Н	ı	J	K	<u> </u>
Total	13	8	6	3	1	16	0	3	18	7	0	11
	15.1%	9.3%			1.2%	18.6%				8.1%	0.0%	12.8%
<40	2	2	0	0	0	2	0	1	1	0	0	3
	15.4%	25.0%	0.0%	0.0%	0.0%	12.5%	0.0%	33.3%	5.6%	0.0%	0.0%	27.3%
40-49	7	3	0	1	1	5				6	0	2
	53.8%	37.5%			100.0%	31.3%	0.0%	0.0%	33.3%	85.7%	0.0%	18.2%
	С		aej		С	j		j	j	cfhil		j
50-59	1	1	5		0	6				1	0	6
	7.7%	12.5%			0.0%	37.5%	0.0%			14.3%	0.0%	54.5%
	Cdhl	С	Abj	a				а		С		a
>=60	3	2			0	3				0	0	0
	23.1%	25.0%	16.7%	0.0%	0.0%	18.8%	0.0%	0.0%	22.2%	0.0%	0.0%	0.0%
Prefer not to answer	0	0			0	0				0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

What is your age?

N=86			S	ales Revenue					Foreign	Sales	
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	<u> </u>	Α	В	С	D
Total	40	20	14	3	4	3	2	42	26	7	11
	46.5%	23.3%			4.7%	3.5%		48.8%	30.2%	8.1%	
<40	7	2	1	0	0	1	0	5	3	1	2
	17.5%	10.0%	7.1%	0.0%	0.0%	33.3%	0.0%	11.9%	11.5%	14.3%	18.2%
40-49	12	7	8	0	2	2	0	17	7	3	4
	30.0%	35.0%	57.1%	0.0%	50.0%	66.7%	0.0%	40.5%	26.9%	42.9%	36.4%
50-59	14	7	5	3	1	0	1	15	10	3	3
	35.0%	35.0%	35.7%	100.0%	25.0%	0.0%	50.0%	35.7%	38.5%	42.9%	27.3%
	d	d		ab							
>=60	7	4	0	0	1	0	1	5	6	0	2
	17.5%	20.0%	0.0%	0.0%	25.0%	0.0%	50.0%	11.9%	23.1%	0.0%	18.2%
			g				С				
Prefer not to answer	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

What is your age?

N=86		Owne	rship		Number of Employees						
Number Col %	Public A	Private B	Nonprofit C	Govern- ment D	Fewer than 100 A	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
Total	16	65	3	1	28	28	5	2	4	3	3
	18.8%	76.5%	3.5%	1.2%	38.4%	38.4%	6.8%	2.7%	5.5%	4.1%	4.1%
<40	2	8	1	0	6	2	1	0	1	0	1
	12.5%	12.3%	33.3%	0.0%	21.4%	7.1%	20.0%	0.0%	25.0%	0.0%	33.3%
40-49	6 37.5%	23 35.4%	1 33.3%	1 100.0%	8 28.6% df	12 42.9%	0 0.0% df	2 100.0% ac	1 25.0%	3 100.0% ac	0 0.0%
50-59	7	22	1	0	11	8	2	0	1	0	2
	43.8%	33.8%	33.3%	0.0%	39.3%	28.6%	40.0%	0.0%	25.0%	0.0%	66.7%
>=60	1	12	0	0	3	6	2	0	1	0	0
	6.3%	18.5%	0.0%	0.0%	10.7%	21.4%	40.0%	0.0%	25.0%	0.0%	0.0%
Prefer not to answer	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%