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1. Are you more or less optimistic about your country's economy compared to last quarter?

N=151	Total			C	ountry Where	Based				
		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
1=More optimistic	53	22	11	11	1	6	0	1	0	1
	35.3%	29.3%	35.5%	61.1%	8.3%	66.7%	0.0%	100.0%	0.0%	50.0%
		се		aD	Ceg	ad		d		
0=No change	61	43	10	3	1	3	1	0	0	0
	40.7%	57.3%	32.3%	16.7%	8.3%	33.3%	100.0%	0.0%	0.0%	0.0%
		bCD	а	Α	Af		d			
-1=Less optimistic	36	10	10	4	10	0	0	0	1	1
	24.0%	13.3%	32.3%	22.2%	83.3%	0.0%	0.0%	0.0%	100.0%	50.0%
		bDh	aD	D	ABCE	Dh			ae	
Mean	0.11	0.16	0.03	0.39	-0.75	0.67	0.00	1.00	-1.00	0.00
		De	De	D	ABCE	abD				

1. Are you more or less optimistic about your country's economy compared to last quarter?

N=151		Industry													
	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry			
	A	В	С	D	Е	F	G	Н	I	J	K	L			
Total	8 5.4%	15 10.1%	41 27.5%	2 1.3%	3 2.0%	12 8.1%	0.7%	4 2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%			
1=More optimistic	37.5%	6 40.0%	23 56.1%	1 50.0%	0.0%	33.3%	0.0%	50.0%	8 61.5%	0.0%	0.0%	5 12.5%			
	37.376	40.0 /8 jl	JL	30.0 /6	0.0 /6	33.3 /6	0.076	30.0 /6	jL	bCi	0.0 /6	bCI			
0=No change	25.0%	13.3%	15 36.6%	0.0%	1 50.0%	3 25.0%	1 100.0%	1 25.0%	3 23.1%	4 50.0%	1 50.0%	28 70.0%			
	1	gL	L	1	30.070	L 25.0 %	b	23.070	L 20.170	30.070	30.070	aBCdFI			
-1=Less optimistic	37.5%	7 46.7%	3 7.3%	1 50.0%	1 50.0%	5 41.7%	0.0%	1 25.0%	2 15.4%	4 50.0%	1 50.0%	7 17.5%			
	С	CI	aBdeFJk	С	С	С	2.12 / 0		1311/6	С	С	b			
Mean	0.00	-0.07	0.49	0.00	-0.50	-0.08	0.00	0.25	0.46	-0.50	-0.50	-0.05			
		С	befJkL		С	С			JI	CII	С	Cij			

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

1. Are you more or less optimistic about your country's economy compared to last quarter?

N=151		Sales Revenue										
	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion					
	Α	В	С	D	Е	F	G					

1	

Total	39	12	7	7	4	3	4
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%
1=More optimistic	18	5	4	2	2	0	C
	46.2%	41.7%	57.1%	33.3%	50.0%	0.0%	0.0%
0=No change	12	4	0	0	0	1	1
_	30.8%	33.3%	0.0%	0.0%	0.0%	33.3%	25.0%
-1=Less optimistic	9	3	3	4	2	2	3
	23.1%	25.0%	42.9%	66.7%	50.0%	66.7%	75.0%
	dg			а			а
Mean	0.23	0.17	0.14	-0.33	0.00	-0.67	-0.75
	g						а

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151	Total			C	Country Where	Based				
Mean										
Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Optimism rating	47.74	36.07	54.10	60.84	64.44	68.75	75.00	70.00	80.00	65.50
	40.00	40.00	60.00	65.00	72.50	70.00	67.50	65.00	70.00	1.00
		BCDEI	А	Α	А	Α				Α

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Number	8	15	41	2	3	12	1	4	13	8	2	40
Percent	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
Optimism rating	59.38	57.71	39.27	60.00	55.00	63.18	60.00	62.75	60.42	25.71	45.00	42.08
	70.00 CJL	60.00 CJL	40.00 ABdeFHIj	1.00 C	62.50 cj	70.00 CJL	52.50	85.00 Cjl	60.00 CJL	30.00 ABceFhII	1.00	40.00 ABFhlj

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151	Sales Revenue										
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion				
	A	В	С	D	E	F	G				
Number	39	12	7	7	4	3	4				
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%				
Optimism rating	63.68	54.09	55.83	60.00	46.25	57.50	58.25				
	65.00	55.00	70.00	67.50	60.00	1.00	65.00				

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=151	Total			C	ountry Where	Based				
		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	ı
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
1=More optimistic	62	24	17	11	2	6	0	1	0	1
	41.9%	32.0%	58.6%	61.1%	16.7%	66.7%	0.0%	100.0%	0.0%	50.0%
		bce	ad	ad	bce	ad				
0=No change	62	43	6	4	3	3	1	0	1	1
	41.9%	57.3%	20.7%	22.2%	25.0%	33.3%	100.0%	0.0%	100.0%	50.0%
		BCd	Α	Α	а					
-1=Less optimistic	24	8	6	3	7	0	0	0	0	0
	16.2%	10.7%	20.7%	16.7%	58.3%	0.0%	0.0%	0.0%	0.0%	0.0%
		D	d	d	Abce	d				
Mean	0.26	0.21	0.38	0.44	-0.42	0.67	0.00	1.00	0.00	0.50
		De	D	D	ABCE	aD				

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=151						Indu	stry					
	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	8	15	41	2	3	12	1	4	13	8	2	40

	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
1=More optimistic	3	9	23	1	1	5	0	1	8	3	0	7
	42.9%	64.3%	56.1%	50.0%	50.0%	41.7%	0.0%	25.0%	61.5%	37.5%	0.0%	17.5%
		L	L						L			BCI
0=No change	3	4	13	0	0	4	1	1	3	4	1	28
	42.9%	28.6%	31.7%	0.0%	0.0%	33.3%	100.0%	25.0%	23.1%	50.0%	50.0%	70.0%
		L	L	I	I	I			L			BCdefl
-1=Less optimistic	1	1	5	1	1	3	0	2	2	1	1	5
	14.3%	7.1%	12.2%	50.0%	50.0%	25.0%	0.0%	50.0%	15.4%	12.5%	50.0%	12.5%
Mean	0.29	0.57	0.44	0.00	0.00	0.17	0.00	-0.25	0.46	0.25	-0.50	0.05
		kL	L						1		b	BCi

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=151			Sal	les Revenue				Fo	reign Sales		
	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
1=More optimistic	21	5	4	2	3	2	2	25	13	1	4
	53.8%	41.7%	57.1%	40.0%	100.0%	66.7%	50.0%	30.9%	48.1%	33.3%	57.1%
0=No change	12	4	1	1	0	0	0	43	9	1	1
	30.8%	33.3%	14.3%	20.0%	0.0%	0.0%	0.0%	53.1%	33.3%	33.3%	14.3%
-1=Less optimistic	6	3	2	2	0	1	2	13	5	1	2
·	15.4%	25.0%	28.6%	40.0%	0.0%	33.3%	50.0%	16.0%	18.5%	33.3%	28.6%
Mean	0.38	0.17	0.29	0.00	1.00	0.33	0.00	0.15	0.30	0.00	0.29

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Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2. Are you more or less optimistic about the financial prospects for your company compared to last quarter?

N=151		Own	ership				Number of	Employees			
	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	C	D	A	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
1=More optimistic	11	45	3	0	11	12	3	2	1	4	1
	61.1%	37.8%	50.0%	0.0%	42.3%	54.5%	60.0%	100.0%	100.0%	100.0%	50.0%
					T					a	
0=No change	2	57	3	0	8	7	1	0	0	0	0
	11.1%	47.9%	50.0%	0.0%	30.8%	31.8%	20.0%	0.0%	0.0%	0.0%	0.0%
	В	A									
-1=Less optimistic	5	17	0	1	7	3	1	0	0	0	1
	27.8%	14.3%	0.0%	100.0%	26.9%	13.6%	20.0%	0.0%	0.0%	0.0%	50.0%
		d	d	bc							
Mean	0.33	0.24	0.50	-1.00	0.15	0.41	0.40	1.00	1.00	1.00	0.00

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151	Total			(Country Where	Based				
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	H	I
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%

Optimism rating	56.51	49.09	60.10	65.63	65.56	69.13	75.00	80.00	80.00	70.50
	50.00	50.00	65.00	70.00	72.50	70.00	62.50	65.00	65.00	1.00
		BCDEI	Α	Α	Α	Α				Α

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
	_			_	_					_	_	
Number	8	15	41	2	3	12	1	4	13	8	2	40
Percent	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
Optimism rating	62.50	67.21	51.29	60.00	64.00	64.55	60.00	61.50	63.75	55.00	70.00	49.72
	70.00	80.00	50.00	1.00	75.00	70.00	52.50	71.00	70.00	55.00	1.00	50.00
	cl	CL	aBfi			cl			cl			aBfi

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151			Sal	es Revenue				F	oreign Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	А	В	С	D
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%

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Optimism rating	66.14	61.36	57.50	69.43	55.00	67.50	67.50	56.64	64.61	22.50	65.00
	70.00	67.50	80.00	85.00	80.00	1.00	70.00	50.00	70.00	1.00	75.00
								С	С	aBd	С

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

N=151		Own	ership				Number of	Employees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	A	В	C	D	Α	В	С	D	E	F	G
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Optimism rating	67.25	53.81	66.67	70.00	62.00	67.23	59.50	60.00	95.00	63.25	70.00
	70.00	50.00	80.00	1.00	70.00	80.00	70.00	87.50	90.00	75.00	1.00
	В	Α									

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

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Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77	Total			C	Country Where	Based				
		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Total	77	2	30	19	12	9	1	1	1	2
	100.0%	2.6%	39.0%	24.7%	15.6%	11.7%	1.3%	1.3%	1.3%	2.6%
Economic uncertainty	53	0	21	13	11	5	0	1	0	2
	68.8%	0.0%	70.0%	68.4%	91.7%	55.6%	0.0%	100.0%	0.0%	100.0%
		d			afh		d		d	
Government policies	35	2	15	10	4	3	0	1	0	0
	45.5%	100.0%	50.0%	52.6%	33.3%	33.3%	0.0%	100.0%	0.0%	0.0%
Employee productivity	23	0	10	5	2	4	1	0	0	1
	29.9%	0.0%	33.3%	26.3%	16.7%	44.4%	100.0%	0.0%	0.0%	50.0%
Currency risk	20	0	9	1	7	1	0	0	1	1
	26.0%	0.0%	30.0%	5.3%	58.3%	11.1%	0.0%	0.0%	100.0%	50.0%
			С	bDH	Ce	d			С	
Weak demand for	17	0	5	6	0	3	1	0	1	1
your products/services	22.1%	0.0%	16.7%	31.6%	0.0%	33.3%	100.0%	0.0%	100.0%	50.0%
			fh	d	ceFHi	d	bD		bD	d
Access to capital	15	0	6	4	2	2	1	0	0	0
	19.5%	0.0%	20.0%	21.1%	16.7%	22.2%	100.0%	0.0%	0.0%	0.0%
Regulatory	14	1	4	5	2	2	0	0	0	0
requirements	18.2%	50.0%	13.3%	26.3%	16.7%	22.2%	0.0%	0.0%	0.0%	0.0%

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77	Industry

	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	8	14	5	2	3	12	1	4	13	3	1	9
	10.4%	18.2%	6.5%	2.6%	3.9%	15.6%	1.3%	5.2%	16.9%	3.9%	1.3%	11.7%
Economic uncertainty	4	8	3	2	1	11	1	3	11	3	1	4
	50.0%	57.1%	60.0%	100.0%	33.3%	91.7%	100.0%	75.0%	84.6%	100.0%	100.0%	44.4%
	f				f	ael						f
O	0	40		0			0	0	4	4	4	0
Government policies	2	10	3	2	1	5	0 000/	2	4	1 00.00/	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3
	25.0%	71.4% ai	60.0%	100.0%	33.3%	41.7%	0.0%	50.0%	30.8% b	33.3%	100.0%	33.3%
	b	aı							D			
Employee productivity	3	5	1	0	2	4	0	1	3	1	0	3
	37.5%	35.7%	20.0%	0.0%	66.7%	33.3%	0.0%	25.0%	23.1%	33.3%	0.0%	33.3%
O	3	0	0	4	0		0	3	-	0	4	1
Currency risk	37.5%	14.3%	0.0%	50.0%	0.0%	16.7%	0.0%	75.0%	5 38.5%	66.7%	100.0%	11.1%
	37.5%	14.3%	0.0% h	30.0%	0.0%	10.7%	0.0%	bcfl	30.3%	00.7 %	100.0%	11.1% h
								DOII				
Weak demand for	3	3	1	1	0	4	0	1	3	0	0	1
your products/ services	37.5%	21.4%	20.0%	50.0%	0.0%	33.3%	0.0%	25.0%	23.1%	0.0%	0.0%	11.1%
Access to capital	2	1	3	0	1	4	0	0	2	0	0	2
	25.0%	7.1%	60.0%	0.0%	33.3%	33.3%	0.0%	0.0%	15.4%	0.0%	0.0%	22.2%
		С	b									
D 1.							_					
Regulatory requirements	12.5%	28.6%	20.0%	0.0%	33.3%	16.7%	0.0%	25.0%	7.7%	66.7%	0.0%	1 11.1%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77			Sal	es Revenue				Fo	reign Sales		
	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	В	С	D	E	F	G	A	B	C	D
	^	D	U	U	L	I	u u	^	D	<u> </u>	U
Total	39	12	7	6	4	3	4	41	24	3	7
	50.6%	15.6%	9.1%	7.8%	5.2%	3.9%	5.2%	53.2%	31.2%	3.9%	9.1%
Economic uncertainty	25	10	6	3	3	3	2	26	16	3	6
	64.1%	83.3%	85.7%	50.0%	75.0%	100.0%	50.0%	63.4%	66.7%	100.0%	85.7%
Government policies	17	6	4	3	2	0	2	20	12	0	2
	43.6%	50.0%	57.1%	50.0%	50.0%	0.0%	50.0%	48.8%	50.0%	0.0%	28.6%
Employee productivity	12	3	2	4	1	0	1	12	8	1	1
	30.8%	25.0%	28.6%	66.7%	25.0%	0.0%	25.0%	29.3%	33.3%	33.3%	14.3%
Currency risk	7	2	3	1	2	2	2	5	9	2	3
	17.9%	16.7%	42.9%	16.7%	50.0%	66.7%	50.0%	12.2%	37.5%	66.7%	42.9%
								bc	a	a	
Weak demand for	9	3	1	0	3	0	0	9	6	0	1
your products/ services	23.1%	25.0%	14.3%	0.0%	75.0%	0.0%	0.0%	22.0%	25.0%	0.0%	14.3%
	е			е	ad						
Access to capital	10	1	1	2	0	0	1	9	4	1	1
	25.6%	8.3%	14.3%	33.3%	0.0%	0.0%	25.0%	22.0%	16.7%	33.3%	14.3%
Regulatory	5	4	0	1	1	1	1	6	6	0	2
requirements	12.8%	33.3%	0.0%	16.7%	25.0%	33.3%	25.0%	14.6%	25.0%	0.0%	28.6%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77		Own	ership					Number of	f Employees			
	Public	Gover				Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D		Α	В	С	D	E	F	G

Total	17	49	6	2	26	22	6	3	1	4	2
	22.1%	63.6%	7.8%	2.6%	33.8%	28.6%	7.8%	3.9%	1.3%	5.2%	2.6%
Economic uncertainty	12	34	5	0	19	13	5	2	0	2	2
	70.6%	69.4%	83.3%	0.0%	73.1%	59.1%	83.3%	66.7%	0.0%	50.0%	100.0%
		d		b							
Government policies	8	22	4	0	12	12	3	1	1	1	1
	47.1%	44.9%	66.7%	0.0%	46.2%	54.5%	50.0%	33.3%	100.0%	25.0%	50.0%
Employee productivity	6	11	2	1	6	6	3	1	1	1	1
	35.3%	22.4%	33.3%	50.0%	23.1%	27.3%	50.0%	33.3%	100.0%	25.0%	50.0%
Currency risk	7	12	0	1	5	6	2	1	1	1	1
	41.2%	24.5%	0.0%	50.0%	19.2%	27.3%	33.3%	33.3%	100.0%	25.0%	50.0%
Weak demand for	2	14	0	0	3	5	4	0	0	1	0
your products/ services	11.8%	28.6%	0.0%	0.0%	11.5%	22.7%	66.7%	0.0%	0.0%	25.0%	0.0%
					С		Α				
Access to capital	3	12	0	0	5	3	0	0	0	2	0
Access to capital	17.6%	24.5%	0.0%	0.0%	19.2%	13.6%	0.0%	0.0%	0.0%	50.0%	0.0%
Regulatory	3	10	1	0	5	5	1	0	0	3	0
requirements	17.6%	20.4%	16.7%	0.0%	19.2%	22.7%	16.7%	0.0%	0.0%	75.0%	0.0%
					f	f				ab	

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77	Total			(Country Where	Based				
		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Cost of benefits	12	0	4	7	0	1	0	0	0	0
	15.6%	0.0%	13.3%	36.8%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%
				d	С					
Data security	11	0	3	5	3	0	0	0	0	0
	14.3%	0.0%	10.0%	26.3%	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Corporate tax code	10	0	4	3	0	2	0	0	0	1
	13.0%	0.0%	13.3%	15.8%	0.0%	22.2%	0.0%	0.0%	0.0%	50.0%
					i					d
Difficulty attracting / retaining qualified	9	0	5	1	1	1	0	0	0	1
employees	11.7%	0.0%	16.7%	5.3%	8.3%	11.1%	0.0%	0.0%	0.0%	50.0%
Cost of borrowing	9	0	4	1	3	1	0	0	0	0
_	11.7%	0.0%	13.3%	5.3%	25.0%	11.1%	0.0%	0.0%	0.0%	0.0%
Rising input or	8	0	3	1	1	1	1	1	0	0
commodity costs	10.4%	0.0%	10.0%	5.3%	8.3%	11.1%	100.0%	100.0%	0.0%	0.0%
			fg	FG	fg		bCd	bCd		
Inflation	5	0	3	0	2	0	0	0	0	0
	6.5%	0.0%	10.0%	0.0%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77						Indu	stry					
	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Cost of benefits	1 12.5%	3 21.4%	20.0%	0.0%	0.0%	3 25.0%	0.0%	0.0%	3 23.1%	0.0%	0.0%	1 11.1%
Data security	1 12.5%	6 42.9% il	0.0%	0.0%	33.3%	8.3%	0.0%	1 25.0%	7.7% b	0.0%	0.0%	0 0.0% b
Corporate tax code	0.0%	14.3%	2 40.0% f	0.0%	0.0%	0 0.0% cl	0.0%	1 25.0%	2 15.4%	0.0%	0.0%	3 33.3% f
Difficulty attracting / retaining qualified employees	1 12.5%	2 14.3%	1 20.0%	0 0.0%	0	1 8.3%	0 0.0%	1 25.0%	1 7.7%	1 33.3%	0 0.0%	1 11.1%
Cost of borrowing	1 12.5%	0 0.0% el	0.0%	0.0%	1 33.3% b	16.7%	0.0%	0.0%	15.4%	0.0%	0.0%	3 33.3% b
Rising input or commodity costs	1 12.5%	0 0.0% i	0.0%	0 0.0%	0.0%	0 0.0% i	0.0%	1 25.0%	4 30.8% bf	0.0%	0 0.0%	11.1%
Inflation	1 12.5%	0.0%	0.0%	0.0%	0.0%	2 16.7%	0.0%	1 25.0%	0.0%	0.0%	0.0%	1 11.1%

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77			Sal	es Revenue				Fo	reign Sales		
	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Cost of benefits	8	3	1	0	0	0	0	6	5	1	0
	20.5%	25.0%	14.3%	0.0%	0.0%	0.0%	0.0%	14.6%	20.8%	33.3%	0.0%
Data security	5	1	1	1	1	1	1	7	1	0	2
_	12.8%	8.3%	14.3%	16.7%	25.0%	33.3%	25.0%	17.1%	4.2%	0.0%	28.6%
Corporate tax code	7	1	1	0	0	0	0	6	2	1	0
	17.9%	8.3%	14.3%	0.0%	0.0%	0.0%	0.0%	14.6%	8.3%	33.3%	0.0%
Difficulty attracting / retaining qualified	4	1	1	1	1	1	0	5	3	0	1
employees	10.3%	8.3%	14.3%	16.7%	25.0%	33.3%	0.0%	12.2%	12.5%	0.0%	14.3%
Cost of borrowing	6	0	0	2	0	0	1	7	2	0	0
	15.4%	0.0% d	0.0%	33.3% b	0.0%	0.0%	25.0%	17.1%	8.3%	0.0%	0.0%
Rising input or	4	1	1	1	0	1	0	2	3	0	3
commodity costs	10.3%	8.3%	14.3%	16.7%	0.0%	33.3%	0.0%	4.9%	12.5%	0.0%	42.9%
								D			Α
Inflation	3	0	1	0	1	0	0	5	0	0	0
	7.7%	0.0%	14.3%	0.0%	25.0%	0.0%	0.0%	12.2%	0.0%	0.0%	0.0%

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77		Own	ership				Number of	Employees			
	Public				Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Cost of benefits	1	9	2	0	6	3	0	1	0	0	0

	5.9%	18.4%	33.3%	0.0%	23.1%	13.6%	0.0%	33.3%	0.0%	0.0%	0.0%
Data security	4	5	1	1	5	3	1	0	0	0	2
	23.5%	10.2%	16.7%	50.0%	19.2%	13.6%	16.7%	0.0%	0.0%	0.0%	100.0%
					g	G					аВ
Corporate tax code	0	10	0	0	4	3	0	1	0	0	0
	0.0%	20.4%	0.0%	0.0%	15.4%	13.6%	0.0%	33.3%	0.0%	0.0%	0.0%
	b	а									
Difficulty attracting / retaining qualified	3	3	1	0	3	3	0	1	1	1	0
employees	17.6%	6.1%	16.7%	0.0%	11.5%	13.6%	0.0%	33.3%	100.0%	25.0%	0.0%
					е	е	е		abc		
Cost of borrowing	1	8	0	0	5	1	0	1	0	1	0
	5.9%	16.3%	0.0%	0.0%	19.2%	4.5%	0.0%	33.3%	0.0%	25.0%	0.0%
Rising input or	1	6	0	0	1	4	0	0	0	0	0
commodity costs	5.9%	12.2%	0.0%	0.0%	3.8%	18.2%	0.0%	0.0%	0.0%	0.0%	0.0%
Inflation	1	3	1	0	3	0	0	1	0	1	0
	5.9%	6.1%	16.7%	0.0%	11.5%	0.0%	0.0%	33.3%	0.0%	25.0%	0.0%
						df		b		b	

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77	Total			(Country Where	Based				
		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	Е	F	G	Н	I
Geopolitical / health	4	0	1	0	2	1	0	0	0	0
crises	5.2%	0.0%	3.3%	0.0%	16.7%	11.1%	0.0%	0.0%	0.0%	0.0%
Employee morale	2	0	1	1	0	0	0	0	0	0
	2.6%	0.0%	3.3%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rising wages and	2	0	1	1	0	0	0	0	0	0
salaries	2.6%	0.0%	3.3%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Deflation	1	0	1	0	0	0	0	0	0	0

	1.3%	0.0%	3.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	5	1	3	0	0	1	0	0	0	0
	6.5%	50.0%	10.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%
		Cd		Α	а					

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77						Indu	stry					
	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Geopolitical / health	1	0	0	0	0	0	0	0	2	0	1	0
crises	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	15.4%	0.0%	100.0%	0.0%
		K				K					BFI	k
Employee morale	1	0	0	0	0	1	0	0	0	0	0	0
	12.5%	0.0%	0.0%	0.0%	0.0%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rising wages and	0	0	1	0	1	0	0	0	0	0	0	0
salaries	0.0%	0.0%	20.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		е			bi				е			
Deflation	1	0	0	0	0	0	0	0	0	0	0	0
Deliation	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	0	2	0	0	1	0	0	0	2	0	0	0
	0.0%	14.3%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	15.4%	0.0%	0.0%	0.0%

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77			Sal	les Revenue				Fo	reign Sales		
	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	Е	F	G	Α	В	С	D

Geopolitical / health	0	0	0	0	1	2	1	1	1	0	2
crises	0.0%	0.0%	0.0%	0.0%	25.0%	66.7%	25.0%	2.4%	4.2%	0.0%	28.6%
	EFG	F	f		Α	ABc	А	d			а
Employee morale	1	0	0	1	0	0	0	2	0	0	0
	2.6%	0.0%	0.0%	16.7%	0.0%	0.0%	0.0%	4.9%	0.0%	0.0%	0.0%
Rising wages and	0	1	0	1	0	0	0	2	0	0	0
salaries	0.0%	8.3%	0.0%	16.7%	0.0%	0.0%	0.0%	4.9%	0.0%	0.0%	0.0%
	d			a							
Deflation	1	0	0	0	0	0	0	0	1	0	0
	2.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.2%	0.0%	0.0%
Other	1	1	0	1	0	0	1	2	2	0	1
	2.6%	8.3%	0.0%	16.7%	0.0%	0.0%	25.0%	4.9%	8.3%	0.0%	14.3%
	g						а				

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

3. During the past quarter, which items have been the most pressing concerns for your company's top management team?

N=77		Own	ership				Number of	Employees			
	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	Ċ	D	Α	В	С	D	E	F	G
Geopolitical / health	4	0	0	0	1	0	0	0	0	1	1
crises	23.5%	0.0%	0.0%	0.0%	3.8%	0.0%	0.0%	0.0%	0.0%	25.0%	50.0%
	В	Α			g	fG				b	аВ
Employee morale	0	2	0	0	1	0	0	0	0	0	0
	0.0%	4.1%	0.0%	0.0%	3.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rising wages and	0	1	0	1	0	2	0	0	0	0	0
salaries	0.0%	2.0%	0.0%	50.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
	D	D		AB							
Deflation	0	1	0	0	1	0	0	0	0	0	0
	0.0%	2.0%	0.0%	0.0%	3.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other	2	2	0	1	0	2	2	0	0	0	0

	11.8%	4.1%	0.0%	50.0%	0.0%	9.1%	33.3%	0.0%	0.0%	0.0%	0.0%
		D		В	С		Α				

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4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? (e.g., +3%, -2%, etc.) [Leave blank if not applicable]

N=151	Total		Country Where Based							Industry			
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paragua y	Colombi a	Argentin a	Other	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Constru c- tion
										_			
Number	151	75	31	19	12	9	1	1	1	2	8	15	41
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%	5.4%	10.1%	27.5%
F	0.05	0.00	40.70	44.07	40.00	40.04	F 00	00.00			40.00	4470	4 77
Earnings	9.65	6.62	10.79	11.67	13.33	10.64	5.00	80.00			10.00	14.70	4.77
	8.00	5.00	10.00	10.00	4.50	17.25	1.50	39.00			12.50	10.00	3.00
Revenue	8.23	6.26	11.77	11.00	6.94	6.72	20.00	15.00		0.00	9.00	15.34	5.38
	7.00	5.00	9.00	10.00	7.50	9.00	10.50	8.00		0.50	8.00	13.00	2.50
Marketing/	5.65	11.50	6.10	2.70	5.25	5.13	10.00	20.00		5.00	3.67	7.97	3.50
advertising spending	5.00	1.00	5.00	2.00	5.00	2.00	5.00	10.00		2.50	5.50	5.00	3.00
Technology	5.32	13.35	3.40	5.90	6.13	6.53	0.00	5.00		2.00	0.67	9.20	7.00
spending	5.00	1.00	1.50	5.00	5.00	5.00	1.00	3.50		2.00	1.00	10.00	10.50
Research and	4.02	12.50	1.20	6.33	5.43	4.00	0.00	0.00		2.00	1.00	6.57	2.00
developmen t spending	2.00	1.00	0.00	4.50	6.50	5.00	0.00	0.00		1.00	1.50	0.00	3.00
Health care	3.15	2.00	6.28	0.14	1.14	1.00	0.00	0.00		0.00	6.52	6.35	1.67
costs	0.00	1.00	5.00	0.00	0.00	1.00	0.00	0.00		0.00	9.78	3.50	2.50
Magazi	0.00	0.44	0.00	4.70	T 00	0.00	F 00	0.00		4.00	0.00	F 4.4	0.74
Wages/	2.02	0.11	3.62	4.73	5.88	2.88	5.00	0.00		4.00	2.00	5.14	0.71
Salaries	0.00	0.00	3.00	4.50	5.00	3.00	3.00	0.50		2.50	3.00	4.50	0.00

Capital	1.57	0.08	-1.62	12.26	4.78	3.00	0.00	20.00		3.00	0.00	3.50	0.25
spending	0.00	0.00	0.00	5.00	2.50	2.00	0.00	10.00		1.50	0.00	5.00	0.00
Number of	1.35	0.11	1.71	1.26	5.22	2.86	10.00	0.00		8.00	3.33	1.89	0.41
domestic full- time employees	0.00	0.00	0.50	0.00	6.00	4.00	5.00	0.00		4.00	5.00	1.50	0.00
Prices of your	1.23	0.04	2.58	-0.03	3.85	2.56	7.46	5.00	5.00	1.00	4.49	2.43	0.10
products	0.00	0.00	2.50	0.00	5.00	3.00	3.73	2.50	2.50	0.50	5.00	2.00	0.00

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? (e.g., +3%, -2%, etc.) [Leave blank if not applicable]

N=151				Industry	•				
Mean	Trans-		Service	Commun-	Tech Soft-		Health-		
Median	portation		Consult-	ications	Hardware	Manufac-	care	Agr, Pub	Other
	Pub. Util	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry
Number	2	3	12	1	4	13	8	2	40
Percent	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
Earnings	-15.00	20.00	6.60	1.00	50.00	16.77	1.13	-10.00	10.25
	1.00	1.00	7.50	3.00	27.50	12.25	4.00	-7.50	10.00
Revenue	5.00	-3.33	10.00	1.00	12.50	9.09	2.25	-9.00	10.36
	1.00	4.00	15.00	3.00	1.00	8.50	5.00	1.00	10.00
Marketing/	0.00	5.00	5.00	3.00	12.50	4.18	4.00	0.00	8.00
advertising spending	1.00	2.50	5.00	4.00	1.00	2.50	2.00	0.00	8.00
Technology	-5.75	0.00	3.25	2.00	1.00	4.20	4.00	0.00	11.00
spending	1.00	0.00	5.00	2.00	1.00	5.00	3.00	1.00	14.00
Research and	5.00	0.00	5.00	1.00	1.00	2.56	5.00	0.00	3.50
development spending	1.00	5.00	5.00	3.00	1.00	1.50	2.50	0.00	4.00
Health care	-4.87	0.00	1.67	1.00	7.50	2.25	0.00	0.00	3.00
costs	1.00	0.00	2.50	0.50	1.00	0.00	0.00	0.00	2.00

Wages/	-2.19	4.00	5.60	1.00	3.50	3.25	0.67	2.50	0.96
Salaries	1.00	1.00	8.00	1.50	1.00	3.00	0.00	1.00	0.00
Capital	4.95	5.00	-0.67	2.00	1.50	7.36	0.00	0.00	0.29
spending	1.00	32.40	1.50	1.00	1.00	5.50	0.00	1.00	0.00
Number of	-1.93	2.50	5.35	2.00	5.00	1.00	1.00	0.00	1.04
domestic full- time employees	1.00	1.00	7.50	1.00	1.00	0.00	0.00	1.00	0.00
Prices of your	1.50	5.00	1.22	2.00	4.23	1.87	1.00	2.50	0.8
products	1.00	4.00	1.50	1.00	1.00	3.00	0.00	1.00	0.00

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? (e.g., +3%, -2%, etc.) [Leave blank if not applicable]

N=151			Sales	Revenue				Foreign S	Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Earnings	16.13	5.38	3.75	19.33	21.67	9.67	3.33	9.88	11.64	4.00	10.80
	10.00	10.00	20.00	25.00	30.00	12.50	10.00	10.00	10.00	1.00	12.50
Revenue	15.66	6.33	5.71	2.83	11.50	10.00	-1.67	8.84	5.80	2.67	19.06
	15.40	5.00	7.50	8.00	10.00	12.50	6.50	8.00	8.00	4.00	20.00
Marketing/	7.22	2.43	3.43	11.00	5.00	4.67	2.50	6.49	4.73	5.00	4.80
advertising spending	5.00	2.50	5.00	5.50	0.00	7.00	1.00	5.00	2.00	1.00	7.00
Technology	6.89	3.14	1.92	8.00	5.00	4.67	0.00	7.57	3.11	5.00	2.80
spending	5.00	2.50	2.00	1.00	10.00	5.00	1.00	6.50	3.20	2.50	4.50
Research and	4.70	1.80	3.50	6.00	2.50	3.33	0.00	5.17	2.40	5.00	4.00
development spending	1.50	2.50	5.00	3.00	0.00	5.00	1.00	1.00	1.50	2.50	5.00

Health care	4.24	0.83	-0.29		9.14	0.00	0.00	4.35	1.27	1.50	3.75
costs	1.00	0.00	0.00		15.00	2.50	1.00	1.00	0.00	1.00	0.00
Wages/	4.82	4.08	1.80	5.00	2.75	3.50	4.50	2.26	2.27	3.50	4.60
Salaries	5.00	3.00	3.50	5.50	3.00	1.00	1.00	0.00	3.00	1.00	4.50
Capital	3.41	0.83	8.98	3.50	-1.25	3.33	2.50	1.15	-0.62	12.50	13.96
spending	1.50	0.00	12.50	1.00	0.00	5.00	1.00	0.00	0.00	1.00	5.00
N	100	0.10		0.50	0.50	0.07	0.50		2.24	4.00	5.00
Number of	4.02	0.13	1.01	6.50	0.50	3.67	-2.50	1.66	0.01	1.33	5.20
domestic full- time employees	5.00	0.00	0.50	1.00	0.00	4.50	1.00	0.00	0.00	2.00	5.00
Prices of your	2.50	1.71	0.71	3.00	2.61	5.82	5.00	1.10	1.70	0.50	5.58
products	2.00	2.50	0.50	1.00	3.00	6.23	1.00	0.00	2.00	1.00	6.23

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? (e.g., +3%, -2%, etc.) [Leave blank if not applicable]

N=151		Owners	hip			Nu	mber of Emplo	oyees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Earnings	15.00	8.37	8.75	10.00	10.23	21.63	14.50	5.00	50.00	6.33	5.00
J.	10.00	5.00	10.00	9.50	10.00	15.00	20.00	7.50	30.00	7.50	5.00
Revenue	9.73	7.71	7.83	5.50	11.54	13.53	1.20	4.33	25.00	8.00	5.00
	8.00	5.00	10.00	1.00	15.00	10.00	6.50	6.50	15.00	9.00	5.00
Marketing/	7.22	5.59	3.25		7.44	5.93	0.75	5.00	20.00	5.00	0.00
advertising spending	5.00	5.00	5.00		5.00	5.00	1.00	1.00	12.50	5.00	2.00
Technology	2.14	6.62	4.80		6.39	7.11	6.25	3.00	0.00	3.75	5.00
spending	2.00	5.00	1.50		5.00	5.00	10.00	1.00	2.50	4.00	2.50
Research and	3.27	3.81	9.17		3.40	6.18	4.33	5.00	0.00	2.75	0.00
development spending	2.50	2.00	5.00		1.00	2.00	6.50	1.00	2.50	5.00	0.00
Health care	6.31	1.37	6.31		4.30	2.66	2.67	4.00	15.00	5.52	
costs	0.00	0.00	6.00		2.00	0.00	4.00	1.00	10.00	8.28	
Wages/	4.66	1.54	2.00		5.47	4.62	3.20	1.50	3.00	3.50	
Salaries	4.00	0.00	3.00		5.00	4.00	3.50	1.00	3.00	4.00	
Capital	8.48	0.33	1.50		1.90	10.25	-1.67	4.00	0.00	1.75	0.00
spending	2.00	0.00	3.00		0.00	5.00	2.50	1.00	2.50	2.00	0.00
Number of	2.91	1.26	0.98		4.41	3.84	2.50	0.50	2.00	0.50	2.00
domestic full- time employees	3.00	0.00	1.00		5.00	2.00	0.00	1.00	1.50	3.00	1.00
Prices of your	4.34	0.72	3.11		2.96	1.59	1.25	2.00	7.46	4.00	5.00

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted]

N=76	Total				Country	Where Bas	ed				Ind	ustry	
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paragua v	Colombi a	Argentin a	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Constru c- tion	Trans- portation Pub. Util
							y	<u> </u>	<u> </u>			uon	
Earnings	9.11	15.00	12.94	12.63	-0.35	18.12	5.00	80.00		5.81	10.41	5.95	-15.00
	10.00	2.50	10.00	10.00	4.13	24.29	1.50	39.00		12.36	11.52	15.00	0.41
Revenue	5.00	18.00	7.69	9.61	-2.22	9.30	20.00	15.00		5.34	9.30	10.45	5.00
	8.00	0.00	8.00	9.07	5.34	11.78	10.50	8.00		4.58	8.00	15.28	0.41
Prices of your	4.14	2.00	3.94	0.03	4.70	5.80	7.46	5.00	5.00	3.48	0.61	1.98	1.50
products	5.00	-0.50	5.00	0.00	5.00	7.46	3.73	2.50	2.50	4.18	0.00	2.76	0.41
Marketing/	4.19	5.00	5.72	1.00	1.50	9.16	10.00	20.00		0.76	2.25	7.55	0.00
advertising spending	4.16	2.50	5.00	0.00	2.32	10.55	5.00	10.00		0.57	1.30	9.54	0.41
Technology	3.24	5.00	1.62	7.46	2.82	6.21	0.00	5.00		0.11	9.63	9.35	-5.75
spending	2.00	-3.25	0.00	11.41	4.21	6.77	1.00	3.50		0.98	10.00	8.98	0.41
Research and	2.13	5.00	0.31	8.04	1.54	5.00	0.00	0.00		0.16	4.84	4.52	5.00
developmen t spending	0.00	2.50	0.00	10.00	0.20	5.58	0.00	0.00		1.47	0.00	3.98	0.41
Capital	2.46	2.00	0.34	11.01	1.01	7.74	0.00	20.00		0.00	-0.16	2.04	4.94
spending	0.00	-4.00	5.00	5.00	0.42	9.39	0.00	10.00		0.86	5.02	3.43	0.41

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted]

N=76				Industry				
Mean Median	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
Earnings	12.13	6.60	1.00	50.00	14.34	3.75	-10.00	12.58
	21.19	7.50	3.00	27.50	20.00	4.47	-3.50	10.00
Revenue	2.59	8.39	1.00	25.00	7.80	14.01	-18.00	13.02
	16.42	9.23	3.00	15.00	8.24	9.40	-7.50	15.00
Prices of your	5.00	1.55	2.00	7.46	4.87	4.90	5.00	2.86
products	4.00	3.16	1.00	3.73	5.00	1.62	5.00	2.88
Marketing/	5.00	5.00	3.00	20.00	4.77	4.00	0.00	8.00
advertising spending	2.50	6.34	4.00	12.50	3.51	2.00	0.00	8.83
Technology	0.00	2.75	2.00	0.00	4.83	4.00	0.00	11.45
spending	0.00	3.27	2.00	1.00	5.00	3.00	1.00	15.42
Research and	0.00	5.00	1.00	0.00	2.54	5.00	0.00	3.47
development spending	5.00	5.00	3.00	2.50	1.77	2.50	0.00	3.76
Capital	5.00	0.35	2.00	0.00	5.80	0.00	0.00	1.86
spending	32.40	2.96	1.00	0.00	5.00	0.00	0.00	1.83

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4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted]

N=76			Sales	Revenue				Foreign	Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Earnings	16.13	5.38	3.75	19.33	21.67	9.67	3.33	11.48	6.93	4.48	9.91
	10.00	10.00	20.00	25.00	30.00	12.50	10.00	10.00	10.00	0.16	12.88

Revenue	15.66	6.33	5.71	2.83	11.50	10.00	-1.67	6.13	1.17	2.58	11.02
	15.40	5.00	7.50	8.00	10.00	12.50	6.50	5.00	8.00	4.00	12.95
Prices of your	2.50	1.71	0.71	3.00	2.61	5.82	5.00	3.42	3.78	0.50	5.76
products	2.00	2.50	0.50	1.02	3.00	6.23	8.58	5.12	5.00	0.41	6.17
Marketing/	7.22	2.43	3.43	11.00	5.00	4.67	2.50	4.09	3.91	5.00	4.60
advertising spending	5.00	2.50	5.00	5.50	0.00	7.00	8.58	5.00	0.00	0.41	6.85
Technology	6.89	3.14	1.92	8.00	5.00	4.67	0.00	3.11	2.37	5.00	4.46
spending	5.00	2.50	2.00	1.02	10.00	5.00	8.58	0.00	0.00	2.50	5.00
Research and	4.70	1.80	3.50	6.00	2.50	3.33	0.00	2.37	0.70	5.00	3.49
development spending	1.50	2.50	5.00	3.00	0.00	5.00	8.58	0.00	0.00	2.50	5.00
Capital	3.41	0.83	8.98	3.50	-1.25	3.33	2.50	4.06	-1.52	12.50	4.97
spending	1.50	0.00	12.50	1.02	0.00	5.00	8.58	5.00	0.00	0.41	5.25

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted]

N=76		Owners	hip			Nu	ımber of Empl	oyees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
											-,
Earnings	8.33	10.58	8.75	10.00	-4.87	20.50	15.52	5.00	50.00	7.52	5.00
	8.44	10.00	10.00	9.50	-2.79	15.64	17.19	7.50	30.00	12.16	5.00
Revenue	3.09	9.35	6.62	7.47	-10.57	11.12	4.10	5.56	25.00	7.65	5.00
	6.40	10.00	6.99	6.68	-5.60	9.10	9.44	8.00	15.00	7.72	5.00
Prices of your	4.89	1.42	3.09		4.48	1.64	0.15	2.00	7.46	4.59	5.00
products	5.00	0.00	4.19		6.01	3.00	0.12	0.41	5.23	5.00	4.00
Marketing/	4.33	3.77	3.82		1.70	4.70	0.09	5.00	20.00	4.39	0.00
advertising spending	4.37	1.00	5.00		1.18	5.00	0.06	0.41	12.50	6.01	2.00
Technology	2.41	6.89	4.25		1.37	6.01	9.56	3.00	0.00	1.76	5.00
spending	0.00	6.07	1.04		1.16	5.22	10.00	0.41	2.50	0.00	2.50

Research and	1.99	2.19	8.24		0.63	5.26	4.94	5.00	0.00	1.72	0.00
development spending	0.00	0.00	11.88		0.51	2.00	6.50	0.41	2.50	0.00	0.00
Capital	3.38	-2.63	2.16		0.37	13.59	-2.42	4.00	0.00	2.75	0.00
spending	0.00	0.00	3.97		0.98	5.99	2.50	0.41	2.50	5.00	0.00

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4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted]

N=65	Total				Country	Where Bas	ed				Ind	ustry	
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paragua y	Colombi a	Argentin a	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Constru c- tion	Trans- portation Pub. Util
Health care	4.31	2.00	8.13	0.26	0.38	1.04		0.00		14.80	6.36	0.00	0.00
costs	0.42	1.00	5.78	0.11	0.00	0.52		0.00		9.53	3.18	0.00	0.00
Wages/	4.02	3.00	3.39	4.63	5.06	4.44		0.00		0.13	4.59	6.89	3.00
Salaries	4.00	0.91	4.00	4.34	4.82	6.50		0.50		0.57	4.00	9.31	7.28
Number of	2.23	2.00	0.84	2.02	4.23	2.19		0.00		0.00	3.54	4.41	5.00
domestic full- time employees	2.00	0.91	0.35	0.56	5.09	4.49		0.00		0.00	2.00	8.23	8.39

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4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted]

N=65				Industry				
Mean Median	_	Service Consult-	Commun- ications	Tech Soft- Hardware	Manufac-	Health- care	Agr, Pub	Other
	Energy	ing	Media	Bio	turing	Pharm	Admin	Industry

Health care	0.00	3.34	1.00	5.92	2.60	0.00	0.00	3.09
costs	0.00	4.24	3.00	12.39	0.00	0.00	0.00	1.95
Wages/	4.00	5.18	1.00	3.61	3.54	4.00	5.00	3.97
Salaries	4.00	7.96	3.50	5.04	3.12	2.00	2.50	4.90
Number of	-3.04	5.33	2.00	5.63	0.63	4.00	0.00	4.04
domestic full- time employees	3.62	7.45	3.50	8.35	0.87	1.98	-0.03	5.00

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted]

N=65			Sales	Revenue				Foreign S	Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Health care	5.42	0.77	1.51		13.47	0.00	0.00	6.22	2.38	1.43	2.08
costs	2.00	0.23	1.24		13.24	2.50	0.00	1.24	0.86	2.87	7.50
Wages/	5.07	4.39	3.39	5.63	1.11	4.00	4.08	4.02	3.91	3.52	4.42
Salaries	4.40	3.00	4.09	5.34	2.14	3.50	4.54	4.03	4.70	3.87	6.00
Number of	4.96	0.65	2.72	3.91	0.18	3.15	-4.60	2.24	1.24	0.48	3.34
domestic full- time employees	5.00	0.00	1.00	7.02	0.00	3.47	-2.28	0.00	2.00	0.96	4.23

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted]

N=65		Owners	ship			Nı	umber of Emp	loyees			
Mean Median	Public				Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000

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Health care	5.66	1.59	7.85		4.30	2.66	2.67	4.00	15.00	5.52	
costs	5.88	0.00	6.60		2.00	0.00	4.00	0.83	10.00	8.28	
Wages/	3.87	4.59	2.30		5.47	4.62	3.20	1.50	3.00	3.50	
Salaries	4.00	3.00	3.70		5.00	4.00	3.50	0.83	3.00	4.00	
Number of	1.26	4.01	2.26		4.40	3.84	2.50	0.50	2.00	0.50	2.00
domestic full- time employees	2.41	3.17	1.32		5.00	2.00	0.00	0.83	1.50	3.00	1.00

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Public Companies - Winsorized - Revenue Weighted]

N=51	Tota	ıl				Country	Where Bas	ed				Ind	ustry	
Mean Median			Ecuador	Brazil	Peru	Mexico	Chile	Paragua v	Colombi a	Argentin a	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Constru c- tion	Trans- portation Pub. Util
								,					1.0	
Earnings	8.33			16.84	11.49	-2.62	20.00				5.00	11.03		20.00
	8.44			20.22	15.87	4.01	11.50				4.00	19.66		15.00
Revenue	3.09			7.14	10.98	-3.70	9.81				3.00	9.52	9.00	28.00
	6.40			6.57	19.75	2.75	7.32				6.50	17.13	8.50	18.00

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4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Public Companies - Winsorized - Revenue Weighted]

N=51				Industry				
Mean Median	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	0,							
Earnings	12.13			50.00	12.50	3.97	-10.00	
·	21.19			40.00	4.39	21.40	-3.00	

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 Revenue
 2.55
 -- -- 25.00
 7.76
 14.62
 -18.00
 --

 18.81
 -- 15.00
 9.87
 12.58
 -1.50
 --

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Public Companies - Winsorized - Revenue Weighted]

N=51			Sales	Revenue							
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
Forningo	40.00	3.00	20.00	19.00	21.67	9.67	0.00	11.00	3.30	3.00	9.98
Earnings	22.00		12.00	1.02	30.00	12.50	8.58	10.00	2.53	5.50	13.20
_											
Revenue	36.37	3.00	14.00	-0.33	12.00	10.00	-6.50	3.95	-6.06	0.79	10.90
	0.19	19.68	0.41	8.50	16.50	12.50	8.58	6.35	1.65	2.03	12.84

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Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

4. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Public Companies - Winsorized - Revenue Weighted]

N=51		Owners	hip								
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
Earnings	8.33				-8.92	11.43	16.09		50.00	7.52	5.00
	8.44				15.55	16.40	24.38		40.00	9.46	5.00
Revenue	3.09				-16.82	13.07	0.09		25.00	7.65	5.00
	6.40				9.79	19.86	13.62		16.50	7.72	5.00

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5a. What is your current long-term borrowing interest rate?

N=151	Total		Country Where Based										
Mean													
Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other			
		A	В	С	D	E	F	G	Н	I			
Number	151	75	31	19	12	9	1	1	1	2			
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%			
What is your current	8.56	7.00	8.04	9.19	9.22	5.50	12.00	9.00	30.00	5.00			
long-term borrowing interest rate?	7.75	1.00	9.00	7.50	11.44	5.00	8.25	6.75	17.25	4.75			
				е		С							

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

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Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5a. What is your current long-term borrowing interest rate?

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N=151	Industry											
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Number	8	15	41	2	3	12	1	4	13	8	2	40
Percent	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
What is your current	13.25	8.65	8.30	5.75	9.50	11.88	1.00	3.50	7.29	7.21	6.00	7.43
long-term borrowing interest rate?	12.00	8.00	9.00	1.00	1.00	12.00	4.50	1.00	6.75	8.94	6.50	5.00
						i			f			

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5a. What is your current long-term borrowing interest rate?

N=151			Sal	les Revenue		Foreign Sales						
Mean Median	Less than \$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	More than \$10					More
	million	million	million	million	billion	billion	billion		0%	1-24%	25-50%	than 50%
	Α	В	С	D	E	F	G		Α	В	С	D
Number	39	12	7	7	4	3		1	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	, D	68.6%	23.1%	2.5%	5.8%
What is your current	9.77	7.48	8.08	9.90	6.88	4.52	7.00)	9.63	7.38	9.33	6.21
long-term borrowing interest rate?	9.00	7.00	9.00	11.50	8.50	4.90	1.00)	9.00	6.75	10.50	5.25
				f		d						

Q5a. What is your current long-term borrowing interest rate?

N=151		Own	ership		Number of Employees							
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000	
	Α	В	С	D	A	В	С	D	E	F	G	
Number	18	121	6	2	26	23	6	3	1	4	2	
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%	
What is your current	6.82	9.53	7.80		9.73	8.94	7.50	10.67	2.00	6.81	4.80	
long-term borrowing interest rate?	6.50	9.00	10.50		11.00	7.50	8.50	11.50	6.00	8.00	5.90	

Q5b. What is your current debt-to-assets ratio?

N=151	Total			(Country Where	Based				
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
What is your current	23.94	37.50	16.80	33.70	31.39	23.56	0.00	8.00	0.00	0.00
debt-to-assets ratio?	15.00	1.00	10.00	27.50	22.50	21.50	5.00	9.00	5.00	5.00

Q5b. What is your current debt-to-assets ratio?

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Number	8	15	41	2	3	12	1	4	13	8	2	40
Percent	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
What is your current	23.21	13.00	13.40	53.50	37.00	38.06	1.00	0.00	28.36	24.43	25.00	19.75
debt-to-assets ratio?	25.00	10.00	16.00	1.00	1.00	37.50	0.50	0.00	24.00	36.00	20.00	18.00
		d	de	bcl	С							d

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5b. What is your current debt-to-assets ratio?

N=151				Sal	es Revenue					Fo	reign Sales		
Mean Median	L	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion		0%	1-24%	25-50%	More than 50%
		Α	В	С	D	Е	F	G		Α	В	С	D
Number		39	12	7	7	4	3	4		83	28	3	7
Percent		51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	-	68.6%	23.1%	2.5%	5.8%
What is your current		21.60	25.03	26.14	36.40	6.63	40.00	28.00		23.74	25.44	13.67	30.00
debt-to-assets ratio?		10.00	15.00	31.00	46.50	5.00	1.00	1.00		15.00	17.50	20.00	40.00
						g		е					

Significance Tests Between Columns: Lower case: p<.05 Upper case: p<.01

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Q5b. What is your current debt-to-assets ratio?

N=151		Own	ership				Number of	Employees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Number	18	121	6	2	26	3 23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
What is your current	20.97	25.84	10.33		26.50	25.23	23.67	17.50	0.00	28.13	
debt-to-assets ratio?	21.50	15.00	15.00		17.50	15.00	20.00	1.00	12.50	31.00	

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? LOW INTEREST RATES

N=151	Total			C	Country Where	Based				
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
There is a 1-in-10	5.96	5.00	4.98	5.30	10.65	4.87	12.00			3.00
chance that our long- term borrowing rate will be:	5.50	3.00	6.13	6.50	13.00	5.00	8.25			3.75
			D		Ве	d				
At this low borrowing	25.60	70.00	16.65	32.80	66.67	18.40	0.00			0.00
rate, what do you expect your debt-to- assets ratio will be in June 2019?	19.00	35.00	14.00	37.00	70.00	18.50	2.50			2.50
			D		BE	D				
At this low borrowing	17.83		17.86	26.33	5.33	18.60	0.00			
rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	5.00		5.00	15.00	8.00	20.00	1.50			

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending *Capital Spending numbers of over 100 were rounded down to 100

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? LOW INTEREST RATES

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Number Percent	8 5.4%	15 10.1%	41 27.5%	2 1.3%	3 2.0%	12 8.1%	0.7%	4 2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%
There is a 1-in-10 chance that our long-term borrowing rate will be:	7.13 6.50	5.29 6.25	6.90 8.00	6.00	6.00	9.50 1.00	1.00 6.50	2.00	4.53 4.80	5.63 1.00		5.50 5.00
			h					С				
At this low borrowing rate, what do you expect your debt-to-	19.10 23.25	25.43 22.50	12.33 16.00	48.00 1.00		35.00 1.00	3.00 31.50	0.00	14.00	60.00 41.50		31.67 42.50
assets ratio will be in June 2019?												
At this low borrowing	5.75	11.40	10.00	65.00	50.00	11.00	3.00	0.00	10.00	2.00		29.50
rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	3.00	12.50	1.00	1.00	1.00	1.00	7.50	6.00	15.00	1.00		50.00

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending



Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? LOW INTEREST RATES

N=151			Sal	es Revenue				Fo	reign Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	Е	F	G	Α	В	С	D
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
There is a 1-in-10	7.04	5.92	6.50	5.75	3.88	3.67	6.75	6.71	4.90		6.45
chance that our long- term borrowing rate will be:	6.00	5.00	1.00	6.13	6.50	1.00	1.00	6.75	5.00		8.30
At this low borrowing	27.92	18.33	32.25	13.50	6.63	60.00	40.00	28.43	18.11	23.00	43.33
rate, what do you expect your debt-to- assets ratio will be in June 2019?	18.00	25.00	26.00	1.00	5.00	30.75	20.75	16.50	23.00	11.50	65.00
At this low borrowing	19.82	6.43	36.25	50.00	1.67	4.00	0.00	21.00	9.30	5.00	34.67
rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	20.00	4.00	30.00	1.00	2.50	2.00	0.00	11.00	5.00	2.50	52.00

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending *Capital Spending numbers of over 100 were rounded down to 100

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? LOW INTEREST RATES

N=151		Owne	ership				Number of	Employees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
There is a 1-in-10	5.12	6.52	4.33	6.50	6.19	6.34	4.50	7.00	1.00	5.56	
chance that our long- term borrowing rate will be:	6.13	5.00	6.00	5.75	5.00	6.25	5.00	5.75	2.75	6.50	
At this low borrowing	23.36	28.41	10.33	40.00	32.00	32.25	18.75	16.50	0.00	29.50	
rate, what do you expect your debt-to- assets ratio will be in June 2019?	16.00	21.50	14.00	25.00	49.00	18.00	20.00	1.00	11.50	43.50	
At this low borrowing	26.13	15.19	8.75		23.86	19.71	32.00	7.50	0.00	1.33	
rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	4.00	12.00	10.00		20.00	9.00	20.00	1.00	5.00	2.00	

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? BEST GUESS

N=151	Total			C	ountry Where	Based				
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	H	ı
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
I expect that in one	7.56	7.00	6.59	6.80	12.95	5.44	15.00			7.00
year our long-term borrowing interest rate will be:	7.00	4.45	7.00	7.00	16.50	5.53	10.00			6.00
			D	е	BE	cD				
At this borrowing rate,	23.81	65.00	14.81	31.80	62.33	17.40	0.00			0.00
what do you expect your debt-to-assets ratio will be in June 2019?	17.50	32.50	12.50	34.50	68.50	18.50	2.50			2.50
			D		BE	D				
At this borrowing rate,	15.59		15.57	25.50	1.33	15.40	0.00			
what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	5.00		5.00	15.00	2.00	13.50	0.00			

*Capital Spending numbers of over 100 were rounded down to 100

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Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? BEST GUESS

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Number Percent	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
I expect that in one year our long-term borrowing interest rate will be:	8.25 7.00	7.83 7.00	7.60 8.50	7.00 6.75	7.00 1.00	14.00	1.00 9.50	4.50	5.35 5.53	6.88		6.98 6.00
		f				b						
At this borrowing rate,	18.10	23.57	12.33	48.00		30.00	3.00	0.00	13.50	57.00		25.00
what do you expect your debt-to-assets ratio will be in June 2019?	20.75	20.00	16.00	1.00		1.00	26.50	1.00	1.00	39.50		32.50
At this borrowing rate.	5.00	10.00	10.00	60.00	50.00	5.00	3.00	0.00	6.75	2.00		24.50
what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	0.00	11.50	1.00	1.00	1.00	1.00	6.50	5.00	7.00	1.00		40.00

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? BEST GUESS

N=151			Sal	es Revenue				Fo	reign Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	В	С	D	E	F	G	A	В	C	D
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
I expect that in one	8.64	6.92	8.50	6.67	7.00	4.40	7.25	8.18	6.54		7.93
year our long-term borrowing interest rate will be:	7.00	6.00	1.00	6.75	7.00	1.00	1.00	7.00	6.50		10.02
				f		d					
At this borrowing rate,	24.75	16.67	32.00	13.50	6.63	57.00	40.00	25.57	17.56	22.00	42.33
what do you expect your debt-to-assets ratio will be in June 2019?	15.00	22.50	26.00	1.00	5.00	29.25	20.75	15.00	23.00	11.00	63.50
At this borrowing rate,	15.09	6.00	33.75	50.00	1.67	4.00	0.00	18.40	6.70	5.00	34.67
what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	12.50	3.50	20.00	1.00	2.50	2.00	0.00	7.50	5.00	2.50	52.00

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending

^{*}Capital Spending numbers of over 100 were rounded down to 100

*Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? BEST GUESS

N=151		Own	ership				Number of	Employees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
I expect that in one	5.76	8.64	5.67	7.50	7.36	8.69	7.30	10.00	2.00	6.06	
year our long-term borrowing interest rate will be:	6.75	7.00	8.00	6.75	5.00	7.00	7.00	8.00	4.00	7.00	
At this borrowing rate,	22.93	26.00	9.33	40.00	27.00	31.25	17.50	16.00	0.00	28.50	
what do you expect your debt-to-assets ratio will be in June 2019?	16.00	21.00	12.50	25.00	49.00	15.00	20.00	1.00	11.00	42.00	
At this borrowing rate,	26.13	11.56	8.25		17.43	19.43	31.25	7.50	0.00	1.33	
what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	4.00	5.00	10.00		13.50	9.00	20.00	1.00	5.00	2.00	

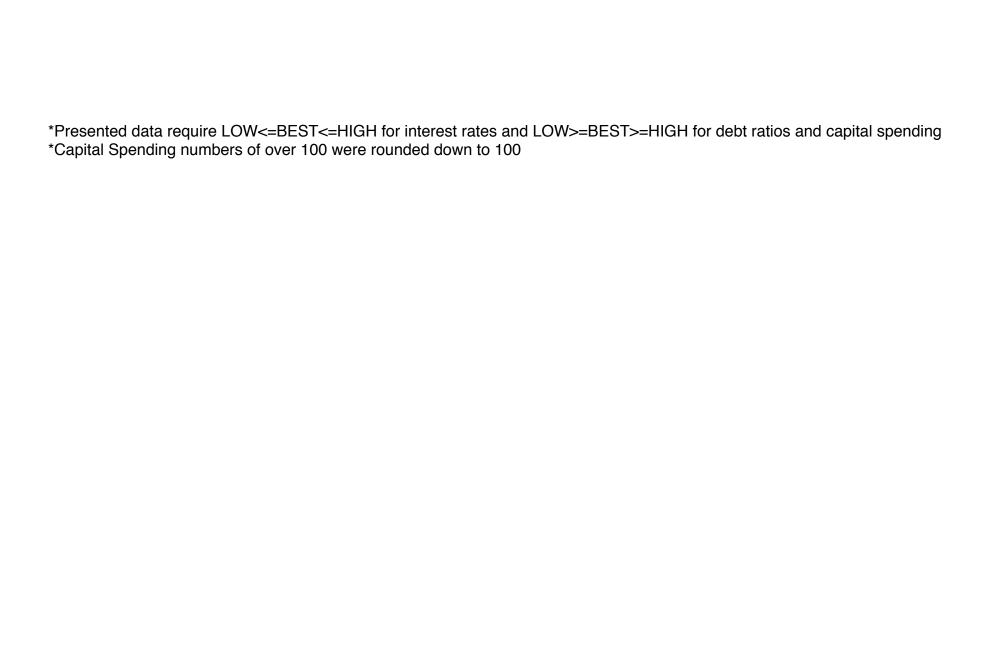
^{*}Capital Spending numbers of over 100 were rounded down to 100

*Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending *Capital Spending numbers of over 100 were rounded down to 100

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? HIGH INTEREST RATES

N=151	Total			C	ountry Where	Based				
Mean Median		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	I
Number	151	75	31	19	12	9	1	1	1	2
Percent	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
There is a 1-in-10	9.00	7.50	7.93	7.90	17.15	5.90	15.00			7.00
chance our long-term borrowing rate will be:	8.00	4.75	8.25	8.00	22.00	6.15	10.00			6.00
			D	d	BcE	D				
At this high	18.26	60.00	8.73	30.80	41.67	15.40	0.00			0.00
borrowing rate, what do you expect your debt-to-assets ratio will be in June 2019?	11.50	30.00	7.50	32.00	50.00	18.50	2.50			2.50
			cD	b	Be	d				
At the heigh	40.70		44.70	04.47	4.00	44.00	0.00			
At this high borrowing rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	3.00		3.00	24.17 12.00	-4.00 1.50	14.20 10.50	0.00			

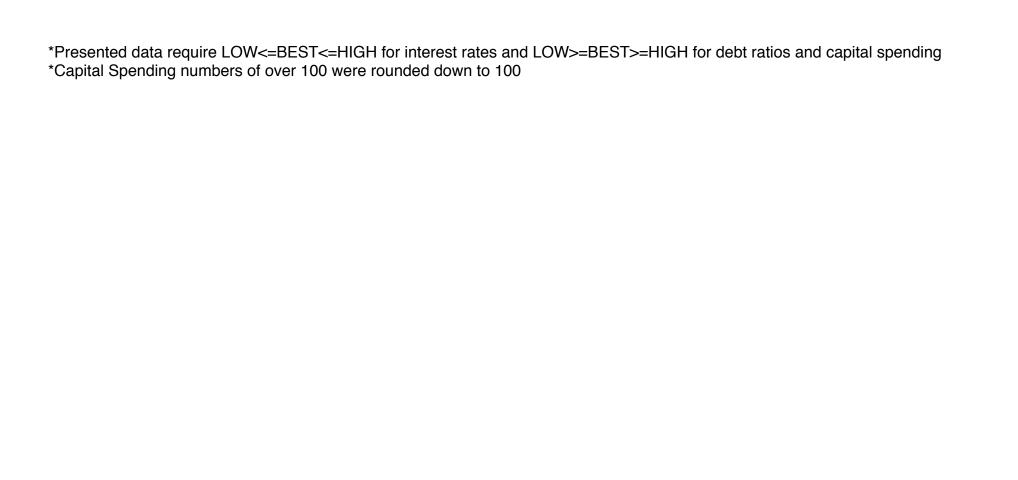


Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? HIGH INTEREST RATES

N=151						Indu	stry					
Mean Median	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Number Percent	8 5.4%	15 10.1%	41 27.5%	2 1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
There is a 1-in-10 chance our long-	8.75 8.00	8.50 8.00	9.40 11.50	8.00 7.75	11.00	17.00	2.00	4.50 1.00	5.77 6.15	8.38 1.00		8.83 7.00
term borrowing rate will be:												
		i			i				be			
At this high	16.10	19.00	12.33	48.00		17.50	3.00	0.00	5.00	50.00		11.67
borrowing rate, what do you expect your debt-to-assets ratio will be in June 2019?	15.75	17.50	16.00	1.00		1.00	14.00	1.00	1.00	27.50		12.50
At this high	2.50	8.40	10.00	60.00	50.00	-2.50	3.00	0.00	4.50	1.50		14.50
borrowing rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	0.00	10.00	1.00	1.00	1.00	1.00	6.50	5.00	5.00	1.00		5.00

Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? HIGH INTEREST RATES

N=151			Sal	es Revenue				Fo	reign Sales		
Mean Median	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
There is a 1-in-10	10.68	8.00	9.00	9.17	7.25	5.03	9.25	10.29	7.29		8.35
chance our long-term borrowing rate will be:	8.00	7.00	1.00	10.00	8.00	1.00	1.00	9.00	7.50		10.15
						g	f				
At this high	16.25	13.33	27.75	13.50	6.63	50.00	20.00	18.43	14.22	5.00	40.00
borrowing rate, what do you expect your debt-to-assets ratio will be in June 2019?	13.00	17.50	26.00	1.00	5.00	25.75	10.75	11.50	20.00	2.50	60.00
At this high	7.91	5.57	33.75	50.00	1.67	3.00	0.00	14.20	4.80	5.00	34.33
borrowing rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	3.00	3.50	20.00	1.00	2.50	1.50	0.00	4.00	1.00	2.50	51.50



Q5c. What do you expect your long-term borrowing rate, debt ratio, and capital spending plans will be in June 2019? HIGH INTEREST RATES

N=151		Owne	ership				Number of	Employees			
Mean Median	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	Е	F	G
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
There is a 1-in-10	7.17	10.24	6.33	8.50	9.44	10.19	8.50	10.00	2.00	7.56	
chance our long-term borrowing rate will be:	7.75	8.00	8.50	7.75	5.00	8.00	9.50	8.50	4.50	8.00	
At this high	21.93	18.53	8.67	20.00	16.17	26.63	15.00	7.50	0.00	26.17	
borrowing rate, what do you expect your debt-to-assets ratio will be in June 2019?	16.00	12.50	11.50	15.00	10.00	15.00	20.00	1.00	5.00	38.50	
At this high	26.00	6.94	7.50		7.29	18.57	31.25	7.50	0.00	1.00	
borrowing rate, what do you expect your planned growth in capital spending will be for June 2019 to June 2020?	3.00	3.00	10.00		2.50	7.50	20.00	1.00	5.00	1.50	

^{*}Presented data require LOW<=BEST<=HIGH for interest rates and LOW>=BEST>=HIGH for debt ratios and capital spending

^{*}Capital Spending numbers of over 100 were rounded down to 100

Q6a. To your knowledge, have hackers ever successfully penetrated your systems in an attempt to steal, change, or make public important data?

N=151	Total			(Country Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
No	54	1	25	11	10	5	1	0	0	1
	69.2%	50.0%	80.6%	57.9%	83.3%	55.6%	100.0%	0.0%	0.0%	50.0%
Yes	12	1	3	4	2	0	0	1	1	0
	15.4%	50.0%	9.7%	21.1%	16.7%	0.0%	0.0%	100.0%	100.0%	0.0%
			gh			gh		be	be	
Don't Know	10	0	2	3	0	4	0	0	0	1
	12.8%	0.0%	6.5%	15.8%	0.0%	44.4%	0.0%	0.0%	0.0%	50.0%
			Ei		ei	Bd				bd
N/A	2	0	1	1	0	0	0	0	0	0
	2.6%	0.0%	3.2%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q6a. To your knowledge, have hackers ever successfully penetrated your systems in an attempt to steal, change, or make public important data?

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	2 1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%
	3.170										1.070	
No	50.0%	73.3%	100.0%	100.0%	100.0%	66.7%	100.0%	50.0%	61.5%	100.0%	0.0%	66.7%
Yes	25.0%	26.7%	0.0%	0.0%	0.0%	0 0.0% hK	0.0%	50.0% f	7.7% k	0.0%	1 100.0% Fi	22.2%
Don't Know	1 12.5%	0 0.0% i	0.0%	0.0%	0.0%	3 25.0%	0.0%	0.0%	4 30.8% b	0.0%	0.0%	11.1%
N/A	1 12.5%	0.0%	0.0%	0.0%	0.0%	1 8.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q6a. To your knowledge, have hackers ever successfully penetrated your systems in an attempt to steal, change, or make public important data?

N=151			Sal	les Revenue				Fo	reign Sales		
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
No	23	9	7	6	2	2	3	28	16	3	5
110	59.0%	75.0%	100.0%	85.7%	50.0%	66.7%	75.0%	68.3%	64.0%	100.0%	71.4%
	С		a								
Yes	9	1	0	0	1	0	1	8	3	0	1
	23.1%	8.3%	0.0%	0.0%	25.0%	0.0%	25.0%	19.5%	12.0%	0.0%	14.3%
Don't Know	6	2	0	1	0	1	0	4	5	0	1
	15.4%	16.7%	0.0%	14.3%	0.0%	33.3%	0.0%	9.8%	20.0%	0.0%	14.3%
N/A	1	0	0	0	1	0	0	1	1	0	0
	2.6%	0.0%	0.0%	0.0%	25.0%	0.0%	0.0%	2.4%	4.0%	0.0%	0.0%
	е				а						

Q6a. To your knowledge, have hackers ever successfully penetrated your systems in an attempt to steal, change, or make public important data?

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	A	В	С	D	A	В	С	D	E	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
No	13	33	5	2	14	17	5	3	1	3	2
	72.2%	67.3%	83.3%	100.0%	53.8%	73.9%	83.3%	100.0%	100.0%	75.0%	100.0%
Yes	3	7	1	0	5	5	1	0	0	0	0
	16.7%	14.3%	16.7%	0.0%	19.2%	21.7%	16.7%	0.0%	0.0%	0.0%	0.0%
Don't Know	1	8	0	0	6	1	0	0	0	0	0
	5.6%	16.3%	0.0%	0.0%	23.1%	4.3%	0.0%	0.0%	0.0%	0.0%	0.0%
N/A	1	1	0	0	1	0	0	0	0	1	0
	5.6%	2.0%	0.0%	0.0%	3.8%	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%
						f				b	

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75	Total			C	Country Where	Based				
Number Col %		Ecuador A	Brazil B	Peru C	Mexico D	Chile E	Paraguay F	Colombia G	Argentina H	Other I
Total	75	2	30	19	11	9	1	1	1	1
	100.0%	2.7%	40.0%	25.3%	14.7%	12.0%	1.3%	1.3%	1.3%	1.3%
Taken steps to make it more difficult for a hacker to penetrate your systems (e.g., two factor authentication, shorter password expirations, more elaborate passwords,	41	2	16	11	6	4	0	0	1	1
salted hashes)	54.7%	100.0%	53.3%	57.9%	54.5%	44.4%	0.0%	0.0%	100.0%	100.0%
Installed new software or changed procedures to specifically try to reduce the threat of a	29	2	8	5	5	7	0	1	0	1
data breach	38.7%	100.0%	26.7%	26.3%	45.5%	77.8%	0.0%	100.0%	0.0%	100.0%
		bc	aE	ae		Bc				
Required employee training on best practices to prevent hacking and data	24	2	6	5	7	4	0	0	0	0
breaches	32.0%	100.0%	20.0%	26.3%	63.6%	44.4%	0.0%	0.0%	0.0%	0.0%
		bc	ad	а	b					

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	7	15	5	2	3	11	1	4	13	3	1	9
Iotai	9.3%	20.0%	6.7%	2.7%	4.0%	14.7%	1.3%	5.3%	17.3%	4.0%	1.3%	12.0%
Taken steps to make it more difficult for a hacker to penetrate your systems (e.g., two factor authentication, shorter password expirations, more elaborate passwords, salted hashes)	57.1%	13 86.7% CfgL	0 0.0% Bei	50.0%	3 100.0% cl	5 45.5% b	0 0.0% b	50.0%	8 61.5% C	33.3%	1 100.0%	2 22.2% Be
Installed new software or changed procedures to specifically try to reduce the threat of a	2	7	2	1	0	1	1	1	8	1	1	2
data breach	28.6%	46.7%	40.0%	50.0%	0.0%	9.1% gik	100.0% f	25.0%	61.5% f	33.3%	100.0%	44.4%
						yık	1		1		'	
Required employee training on best practices to prevent hacking and data	1	7	1	1	1	1	0	0	7	2	1	2
breaches	14.3%	46.7%	20.0%	50.0%	33.3%	9.1%	0.0%	0.0%	53.8%	66.7%	100.0%	22.2%
						ik			f		f	.,,

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75			Sal	es Revenue				Fo			
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	36	12	7	7	4	3	4	40	23	3	7
	48.0%	16.0%	9.3%	9.3%	5.3%	4.0%	5.3%	53.3%	30.7%	4.0%	9.3%
Taken steps to make it more difficult for a hacker to penetrate your systems (e.g., two factor authentication, shorter password expirations, more elaborate passwords, salted hashes)	18 50.0%	5 41.7%	5 71.4%	2 28.6% g	3 75.0%	2 66.7%	4 100.0% d	22 55.0%	13 56.5%	2 66.7%	28.6%
Installed new software or changed procedures to specifically try to reduce the threat of a	9	5	4	2	2	3	2	10	14	1	3
data breach	25.0%	41.7%	57.1%	28.6%	50.0%	100.0%	50.0%	25.0%	60.9%	33.3%	42.9%
	f					a		В	A		
Required employee training on best practices to prevent hacking and data	7	6	3	1	0	2	4	9	9	3	2
breaches	19.4%	50.0%	42.9%	14.3%	0.0%	66.7%	100.0%	22.5%	39.1%	100.0%	28.6%
	bG	а		g	g		Ade	С		Α	

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Total	18	47	6	2	24	22	6	3	1	4	2
	24.0%	62.7%	8.0%	2.7%	32.0%	29.3%	8.0%	4.0%	1.3%	5.3%	2.7%
Taken steps to make it more difficult for a hacker to penetrate your systems (e.g., two factor authentication, shorter password expirations, more elaborate passwords,	10	24	3	2	10	15	5	1	0	2	2
salted hashes)	55.6%	51.1%	50.0%	100.0%	41.7%	68.2%	83.3%	33.3%	0.0%	50.0%	100.0%
Installed new software or changed procedures to specifically try to reduce the threat of a	8	17	3	1	7	8	4	2	0	2	1
data breach	44.4%	36.2%	50.0%	50.0%	29.2%	36.4%	66.7%	66.7%	0.0%	50.0%	50.0%
Required employee training on best practices to prevent hacking and data	8	12	2	1	4	8	2	1	0	2	1
breaches	44.4%	25.5%	33.3%	50.0%	16.7%	36.4%	33.3%	33.3%	0.0%	50.0%	50.0%

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75	Total			C	Country Where	Based				
Number Col %		Ecuador A	Brazil B	Peru C	Mexico D	Chile E	Paraguay F	Colombia G	Argentina H	Other I
Moved to cloud	21	1	8	4	4	2	0	1	0	1
servers	28.0%	50.0%	26.7%	21.1%	36.4%	22.2%	0.0%	100.0%	0.0%	100.0%
Hired a cybersecurity firm or a consultant to review your protocol and the	20	2	6	6	4	1	0	0	1	0
safety of your system	26.7%	100.0%	20.0%	31.6%	36.4%	11.1%	0.0%	0.0%	100.0%	0.0%
		be	а			а				
Purchased new hardware to try to	16	1	5	3	4	3	0	0	0	0
prevent a data breach	21.3%	50.0%	16.7%	15.8%	36.4%	33.3%	0.0%	0.0%	0.0%	0.0%
Hired at least one staff member specializing in	9	1	2	2	1	3	0	0	0	0
cybersecurity	12.0%	50.0%	6.7%	10.5%	9.1%	33.3%	0.0%	0.0%	0.0%	0.0%
			е			b				
In the past year, we have not taken any significant steps to address information security or cybersecurity, though we should have	9	0	1	6	1	1	0	0	0	0
taken steps	12.0%	0.0%	3.3%	31.6%	9.1%	11.1%	0.0%	0.0%	0.0%	0.0%
	12.070	0.070	C	В	3.170	70	3.370	3.3 70	0.070	0.070

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75						Indu	stry					
Number Col %	Retail/ Whole-	Bank/Fin Insur Real	Mining Construc	Trans- portation		Service Consult-	Commun	Tech Soft-	Manufac-	Health- care	Agr, Pub	Other
	sale	Estate	tion	Pub. Util	Energy	ing	ications Media	Hardwar e Bio	turing	Pharm	Admin	Industry
	Α	В	С	D	E	F	G	Н	ı	J	K	L
Moved to cloud	1	4	1	1	1	3	0	1	3	2	1	3
servers	14.3%	26.7%	20.0%	50.0%	33.3%	27.3%	0.0%	25.0%	23.1%	66.7%	100.0%	33.3%
Hired a cybersecurity firm or a consultant to review your												
protocol and the	2	7	0	1	1	1	0	1	4	1	1	1
safety of your system	28.6%	46.7%	0.0%	50.0%	33.3%	9.1%	0.0%	25.0%	30.8%	33.3%	100.0%	11.1%
						k					f	
Purchased new												
hardware to try to	1	3	0	0	0	3	0	0	4	1	1	3
prevent a data breach	14.3%	20.0%	0.0%	0.0%	0.0%	27.3%	0.0%	0.0%	30.8%	33.3%	100.0%	33.3%
Hired at least one staff member												
specializing in	0	3	1	1	0	0	0	0	3	0	1	0
cybersecurity	0.0%	20.0%	20.0%	50.0%	0.0%	0.0% dK	0.0%	0.0%	23.1%	0.0%	100.0% aFl	0.0%
	k			f		un					агі	k
In the past year, we have not taken any												
significant steps to address information												
security or cybersecurity, though												
we should have	2	1	1	0	0	2	0	0	1	0	0	2
taken steps	28.6%	6.7%	20.0%	0.0%	0.0%	18.2%	0.0%	0.0%	7.7%	0.0%	0.0%	22.2%

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75			Sal	es Revenue				Fo	Foreign Sales				
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%		
	Α	В	С	D	E	F	G	Α	В	С	D		
Moved to cloud	9	3	3	3	0	1	1	10	9	0	1		
servers	25.0%	25.0%	42.9%	42.9%	0.0%	33.3%	25.0%	25.0%	39.1%	0.0%	14.3%		
Hired a cybersecurity firm or a consultant to review your protocol and the	8	1	3	1	2	3	1	9	6	1	4		
safety of your system	22.2% F	8.3% F	42.9%	14.3%	50.0%	100.0%	25.0%	22.5%	26.1%	33.3%	57.1%		
	Г			1		ABd							
Purchased new hardware to try to	9	1	1	1	0	2	1	9	4	1	2		
prevent a data breach	25.0%	8.3%	14.3%	14.3%	0.0%	66.7%	25.0%	22.5%	17.4%	33.3%	28.6%		
		f				b							
Hired at least one staff member specializing in	3	1	2	0	0	1	1	4	2	1	2		
cybersecurity	8.3%	8.3%	28.6%	0.0%	0.0%	33.3%	25.0%	10.0%	8.7%	33.3%	28.6%		
In the past year, we have not taken any significant steps to address information security or cybersecurity, though													
we should have	5	2	0	1	1	0	0	7	2	0	0		
taken steps	13.9%	16.7%	0.0%	14.3%	25.0%	0.0%	0.0%	17.5%	8.7%	0.0%	0.0%		

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Moved to cloud	4	13	3	0	4	9	1	1	0	2	C
servers	22.2%	27.7%	50.0%	0.0%	16.7%	40.9%	16.7%	33.3%	0.0%	50.0%	0.0%
Hired a cybersecurity firm or a consultant to review your protocol and the	6	10	2	1	5	9	2	0	0	1	1
safety of your system	33.3%	21.3%	33.3%	50.0%	20.8%	40.9%	33.3%	0.0%	0.0%	25.0%	50.0%
Purchased new hardware to try to prevent a data breach	5 27.8%	11 23.4%	0.0%	0 0.0%	8 33.3%	4 18.2%	0 0.0%	1 33.3%	0 0.0%	1 25.0%	0.0%
Hired at least one staff member specializing in cybersecurity	4 22.2%	4 8.5%	1 16.7%	0 0.0%	3 12.5%	3 13.6%	1 16.7%	1 33.3%	0 0.0%	0 0.0%	0.0%
In the past year, we have not taken any significant steps to address information security or cybersecurity, though we should have	1	8	0	0	7	1	1	0	0	0	(
taken steps	5.6%	17.0%	0.0%	0.0%	29.2%	4.5%	16.7%	0.0%	0.0%	0.0%	0.0%
·					b	а					

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75	Total			C	Country Where	Based				
Number Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	I
Other information and cybersecurity steps taken in past	6	0	1	2	1	2	0	0	0	0
year	8.0%	0.0%	3.3%	10.5%	9.1%	22.2%	0.0%	0.0%	0.0%	0.0%
In the past year, we have not taken any significant steps to address information security or cybersecurity because we have confidence	6	0	4	1	0	0	1	0	0	0
in our systems	8.0%	0.0%	13.3%	5.3%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
			f	F	F	f	bCDe			
Sent out a fake email to employees trying to get them to click a	2	0	1	0	1	0	0	0	0	0
phishing link	2.7%	0.0%	3.3%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	А	В	С	D	E	F	G	Н	I	J	K	L
Other information and cybersecurity steps taken in past	2	0	0	1	1	0	0	0	1	0	1	(
year	28.6%	0.0%	0.0%	50.0%	33.3%	0.0%	0.0%	0.0%	7.7%	0.0%	100.0%	0.0%
	b	adeK		bf	b	dK			k		BFil	ŀ
In the past year, we have not taken any significant steps to address information security or cybersecurity because we have confidence	2	0	1	0	0	0	0	1	1	0	0	1
in our systems	28.6%	0.0%	20.0%	0.0%	0.0%	0.0%	0.0%	25.0%	7.7%	0.0%	0.0%	11.1%
	b	a										
Sent out a fake email to employees trying to get them to click a	0	0	0	0	0	1	0	0	0	0	1	(
phishing link	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%
	k	K				k			K		aBfII	k

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75			Sal	les Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Other information and cybersecurity steps taken in past	1	2	1	1	0	0	1	2	3	0	1
year	2.8%	16.7%	14.3%	14.3%	0.0%	0.0%	25.0%	5.0%	13.0%	0.0%	14.3%
In the past year, we have not taken any significant steps to address information security or cybersecurity because we have confidence	5	0	0	0	1	0	0	3	1	0	2
in our systems	13.9%	0.0%	0.0%	0.0%	25.0%	0.0%	0.0%	7.5%	4.3%	0.0%	28.6%
Sent out a fake email to employees trying to get them to click a	1	0	0	0	0	0	1	1	1	0	(
phishing link	2.8%	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	2.5%	4.3%	0.0%	0.0%

Q6b. During the past year, indicate which of the following (if any) steps your firm has taken as a result of concerns about hacking and data security.

N=75		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Other information and cybersecurity steps taken in past	3	3	0	0	2	1	3	0	0	0	C
year	16.7%	6.4%	0.0%	0.0%	8.3%	4.5%	50.0%	0.0%	0.0%	0.0%	0.0%
					С	С	аВ				
In the past year, we have not taken any significant steps to address information security or cybersecurity because we have confidence	2	3	1	0	2	1	0	0	1	0	0
in our systems	11.1%	6.4%	16.7%	0.0%	8.3%	4.5%	0.0%	0.0%	100.0%	0.0%	0.0%
					е	E	е		aBc		
Sent out a fake email to employees trying to get them to click a	1	1	0	0	1	0	0	0	0	0	(
phishing link	5.6%	2.1%	0.0%	0.0%	4.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78	Total			C	Country Where	Based				
Number Col %		Ecuador A	Brazil B	Peru C	Mexico D	Chile E	Paraguay F	Colombia G	Argentina H	Other
		Λ		Ü	Б			G	11	<u> </u>
Total	78	2	31	19	12	9	1	1	1	2
	100.0%	2.6%	39.7%	24.4%	15.4%	11.5%	1.3%	1.3%	1.3%	2.6%
Tax, legal, or political	36	0	17	8	5	4	0	1	0	1
change	46.2%	0.0%	54.8%	42.1%	41.7%	44.4%	0.0%	100.0%	0.0%	50.0%
Regulatory changes	33	1	11	7	8	5	0	0	0	1
	42.3%	50.0%	35.5%	36.8%	66.7%	55.6%	0.0%	0.0%	0.0%	50.0%
Cost-control mandate	26	1	10	7	3	3	0	0	1	1
	33.3%	50.0%	32.3%	36.8%	25.0%	33.3%	0.0%	0.0%	100.0%	50.0%
Fintech management/	24	1	14	5	3	0	1	0	0	0
evolution	30.8%	50.0%	45.2%	26.3%	25.0%	0.0%	100.0%	0.0%	0.0%	0.0%
			е			bf	е			
Innovation/growth	24	1	5	10	2	5	0	0	1	0
support mandate	30.8%	50.0%	16.1%	52.6%	16.7%	55.6%	0.0%	0.0%	100.0%	0.0%
			Ceh	В		b			b	
Capital structure	22	1	13	3	4	1	0	0	0	0
change	28.2%	50.0%	41.9%	15.8%	33.3%	11.1%	0.0%	0.0%	0.0%	0.0%
Corporate governance	19	0	10	3	0	3	1	1	0	1
change	24.4%	0.0%	32.3%	15.8%	0.0%	33.3%	100.0%	100.0%	0.0%	50.0%
			d		beFGi	d	D	D		d

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78						Indu	stry					
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	8	15	5	2	3	12	1	4	13	3	1	g
Total	10.3%	19.2%	6.4%	2.6%	3.8%	15.4%	1.3%	5.1%	16.7%	3.8%	1.3%	11.5%
Tax, legal, or political	4	5	3	2	1	7	0	2	6	2	1	2
change	50.0%	33.3%	60.0%	100.0%	33.3%	58.3%	0.0%	50.0%	46.2%	66.7%	100.0%	22.2%
Regulatory changes	3	7	2	0	1	6	0	1	5	3	1	3
	37.5%	46.7%	40.0%	0.0%	33.3%	50.0%	0.0%	25.0%	38.5%	100.0%	100.0%	33.3%
Cost-control mandate	4	3	0	0	1	8	0	1	5	0	0	4
	50.0%	20.0%	0.0%	0.0%	33.3%	66.7%	0.0%	25.0%	38.5%	0.0%	0.0%	44.4%
		f	f			bc						
Fintech management/	3	8	2	0	0	5	0	1	1	2	0	2
evolution	37.5%	53.3% i	40.0%	0.0%	0.0%	41.7%	0.0%	25.0%	7.7% bj	66.7% i	0.0%	22.2%
		,								·		
Innovation/growth	2	4	2	0	1	3	0	1	4	1	0	6
support mandate	25.0%	26.7%	40.0%	0.0%	33.3%	25.0%	0.0%	25.0%	30.8%	33.3%	0.0%	66.7%
Capital structure	2	7	0	1	1	3	1	2	3	0	0	2
change	25.0%	46.7%	0.0%	50.0%	33.3%	25.0%	100.0%	50.0%	23.1%	0.0%	0.0%	22.2%
Corporate governance	2	4	2	1	0	4	0	0	4	0	0	2
change	25.0%	26.7%	40.0%	50.0%	0.0%	33.3%	0.0%	0.0%	30.8%	0.0%	0.0%	22.2%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78			Sal	es Revenue				Fo	reign Sales	gn Sales	
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	41	25	3	7
	50.0%	15.4%	9.0%	9.0%	5.1%	3.8%	5.1%	52.6%	32.1%	3.8%	9.0%
Tax, legal, or political	18	5	4	3	3	1	2	18	14	1	3
change	46.2%	41.7%	57.1%	42.9%	75.0%	33.3%	50.0%	43.9%	56.0%	33.3%	42.9%
Regulatory changes	12	8	2	2	2	3	3	14	12	2	3
	30.8%	66.7%	28.6%	28.6%	50.0%	100.0%	75.0%	34.1%	48.0%	66.7%	42.9%
	bf	a				a					
Cost-control mandate	15	4	1	1	2	1	1	14	9	1	2
	38.5%	33.3%	14.3%	14.3%	50.0%	33.3%	25.0%	34.1%	36.0%	33.3%	28.6%
Fintech management/	10	4	2	2	2	1	2	12	8	1	2
evolution	25.6%	33.3%	28.6%	28.6%	50.0%	33.3%	50.0%	29.3%	32.0%	33.3%	28.6%
Innovation/growth	13	3	1	3	1	2	0	15	7	0	2
support mandate	33.3%	25.0%	14.3%	42.9%	25.0%	66.7%	0.0%	36.6%	28.0%	0.0%	28.6%
Capital structure	9	1	4	3	2	0	2	13	5	1	2
change	23.1%	8.3% c	57.1% b	42.9%	50.0%	0.0%	50.0%	31.7%	20.0%	33.3%	28.6%
0											
Corporate governance change	35.9%	8.3%	28.6%	0.0%	0.0%	33.3%	25.0%	19.5%	32.0%	33.3%	28.6%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	Е	F	G
Total	18	49	6	2	26	23	6	3	1	4	2
	23.1%	62.8%	7.7%	2.6%	33.3%	29.5%	7.7%	3.8%	1.3%	5.1%	2.6%
Tax, legal, or political	8	24	2	1	13	9	4	2	1	2	0
change	44.4%	49.0%	33.3%	50.0%	50.0%	39.1%	66.7%	66.7%	100.0%	50.0%	0.0%
Regulatory changes	12	18	3	0	11	9	3	1	0	4	2
<u> </u>	66.7%	36.7%	50.0%	0.0%	42.3%	39.1%	50.0%	33.3%	0.0%	100.0%	100.0%
	b	a			f	f				ab	
Cost-control mandate	4	19	2	0	12	5	2	1	0	2	1
	22.2%	38.8%	33.3%	0.0%	46.2%	21.7%	33.3%	33.3%	0.0%	50.0%	50.0%
Fintech management/	5	13	4	1	6	6	1	2	1	1	1
evolution	27.8%	26.5% c	66.7% b	50.0%	23.1%	26.1%	16.7%	66.7%	100.0%	25.0%	50.0%
Innovation/growth	6	15	0	1	8	8	2	0	0	2	0
support mandate	33.3%	30.6%	0.0%	50.0%	30.8%	34.8%	33.3%	0.0%	0.0%	50.0%	0.0%
Capital structure	4	14	3	1	8	5	2	3	0	1	1
change	22.2%	28.6%	50.0%	50.0%	30.8%	21.7%	33.3%	100.0%	0.0%	25.0%	50.0%
					d	d		ab			
Corporate governance	2	13	2	1	5	4	1	1	0	0	0
change	11.1%	26.5%	33.3%	50.0%	19.2%	17.4%	16.7%	33.3%	0.0%	0.0%	0.0%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78	Total			C	Country Where	Based				
Number Col %		Ecuador A	Brazil B	Peru C	Mexico D	Chile E	Paraguay F	Colombia G	Argentina H	Other
				-				-		
Risk management	19	1	8	5	1	2	1	0	0	1
mandate	24.4%	50.0%	25.8%	26.3%	8.3%	22.2%	100.0%	0.0%	0.0%	50.0%
					f		d			
Data security threats	17	1	4	6	2	4	0	0	0	0
	21.8%	50.0%	12.9%	31.6%	16.7%	44.4%	0.0%	0.0%	0.0%	0.0%
			е			b				
Accounting standards	16	0	4	4	4	3	0	1	0	0
change	20.5%	0.0%	12.9%	21.1%	33.3%	33.3%	0.0%	100.0%	0.0%	0.0%
			g					b		
M&A activity	15	1	7	3	4	0	0	0	0	0
	19.2%	50.0%	22.6%	15.8%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Analytics/business	11	1	2	4	2	1	1	0	0	0
support mandate	14.1%	50.0%	6.5%	21.1%	16.7%	11.1%	100.0%	0.0%	0.0%	0.0%
		b	aF				В			
Finance talent	9	0	5	3	1	0	0	0	0	0
shortage	11.5%	0.0%	16.1%	15.8%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%
ESG (environment,										
social, and	9	0	2	1	3	2	1	0	0	0
governance) mandate	11.5%	0.0%	6.5%	5.3%	25.0%	22.2%	100.0%	0.0%	0.0%	0.0%
			F	F			BC			

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Risk management	3	5	1	0	2	2	0	2	0	0	1	3
mandate	37.5%	33.3%	20.0%	0.0%	66.7%	16.7%	0.0%	50.0%	0.0%	0.0%	100.0%	33.3%
	i	i			I			i	abEhKl		1	
Data security threats	1	4	3	0	0	2	0	1	4	0	1	1
	12.5%	26.7%	60.0%	0.0%	0.0%	16.7%	0.0%	25.0%	30.8%	0.0%	100.0%	11.1%
Accounting standards	0	3	1	0	0	0	0	0	7	2	0	3
change	0.0%	20.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	53.8%	66.7%	0.0%	33.3%
	ij					IJI			aF	aF		1
M&A activity	1	3	1	1	1	2	0	0	3	1	0	2
The country	12.5%	20.0%	20.0%	50.0%	33.3%	16.7%	0.0%	0.0%	23.1%	33.3%	0.0%	22.2%
Analytics/business	1	2	1	0	0	1	0	1	1	2	0	2
support mandate	12.5%	13.3%	20.0%	0.0%	0.0%	8.3%	0.0%	25.0%	7.7%	66.7%	0.0%	22.2%
						j			j	fi		
Figure 4 tale 1												
Finance talent	3	2	1 20.00/	0	1	1 0.00/	0 00/	0 000/	1	0	0	0.00/
shortage	37.5%	13.3%	20.0%	0.0%	33.3%	8.3%	0.0%	0.0%	7.7%	0.0%	0.0%	0.0%
ESG (environment, social, and	2	1	0	0	1	2	0	0	1	0	1	1
governance) mandate	25.0%	6.7%	0.0%	0.0%	33.3%	16.7%	0.0%	0.0%	7.7%	0.0%	100.0%	11.1%
		k							k		bi	

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Risk management	6	4	0	3	2	0	3	7	8	0	2
mandate	15.4%	33.3%	0.0%	42.9%	50.0%	0.0%	75.0%	17.1%	32.0%	0.0%	28.6%
	G		g				Ac				
Data security threats	8	2	3	2	0	1	1	8	7	1	1
	20.5%	16.7%	42.9%	28.6%	0.0%	33.3%	25.0%	19.5%	28.0%	33.3%	14.3%
Accounting standards	8	5	1	0	1	1	0	7	5	2	2
<u> </u>	14.3%	0.0%	25.0%	33.3%	0.0%	17.1%	20.0%	66.7%	28.6%		
								С		a	
M&A activity	7	2	2	2	1	1	0	9	4	1	1
	17.9%	16.7%	28.6%	28.6%	25.0%	33.3%	0.0%	22.0%	16.0%	33.3%	14.3%
Analytics/business	3	5	0	0	1	1	0	5	2	1	3
support mandate	7.7%	41.7%	0.0%	0.0%	25.0%	33.3%	0.0%	12.2%	8.0%	33.3%	42.9%
	В	Α							d		b
Finance talent	4	0	1	3	0	0	1	7	2	0	C
shortage	10.3%	0.0%	14.3%	42.9%	0.0%	0.0%	25.0%	17.1%	8.0%	0.0%	0.0%
	d	d		ab							
ESG (environment,											
social, and	5	1	1	1	0	0	1	5	2	1	1
governance) mandate	12.8%	8.3%	14.3%	14.3%	0.0%	0.0%	25.0%	12.2%	8.0%	33.3%	14.3%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	Ċ	D	Α	В	С	D	Е	F	G
Risk management	6	10	1	1	6	4	2	0	0	3	
mandate	33.3%	20.4%	16.7%	50.0%	23.1% f	17.4%	33.3%	0.0%	0.0%	75.0%	50.0%
					I	f				ab	
Data security threats	4	11	1	0	7	6	1	1	0	1	(
	22.2%	22.4%	16.7%	0.0%	26.9%	26.1%	16.7%	33.3%	0.0%	25.0%	0.0%
Accounting standards	4	10	1	0	2	8	2	1	0	0	
change	22.2%	20.4%	16.7%	0.0%	7.7%	34.8%	33.3%	33.3%	0.0%	0.0%	50.0%
					b	a					
M&A activity	6	8	0	0	3	3	2	1	0	0	
	33.3%	16.3%	0.0%	0.0%	11.5%	13.0%	33.3%	33.3%	0.0%	0.0%	50.0%
Analytics/business	3	8	0	0	2	3	2	0	0	1	(
support mandate	16.7%	16.3%	0.0%	0.0%	7.7%	13.0%	33.3%	0.0%	0.0%	25.0%	0.09
Finance talent	2	5	1	0	3	1	0	2	0	1	(
shortage	11.1%	10.2%	16.7%	0.0%	11.5%	4.3%	0.0%	66.7%	0.0%	25.0%	0.09
					d	D		аВ			
ESG (environment,											
social, and	2	5	1	1	3	3	1	0	0	0	
governance) mandate	11.1%	10.2%	16.7%	50.0%	11.5%	13.0%	16.7%	0.0%	0.0%	0.0%	0.0%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78	Total			(Country Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	I
Investor relations	5	0	3	2	0	0	0	0	0	0
mandate	6.4%	0.0%	9.7%	10.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reporting changes	5	0	1	2	1	1	0	0	0	0
	6.4%	0.0%	3.2%	10.5%	8.3%	11.1%	0.0%	0.0%	0.0%	0.0%
Other	4	0	1	2	1	0	0	0	0	0
	5.1%	0.0%	3.2%	10.5%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Investor relations	1	3	0	0	1	0	0	0	0	0	0	0
mandate	12.5%	20.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
					I				е			
Reporting changes	1	1	1	0	0	0	0	0	1	0	0	1
	12.5%	6.7%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	0.0%	0.0%	11.1%
Other	0	0	0	0	1	0	0	0	2	0	0	0
	0.0%	0.0% e	0.0%	0.0%	33.3% b	0.0%	0.0%	0.0%	15.4%	0.0%	0.0%	0.0%

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	More than \$10				More
COI 76	million	million	million	million	billion	billion	billion	0%	1-24%	25-50% C 0 0.0% 1 33.3%	than 50%
	A	В	С	D	Е	F	G	Α	В	С	D
Investor relations	4	0	0	0	0	0	1	4	1	0	0
mandate	10.3%	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	9.8%	4.0%	0.0%	0.0%
Reporting changes	3	1	1	0	0	0	0	3	1	1	0
	7.7%	8.3%	14.3%	0.0%	0.0%	0.0%	0.0%	7.3%	4.0%	33.3%	0.0%
Other	1	0	2	1	0	0	0	2	1	1	0
	2.6%	0.0%	28.6%	14.3%	0.0%	0.0%	0.0%	4.9%	4.0%	33.3%	0.0%
	С		а								

Q7. Over the next five years, which of the following issues will have the most impact on the role played by the Finance Function in your company, as well as on the role of the CFO? (Choose up to 5)

N=78		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Investor relations	2	3	0	0	4	0	0	0	0	1	0
mandate	11.1%	6.1%	0.0%	0.0%	15.4%	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%
						f				b	
Reporting changes	1	4	0	0	2	2	1	0	0	0	0
	5.6%	8.2%	0.0%	0.0%	7.7%	8.7%	16.7%	0.0%	0.0%	0.0%	0.0%
Other	1	1	0	1	0	3	0	0	0	0	0
	5.6%	2.0%	0.0%	50.0%	0.0%	13.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		D		В							

Q8. In general, how would you describe the current funding environment for your company?

N=151	Total			(Country Where	Based				
Number				_						
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	l
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Equity finance										
<u> </u>										
Very tight	11	0	5	3	2	1	0	0	0	0
	15.3%	0.0%	18.5%	15.8%	18.2%	12.5%	0.0%	0.0%	0.0%	0.0%
O It all the late	10									
Somewhat tight	10	0	5	4	1	0	0	0	0	0
	13.9%	0.0%	18.5%	21.1%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Neither tight nor	22	0	8	6	2	4	0	0	0	2
attractive	30.6%	0.0%	29.6%	31.6%	18.2%	50.0%	0.0%	0.0%	0.0%	100.0%
					i					d
Somewhat attractive	12	1	2	3	4	2	0	0	0	0
	16.7%	50.0%	7.4%	15.8%	36.4%	25.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
Vary attractive	7	1	1	1	1	0	0	0	0	0
Very attractive	9.7%	50.0%	14.8%	5.3%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
	511.10	33.3,0		2.275	311.70	2.2/0	2.270	3.37,	51375	3.370
Don't know or N/A	10	0	3	2	1	1	1	1	1	0
	13.9%	0.0%	11.1%	10.5%	9.1%	12.5%	100.0%	100.0%	100.0%	0.0%
			fgh	fgh	fgh		bcd	bcd	bcd	

Q8. In general, how would you describe the current funding environment for your company?

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
Equity finance												
Very tight	25.0%	7.1%	40.0%	0.0%	0.0%	0.0%	1 100.0%	0.0%	2 16.7%	33.3%	0.0%	2 22.2%
		g	f			cG	bF					
Somewhat tight	1 12.5% d	7.1% Df	0 0.0% d	2 100.0% aBcll	0.0%	5 45.5% bi	0.0%	0.0%	0 0.0% Df	0.0%	0.0%	1 11.1% d
Neither tight nor	1	4	3	0	2	4	0	1	4	0	0	3
attractive	12.5%	28.6%	60.0%	0.0%	66.7%	36.4%	0.0%	33.3%	33.3%	0.0%	0.0%	33.3%
Somewhat attractive	25.0%	14.3%	0.0%	0.0%	0.0%	2 18.2%	0.0%	0.0%	16.7%	66.7%	1 100.0%	1 11.1%
Very attractive	0.0%	5 35.7% fi	0.0%	0.0%	0.0%	0 0.0% b	0.0%	33.3%	0 0.0% b	0.0%	0.0%	1 11.1%
Don't know or N/A	2	1	0	0	1	0	0	1	4	0	0	1
	25.0%	7.1%	0.0%	0.0%	33.3%	0.0% i	0.0%	33.3%	33.3% f	0.0%	0.0%	11.1%

Q8. In general, how would you describe the current funding environment for your company?

N=151			Sal	es Revenue				Foi	eign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Equity finance											
Very tight	7	1	0	3	0	0	0	8	2	1	0
	20.0%	9.1%	0.0%	42.9%	0.0%	0.0%	0.0%	21.1%	8.3%	33.3%	0.0%
Somewhat tight	6	2	2	0	0	0	0	6	3	0	1
	17.1%	18.2%	28.6%	0.0%	0.0%	0.0%	0.0%	15.8%	12.5%	0.0%	16.7%
Neither tight nor	8	5	3	2	1	1	1	13	6	1	1
attractive	22.9%	45.5%	42.9%	28.6%	25.0%	33.3%	33.3%	34.2%	25.0%	33.3%	16.7%
Somewhat attractive	5	2	1	0	0	2	2	2	8	0	2
	14.3%	18.2%	14.3%	0.0%	0.0%	66.7%	66.7%	5.3%	33.3%	0.0%	33.3%
	fg			fg		ad	ad	Bd	Α		а
Very attractive	2	0	0	1	3	0	0	4	3	0	0
	5.7% E	0.0% E	0.0% e	14.3%	75.0% ABc	0.0%	0.0%	10.5%	12.5%	0.0%	0.0%
		<u>L</u>	е е		ADC						
Don't know or N/A	7	1	1	1	0	0	0	5	2	1	2
	20.0%	9.1%	14.3%	14.3%	0.0%	0.0%	0.0%	13.2%	8.3%	33.3%	33.3%

Q8. In general, how would you describe the current funding environment for your company?

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	A	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Equity finance											
Very tight	2	8	1	0	5	2	0	1	0	0	0
	11.8%	18.2%	16.7%	0.0%	21.7%	9.1%	0.0%	33.3%	0.0%	0.0%	0.0%
Somewhat tight	1	8	1	0	6	1	0	0	0	0	0
	5.9%	18.2%	16.7%	0.0%	26.1%	4.5%	0.0%	0.0%	0.0%	0.0%	0.0%
Neither tight nor	6	12	2	0	4	7	2	2	0	3	0
attractive	35.3%	27.3%	33.3%	0.0%	17.4%	31.8%	33.3%	66.7%	0.0%	75.0% a	0.0%
										a	
Somewhat attractive	3	7	0	1	4	4	1	0	0	1	1
	17.6%	15.9%	0.0%	50.0%	17.4%	18.2%	16.7%	0.0%	0.0%	25.0%	100.0%
Very attractive	3	4	0	0	2	2	2	0	1	0	0
	17.6%	9.1%	0.0%	0.0%	8.7%	9.1%	33.3%	0.0%	100.0%	0.0%	0.0%
					е	е			ab		
Don't know or N/A	2	5	2	1	2	6	1	0	0	0	0
	11.8%	11.4%	33.3%	50.0%	8.7%	27.3%	16.7%	0.0%	0.0%	0.0%	0.0%

Q8. In general, how would you describe the current funding environment for your company?

N=151	Total			C	Country Where	Based				
Number Col %		Ecuador A	Brazil B	Peru C	Mexico D	Chile E	Paraguay F	Colombia G	Argentina H	Other
		7		- U	Б		· ·	<u> </u>	- 11	
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Corporate bonds										
Very tight	9	0	5	1	2	0	0	0	0	1
	13.2%	0.0%	19.2%	5.3%	20.0%	0.0%	0.0%	0.0%	0.0%	100.0%
				I		i				Ce
Somewhat tight	4	0	3	1	0	0	0	0	0	0
_	5.9%	0.0%	11.5%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Neither tight nor	18	0	9	5	3	1	0	0	0	0
attractive	26.5%	0.0%	34.6%	26.3%	30.0%	14.3%	0.0%	0.0%	0.0%	0.0%
Somewhat attractive	5	1	1	1	2	0	0	0	0	0
	7.4%	50.0%	3.8%	5.3%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		b	а							
Very attractive	5	1	1	1	1	1	0	0	0	0
	7.4%	50.0%	3.8%	5.3%	10.0%	14.3%	0.0%	0.0%	0.0%	0.0%
		b	а							
Don't know or N/A	27	0	7	10	2	5	1	1	1	0
	39.7%	0.0%	26.9%	52.6%	20.0%	71.4%	100.0%	100.0%	100.0%	0.0%
			е			b				

Q8. In general, how would you describe the current funding environment for your company?

					Indu	stry					
Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
Α	В	С	D	Е	F	G	Н	I	J	K	L
8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
1 14.3%	15.4%	0.0%	1 50.0% i	0.0%	3 27.3%	0.0%	0.0%	0 0.0% d	1 33.3%	0.0%	11.1%
1 14.3%	0.0%	0.0%	50.0%	0.0%	9.1%	1 100.0% RfII	0.0%	0.0%	0.0%	0.0%	0.0% g
1	3	1	0	1	3	0	1	3	1	1	3
14.3%	23.1%	20.0%	0.0%	33.3%	27.3%	0.0%	50.0%	27.3%	33.3%	100.0%	33.3%
0.0%	7.7%	0.0%	0.0%	33.3%	2 18.2%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%
0.0%	3 23.1%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%
57.1%	30.8%	3 60.0%	0.0%	33.3%	2 18.2%	0.0%	50.0%	7 63.6%	0.0%	0.0%	5 55.6%
	Mhole-sale A 8 5.4% 1 14.3% 14.3% 0 0.0% 0 0.0%	Retail/ Whole-sale Estate A B 8 15 5.4% 10.1% 1 2 14.3% 15.4% 1 1 0 14.3% 0.0% dG 1 3 14.3% 23.1% 0 1 0.0% 7.7% 0 3 0.0% 23.1%	Retail/ Whole- sale Insur Real Estate Mining Construc - tion A B C 8 15 41 5.4% 10.1% 27.5% 1 2 0 14.3% 15.4% 0.0% 0 0 0 1 3 1 14.3% 23.1% 20.0% 0 1 0 0 7.7% 0.0% 0 3 1 0.0% 23.1% 20.0% 4 4 3	Retail/ Whole- sale Insur Real Estate Mining Construc - tion Trans- portation Pub. Util A B C D 8 15 41 2 5.4% 10.1% 27.5% 1.3% 1 2 0 1 14.3% 15.4% 0.0% 50.0% 1 0 0 1 14.3% 0.0% 0.0% 50.0% 0 0 0.0% 0.0% 0 1 0 0 0 1 0 0 0 7.7% 0.0% 0.0% 0 3 1 0 0 3 1 0 0 3.1% 20.0% 0.0% 0 23.1% 20.0% 0.0%	Retail/Whole-sale Insur Real Estate Mining Construction Fub. Util Ition Transportation Pub. Util Ition Energy A B C D E 8 15 41 2 3 5.4% 10.1% 27.5% 1.3% 2.0% 1 2 0 1 0 14.3% 15.4% 0.0% 50.0% 0.0% 1 0 0 1 0 14.3% 0.0% 0.0% 50.0% 0.0% 1 3 1 0 1 14.3% 23.1% 20.0% 0.0% 33.3% 0 1 0 0 1 0.0% 7.7% 0.0% 0.0% 33.3% 0 3 1 0 0 0.0% 23.1% 20.0% 0.0% 0.0% 0.0% 23.1% 20.0% 0.0% 0.0%	Retail/ Whole-sale	Retail/ Whole-sale	Retail/ Whole-sale	Retail/ Whole-sale	Retail/ Whole-sale	Retail/ Whole-sale

Q8. In general, how would you describe the current funding environment for your company?

N=151			Sal	les Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	5.00/	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Corporate bonds											
Very tight	4	1	3	1	0	0	0	6	2	1	0
. , . , .	11.4%	10.0%	42.9%	16.7%	0.0%	0.0%	0.0%	15.8%	9.5%	33.3%	0.0%
	С		а								
Somewhat tight	2	0	1	1	0	0	0	3	0	0	1
	5.7%	0.0%	14.3%	16.7%	0.0%	0.0%	0.0%	7.9%	0.0%	0.0%	16.7%
Neither tight nor	6	5	2	0	2	1	2	10	6	1	1
attractive	17.1%	50.0%	28.6%	0.0%	50.0%	33.3%	100.0%	26.3%	28.6%	33.3%	16.7%
	bG	a		g			Ad				
Somewhat attractive	3	0	0	1	0	1	0	3	1	0	1
	8.6%	0.0%	0.0%	16.7%	0.0%	33.3%	0.0%	7.9%	4.8%	0.0%	16.7%
Very attractive	0	0	0	1	2	1	0	2	2	0	1
·	0.0%	0.0%	0.0%	16.7%	50.0%	33.3%	0.0%	5.3%	9.5%	0.0%	16.7%
	dEF	е		а	Ab	Α					
Don't know or N/A	20	4	1	2	0	0	0	14	10	1	2
	57.1%	40.0%	14.3%	33.3%	0.0%	0.0%	0.0%	36.8%	47.6%	33.3%	33.3%
	ce		a		а						

Q8. In general, how would you describe the current funding environment for your company?

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	A	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Corporate bonds											
Very tight	2	5	1	0	4	1	0	1	0	0	0
	11.8%	12.2%	16.7%	0.0%	17.4%	5.0%	0.0%	33.3%	0.0%	0.0%	0.0%
Somewhat tight	1	2	1	0	1	1	0	1	0	0	0
	5.9%	4.9%	16.7%	0.0%	4.3%	5.0%	0.0%	33.3%	0.0%	0.0%	0.0%
Neither tight nor	6	9	2	0	6	5	0	1	1	2	0
attractive	35.3%	22.0%	33.3%	0.0%	26.1%	25.0%	0.0%	33.3%	100.0%	50.0%	0.0%
Somewhat attractive	2	3	0	0	2	1	1	0	0	1	0
	11.8%	7.3%	0.0%	0.0%	8.7%	5.0%	20.0%	0.0%	0.0%	25.0%	0.0%
Very attractive	3	2	0	0	0	1	2	0	0	1	1
	17.6%	4.9%	0.0%	0.0%	0.0%	5.0%	40.0%	0.0%	0.0%	25.0%	100.0%
					CfG	cG	Ab			a	AB
Don't know or N/A	3	20	2	1	10	11	2	0	0	0	0
	17.6% b	48.8%	33.3%	100.0%	43.5%	55.0%	40.0%	0.0%	0.0%	0.0%	0.0%
	D	а									

Q8. In general, how would you describe the current funding environment for your company?

N=151	Total			C	Country Where	Based				
Number Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Bank borrowing										
Very tight	13	0	6	3	2	1	0	0	0	1
	17.6%	0.0%	21.4%	15.8%	16.7%	11.1%	0.0%	0.0%	0.0%	100.0%
Somewhat tight	6	0	4	1	1	0	0	0	0	0
	8.1%	0.0%	14.3%	5.3%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Neither tight nor	22	0	6	7	4	5	0	0	0	0
attractive	29.7%	0.0%	21.4%	36.8%	33.3%	55.6%	0.0%	0.0%	0.0%	0.0%
Somewhat attractive	13	1	5	1	3	2	0	1	0	0
	17.6%	50.0%	17.9%	5.3% G	25.0%	22.2%	0.0%	100.0% C	0.0%	0.0%
Maria Harabi	10									
Very attractive	10 13.5%	50.0%	14.3%	4 21.1%	8.3%	0.0%	0.0%	0.0%	0.0%	0.0%
Don't know or N/A	10	0	3	3	1	1	1	0	1	0
	13.5%	0.0%	10.7%	15.8%	8.3%	11.1%	100.0%	0.0%	100.0%	0.0%
			fh		fh		bd		bd	

Q8. In general, how would you describe the current funding environment for your company?

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	1	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
Bank borrowing												
Very tight	1 12.5%	3 21.4%	20.0%	0.0%	0.0%	4 33.3%	0 0.0%	0.0%	2 15.4%	1 33.3%	0.0%	11.1%
Somewhat tight	1 12.5%	0 0.0% Gh	20.0%	0.0%	0.0%	2 16.7%	1 100.0% BII	1 50.0% bi	0 0.0% Gh	0.0%	0.0%	0 0.0% g
Neither tight nor attractive	1 12.5%	2 14.3%	3 60.0%	1 50.0%	1 33.3%	3 25.0%	0.0%	0.0%	6 46.2%	0.0%	1 100.0%	44.4%
Somewhat attractive	25.0%	2 14.3%	0 0.0%	1 50.0%	0 0.0%	1 8.3%	0 0.0%	0 0.0%	2 15.4%	2 66.7%	0 0.0%	22.2%
	23.370	1 1.0 /0	3.0 /0	33.370	0.070	j	3.370	0.070	13.170	f	0.070	22.270
Very attractive	0 0.0% b	6 42.9% ai	0.0%	0.0%	33.3%	1 8.3%	0.0%	0.0%	7.7% b	0.0%	0.0%	1 11.1%
Don't know or N/A	3 37.5%	1 7.1%	0.0%	0.0%	1 33.3%	1 8.3%	0.0%	1 50.0%	2 15.4%	0.0%	0.0%	11.1%

Q8. In general, how would you describe the current funding environment for your company?

N=151			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Bank borrowing											
Very tight	10	1	1	1	0	0	0	9	2	1	1
, 0	26.3%	9.1%	14.3%	14.3%	0.0%	0.0%	0.0%	22.5%	8.0%	33.3%	16.7%
Somewhat tight	6	0	0	0	0	0	0	6	0	0	0
oomownar agni	15.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	15.0%	0.0%	0.0%	0.0%
								b	а		
Neither tight nor	6	7	3	2	1	1	2	11	8	1	2
attractive	15.8%	63.6%	42.9%	28.6%	25.0%	33.3%	66.7%	27.5%	32.0%	33.3%	33.3%
	Bg	Α					a				
Somewhat attractive	7	2	1	1	0	2	0	6	5	0	2
	18.4%	18.2%	14.3%	14.3%	0.0%	66.7%	0.0%	15.0%	20.0%	0.0%	33.3%
Very attractive	3	0	1	2	2	0	1	5	5	0	0
Í	7.9%	0.0%	14.3%	28.6%	50.0%	0.0%	33.3%	12.5%	20.0%	0.0%	0.0%
	е	е			ab						
Don't know or N/A	6	1	1	1	1	0	0	3	5	1	1
	15.8%	9.1%	14.3%	14.3%	25.0%	0.0%	0.0%	7.5%	20.0%	33.3%	16.7%

Q8. In general, how would you describe the current funding environment for your company?

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	А	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Bank borrowing											
Very tight	3	9	0	0	7	2	0	0	0	0	0
	17.6%	19.6%	0.0%	0.0%	28.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Somewhat tight	0	5	1	0	4	0	0	0	0	0	0
	0.0%	10.9%	16.7%	0.0%	16.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Neither tight nor	7	12	2	0	7	6	1	2	0	3	1
attractive	41.2%	26.1%	33.3%	0.0%	28.0%	27.3%	16.7%	66.7%	0.0%	75.0%	100.0%
Somewhat attractive	2	10	1	0	2	6	1	1	0	1	0
	11.8%	21.7%	16.7%	0.0%	8.0%	27.3%	16.7%	33.3%	0.0%	25.0%	0.0%
Very attractive	3	4	1	1	1	5	3	0	0	0	0
	17.6%	8.7%	16.7%	50.0%	4.0% C	22.7%	50.0% A	0.0%	0.0%	0.0%	0.0%
					C		A				
Don't know or N/A	2	6	1	1	16.0%	3	1	0	1	0	0
	11.8%	11.8% 13.0% 16.7% 50.0%				13.6%	16.7%	0.0%	100.0% ab	0.0%	0.0%
					е	е			ab		

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151	Total			C	Country Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	<u> </u>
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Equity finance										
-2=Very tight	11	0	5	3	2	1	0	0	0	0
	17.7%	0.0%	20.8%	17.6%	20.0%	14.3%	0.0%	0.0%	0.0%	0.0%
-1=Somewhat tight	10	0	5	4	1	0	0	0	0	0
	16.1%	0.0%	20.8%	23.5%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Neither tight nor	22	0	8	6	2	4	0	0	0	2
attractive	35.5%	0.0%	33.3%	35.3%	20.0%	57.1%	0.0%	0.0%	0.0%	100.0%
1=Somewhat	12	1	2	3	4	2	0	0	0	0
attractive	19.4%	50.0%	8.3%	17.6%	40.0%	28.6%	0.0%	0.0%	0.0%	0.0%
			d		b					
2=Very attractive	7	1	4	1	1	0	0	0	0	0
	11.3%	50.0%	16.7%	5.9%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Mean	-0.10	1.50	-0.21	-0.29	0.10	0.00				0.00

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151						Indu	stry					
Number	<u> </u>	Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	8	15	41	2	3	12	1	4	13	8	2	40
	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
Equity finance												
-2=Very tight	2	1	2	0	0	0	1	0	2	1	0	2
_ very light	33.3%	7.7%	40.0%	0.0%	0.0%	0.0%	100.0%	0.0%	25.0%	33.3%	0.0%	25.0%
		g	f			cG	bF					
-1=Somewhat tight	1	1	0	2	0	5	0	0	0	0	0	1
	16.7%	7.7%	0.0%	100.0%	0.0%	45.5%	0.0%	0.0%	0.0%	0.0%	0.0%	12.5%
		Df	d	Bcil		bi			df			d
0=Neither tight nor	1	4	3	0	2	4	0	1	4	0	0	3
attractive	16.7%	30.8%	60.0%	0.0%	100.0%	36.4%	0.0%	50.0%	50.0%	0.0%	0.0%	37.5%
1=Somewhat	2	2	0	0	0	2	0	0	2	2	1	1
attractive	33.3%	15.4%	0.0%	0.0%	0.0%	18.2%	0.0%	0.0%	25.0%	66.7%	100.0%	12.5%
2=Very attractive	0	5	0	0	0	0	0	1	0	0	0	1
z= rory auraouvo	0.0%	38.5%	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	0.0%	12.5%
	2.3,0	f	2.276	2.2 / 5	2.270	bh	2.12 //	f	2.275	2.270	3.0 / 0	12.07
Mean	-0.50	0.69	-0.80	-1.00	0.00	-0.27	-2.00	1.00	-0.25	0.00	1.00	-0.25
	3.00	cf	b	1.50	0.00	b	2.50	50	0.20	0.50	1.50	0.20

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
Iotai	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Equity finance											
-2=Very tight	7	1	0	3	0	0	0	8	2	1	O
	25.0%	10.0%	0.0%	50.0%	0.0%	0.0%	0.0%	24.2%	9.1%	50.0%	0.0%
-1=Somewhat tight	6	2	2	0	0	0	0	6	3	0	1
	21.4%	20.0%	33.3%	0.0%	0.0%	0.0%	0.0%	18.2%	13.6%	0.0%	25.0%
0=Neither tight nor	8	5	3	2	1	1	1	13	6	1	1
attractive	28.6%	50.0%	50.0%	33.3%	25.0%	33.3%	33.3%	39.4%	27.3%	50.0%	25.0%
1=Somewhat	5	2	1	0	0	2	2	2	8	0	2
attractive	17.9%	20.0%	16.7%	0.0%	0.0%	66.7%	66.7%	6.1% Bd	36.4% A	0.0%	50.0% a
0.1/						•			0		
2=Very attractive	7.1%	0.0%	0.0%	16.7%	75.0%	0.0%	0.0%	12.1%	3 13.6%	0.0%	0.0%
	Е	Е	е		ABc						
Mean	-0.39	-0.20	-0.17	-0.67	1.50	0.67	0.67	-0.36	0.32	-1.00	0.25
	E	E	е	е	ABcd			b	а		

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E		G
Total	18	121	6	2	26	23	6	3	1	4	2
Total	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%		3.1%
Equity finance											
-2=Very tight	2	8	1	0	5	2	0	1	0	0	0
	13.3%	20.5%	25.0%	0.0%	23.8%	12.5%	0.0%	33.3%	0.0%	0.0%	0.0%
-1=Somewhat tight	1	8	1	0	6	1	0	0	0	0	C
	6.7%	20.5%	25.0%	0.0%	28.6%	6.3%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Neither tight nor	6	12	2	0	4	7	2	2	0	3	0
attractive	40.0%	30.8%	50.0%	0.0%	19.0%	43.8%	40.0%	66.7%	0.0%		0.0%
					1					a	
1=Somewhat	3	7	0	1	4	4	1	0	0	1	1
attractive	20.0%	17.9%	0.0%	100.0%	19.0%	25.0%	20.0%	0.0%	0.0%	25.0%	100.0%
		d		b							
2=Very attractive	3	4	0	0	2	2	2	0	1	0	C
	20.0%	10.3%	0.0%	0.0%	9.5%	12.5%	40.0%	0.0%	100.0%	0.0%	0.0%
					е	е			ab		
Mean	0.27	-0.23	-0.75	1.00	-0.38	0.19	1.00	-0.67	2.00	0.25	1.00
					С		a				

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151	Total			C	Country Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	l
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Corporate bonds										
-2=Very tight	9	0	5	1	2	0	0	0	0	1
	22.0%	0.0%	26.3%	11.1%	25.0%	0.0%	0.0%	0.0%	0.0%	100.0%
-1=Somewhat tight	4	0	3	1	0	0	0	0	0	0
	9.8%	0.0%	15.8%	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Neither tight nor	18	0	9	5	3	1	0	0	0	0
attractive	43.9%	0.0%	47.4%	55.6%	37.5%	50.0%	0.0%	0.0%	0.0%	0.0%
1=Somewhat	5	1	1	1	2	0	0	0	0	0
attractive	12.2%	50.0%	5.3%	11.1%	25.0%	0.0%	0.0%	0.0%	0.0%	0.0%
2=Very attractive	5	1	1	1	1	1	0	0	0	0
	12.2%	50.0%	5.3%	11.1%	12.5%	50.0%	0.0%	0.0%	0.0%	0.0%
Mean	-0.17	1.50	-0.53	0.00	0.00	1.00				-2.00
		b	а							

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
Corporate bonds							<u> </u>					
-2=Very tight	33.3%	22.2%	0.0%	50.0%	0.0%	33.3%	0.0%	0.0%	0.0%	1 33.3%	0.0%	1 25.0%
-1=Somewhat tight	33.3%	0.0%	0.0%	50.0%	0.0%	11.1%	1 100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		g					b					
0=Neither tight nor	1	3	1	0	1	3	0	1	3	1	1	3
attractive	33.3%	33.3%	50.0%	0.0%	50.0%	33.3%	0.0%	100.0%	75.0%	33.3%	100.0%	75.0%
1=Somewhat	0	1	0	0	1	2	0	0	0	1	0	0
attractive	0.0%	11.1%	0.0%	0.0%	50.0%	22.2%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%
2=Very attractive	0.0%	33.3%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%	0.0%	0.0%
Mean	-1.00	0.33	1.00	-1.50	0.50	-0.56	-1.00	0.00	0.50	-0.33	0.00	-0.50

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151			Sal	les Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
Total	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Corporate bonds											
-2=Very tight	4	1	3	1	0	0	0	6	2	1	C
	26.7%	16.7%	50.0%	25.0%	0.0%	0.0%	0.0%	25.0%	18.2%	50.0%	0.0%
-1=Somewhat tight	2	0	1	1	0	0	0	3	0	0	1
	13.3%	0.0%	16.7%	25.0%	0.0%	0.0%	0.0%	12.5%	0.0%	0.0%	25.0%
0=Neither tight nor	6	5	2	0	2	1	2	10	6	1	1
attractive	40.0%	83.3% d	33.3%	0.0% b	50.0%	33.3%	100.0%	41.7%	54.5%	50.0%	25.0%
1=Somewhat	3	0	0	1	0	1	0	3	1	0	1
attractive	20.0%	0.0%	0.0%	25.0%	0.0%	33.3%	0.0%	12.5%	9.1%	0.0%	25.0%
2=Very attractive	0	0	0	1	2	1	0	2	2	0	1
	0.0% ef	0.0%	0.0%	25.0%	50.0% a	33.3% a	0.0%	8.3%	18.2%	0.0%	25.0%
Moon		-0.33	-1.17	0.00		1.00	0.00	0.33	0.00	1.00	0.50
Mean	-0.47 e	-0.33	-1.17 ef	0.00	1.00 ac	1.00 C	0.00	-0.33	0.09	-1.00	0.50

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	Ċ	D	Α	В	С	D	E	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Corporate bonds											
-2=Very tight	2	5	1	0	4	1	0	1	0	0	0
	14.3%	23.8%	25.0%	0.0%	30.8%	11.1%	0.0%	33.3%	0.0%	0.0%	0.0%
-1=Somewhat tight	1	2	1	0	1	1	0	1	0	0	0
	7.1%	9.5%	25.0%	0.0%	7.7%	11.1%	0.0%	33.3%	0.0%	0.0%	0.0%
0=Neither tight nor	6	9	2	0	6	5	0	1	1	2	0
attractive	42.9%	42.9%	50.0%	0.0%	46.2%	55.6%	0.0%	33.3%	100.0%	50.0%	0.0%
1=Somewhat	2	3	0	0	2	1	1	0	0	1	0
attractive	14.3%	14.3%	0.0%	0.0%	15.4%	11.1%	33.3%	0.0%	0.0%	25.0%	0.0%
2=Very attractive	3	2	0	0	0	1	2	0	0	1	1
	21.4%	9.5%	0.0%	0.0%	0.0%	11.1%	66.7%	0.0%	0.0%	25.0%	100.0%
					CG		Α				A
Mean	0.21	-0.24	-0.75		-0.54	0.00	1.67	-1.00	0.00	0.75	2.00
					C	С	Abd	С			

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151	Total			C	Country Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	E	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Bank borrowing										
-2=Very tight	13	0	6	3	2	1	0	0	0	1
	20.3%	0.0%	24.0%	18.8%	18.2%	12.5%	0.0%	0.0%	0.0%	100.0%
-1=Somewhat tight	6	0	4	1	1	0	0	0	0	0
	9.4%	0.0%	16.0%	6.3%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Neither tight nor	22	0	6	7	4	5	0	0	0	0
attractive	34.4%	0.0%	24.0%	43.8%	36.4%	62.5%	0.0%	0.0%	0.0%	0.0%
1=Somewhat	13	1	5	1	3	2	0	1	0	0
attractive	20.3%	50.0%	20.0%	6.3%	27.3%	25.0%	0.0%	100.0%	0.0%	0.0%
				g				С		
2=Very attractive	10	1	4	4	1	0	0	0	0	0
	15.6%	50.0%	16.0%	25.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Mean	0.02	1.50	-0.12	0.13	0.00	0.00		1.00		-2.00

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
Bank borrowing												
-2=Very tight	20.0%	3 23.1%	20.0%	0.0%	0.0%	4 36.4%	0.0%	0.0%	18.2%	1 33.3%	0.0%	1 12.5%
-1=Somewhat tight	20.0%	0.0%	20.0%	0.0%	0.0%	2 18.2%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%
		GH					BII	BII	GH			gh
0=Neither tight nor attractive	20.0%	2 15.4%	3 60.0%	1 50.0%	1 50.0%	3 27.3%	0.0%	0.0%	6 54.5%	0.0%	1 100.0%	4 50.0%
1=Somewhat attractive	40.0%	2 15.4%	0.0%	50.0%	0.0%	9.1%	0.0%	0.0%	18.2%	2 66.7%	0.0%	2 25.0%
2=Very attractive	0.0%	6 46.2%	0.0%	0.0%	1 50.0%	9.1%	0.0%	0.0%	9.1%	0.0%	0.0%	1 12.5%
Mean	-0.20	0.62	-0.60	0.50	1.00	-0.64	-1.00	-1.00	0.00	0.00	0.00	0.25

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151			Sal	les Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
Total	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Bank borrowing											
-2=Very tight	10	1	1	1	0	0	0	9	2	1	1
, ,	31.3%	10.0%	16.7%	16.7%	0.0%	0.0%	0.0%	24.3%	10.0%	50.0%	20.0%
-1=Somewhat tight	6	0	0	0	0	0	0	6	0	0	0
	18.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	16.2%	0.0%	0.0%	0.0%
0=Neither tight nor	6	7	3	2	1	1	2	11	8	1	2
attractive	18.8% B	70.0% A	50.0%	33.3%	33.3%	33.3%	66.7%	29.7%	40.0%	50.0%	40.0%
1=Somewhat	7	2	1	1	0	2	0	6	5	0	2
attractive	21.9%	20.0%	16.7%	16.7%	0.0%	66.7%	0.0%	16.2%	25.0%	0.0%	40.0%
2=Very attractive	3	0	1	2	2	0	1	5	5	0	0
	9.4% e	0.0% e	16.7%	33.3%	66.7% ab	0.0%	33.3%	13.5%	25.0%	0.0%	0.0%
Moon		0.00	0.17	0.50	1.33	0.67	0.67	0.00	0.55	1.00	0.00
Mean	-0.41 e	0.00 e	0.17	0.50	ab	0.67	0.07	-0.22 b	0.55 a	-1.00	0.00

Q8. In general, how would you describe the current funding environment for your company? AVERAGE SCORES - Don't Know excluded

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	А	В	C	D	Α	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Bank borrowing											
-2=Very tight	3	9	0	0	7	2	0	0	0	0	0
	20.0%	22.5%	0.0%	0.0%	33.3%	10.5%	0.0%	0.0%	0.0%	0.0%	0.0%
-1=Somewhat tight	0	5	1	0	4	0	0	0	0	0	0
	0.0%	12.5%	20.0%	0.0%	19.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Neither tight nor	7	12	2	0	7	6	1	2	0	3	1
attractive	46.7%	30.0%	40.0%	0.0%	33.3%	31.6%	20.0%	66.7%	0.0%	75.0%	100.0%
1=Somewhat	2	10	1	0	2	6	1	1	0	1	0
attractive	13.3%	25.0%	20.0%	0.0%	9.5%	31.6%	20.0%	33.3%	0.0%	25.0%	0.0%
2=Very attractive	3	4	1	1	1	5	3	0	0	0	0
j	20.0%	10.0%	20.0%	100.0%	4.8%	26.3%	60.0%	0.0%	0.0%	0.0%	0.0%
		D		В	С		Α				
Mean	0.13	-0.13	0.40	2.00	-0.67	0.63	1.40	0.33		0.25	0.00
					BC	Α	Α				

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country (Excludes Peru)

N=151	Total			C	Country Where	Based				
Number Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	Н	ı
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Decrease Significantly	2	0	0	0	2	0	0	0	0	0
<u> </u>	3.4%	0.0%	0.0%	0.0%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
Decrease Somewhat	6	0	2	0	4	0	0	0	0	0
	10.3%	0.0%	6.5%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
No change	10	0	6	0	1	2	0	1	0	0
	17.2%	0.0%	19.4%	0.0%	8.3%	22.2%	0.0%	100.0%	0.0%	0.0%
					g			d		
Increase somewhat	31	1	16	0	5	6	1	0	1	1
	53.4%	50.0%	51.6%	0.0%	41.7%	66.7%	100.0%	0.0%	100.0%	100.0%
Increase significantly	8	1	7	0	0	0	0	0	0	0
ÿ ,	13.8%	50.0%	22.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		d			a					
Don't know	1	0	0	0	0	1	0	0	0	0
	1.7%	0.0%	0.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country (Excludes Peru)

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	ı	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	2 1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%
Decrease Significantly	0	0	0	0	0	0	0	0	1	1	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	33.3%	0.0%	0.0%
Decrease Somewhat	0.0%	9.1%	0.0%	100.0%	0.0%	33.3%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%
	d	d		abil					d			d
No change	16.7%	18.2%	25.0%	0.0%	50.0%	1 16.7%	0.0%	0.0%	3 27.3%	33.3%	0.0%	0.0%
Increase somewhat	66.7%	6 54.5%	3 75.0%	0.0%	0.0%	1 16.7%	1 100.0%	3 75.0%	5 45.5%	33.3%	1 100.0%	5 83.3% f
Increase significantly	1 16.7%	18.2%	0.0%	0 0.0%	1 50.0% i	2 33.3%	0.0%	1 25.0%	0 0.0% e	0.0%	0 0.0%	1 16.7%
Don't know	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country (Excludes Peru)

N=151			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Decrease Significantly	0	1	0	0	0	1	0	0	0	1	1
J	0.0%	11.1%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	33.3%	16.7%
	F					Α		Cd	С	Ab	a
Decrease Somewhat	3	0	2	1	0	0	0	4	2	0	С
	11.1%	0.0%	40.0%	20.0%	0.0%	0.0%	0.0%	13.3%	11.8%	0.0%	0.0%
No change	5	2	1	2	0	0	0	4	5	1	C
	18.5%	22.2%	20.0%	40.0%	0.0%	0.0%	0.0%	13.3%	29.4%	33.3%	0.0%
Increase somewhat	16	5	1	2	2	1	2	17	8	1	3
	59.3%	55.6%	20.0%	40.0%	66.7%	33.3%	50.0%	56.7%	47.1%	33.3%	50.0%
Increase significantly	3	1	1	0	1	0	2	5	2	0	1
	11.1%	11.1%	20.0%	0.0%	33.3%	0.0%	50.0%	16.7%	11.8%	0.0%	16.7%
Don't know	0	0	0	0	0	1	0	0	0	0	1
	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	16.7%
	F					Α		d			a

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country (Excludes Peru)

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	A	В	С	D	A	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Decrease Significantly	2	0	0	0	0	0	0	0	0	0	1
	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%
	b	а			G	g					Ab
Decrease Somewhat	0	6	0	0	1	3	0	0	0	0	0
	0.0%	16.7%	0.0%	0.0%	5.9%	18.8%	0.0%	0.0%	0.0%	0.0%	0.0%
No change	2	8	0	0	2	3	2	1	0	0	0
	12.5%	22.2%	0.0%	0.0%	11.8%	18.8%	40.0%	33.3%	0.0%	0.0%	0.0%
Increase somewhat	9	18	4	0	12	9	3	1	1	2	1
	56.3%	50.0%	80.0%	0.0%	70.6%	56.3%	60.0%	33.3%	100.0%	50.0%	50.0%
Increase significantly	2	4	1	1	2	1	0	1	0	2	0
,	12.5%	11.1%	20.0%	100.0%	11.8%	6.3%	0.0%	33.3%	0.0%	50.0%	0.0%
	d	d		ab		f				b	
Don't know	1	0	0	0	0	0	0	0	0	0	0
	6.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry (Excludes Peru)

N=151	Total			C	ountry Where	Based				
Number										
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	Е	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Decrease Significantly	1	0	0	0	1	0	0	0	0	0
	1.8%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
Decrease Somewhat	4	0	1	0	3	0	0	0	0	0
	7.0%	0.0%	3.2%	0.0%	27.3%	0.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
No change	20	1	11	0	3	3	0	1	0	1
	35.1%	50.0%	35.5%	0.0%	27.3%	33.3%	0.0%	100.0%	0.0%	100.0%
Increase somewhat	20	1	10	0	3	5	0	0	1	0
	35.1%	50.0%	32.3%	0.0%	27.3%	55.6%	0.0%	0.0%	100.0%	0.0%
Increase significantly	10	0	8	0	1	0	1	0	0	0
	17.5%	0.0%	25.8%	0.0%	9.1%	0.0%	100.0%	0.0%	0.0%	0.0%
					f	f	de			
Don't know	2	0	1	0	0	1	0	0	0	0
	3.5%	0.0%	3.2%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry (Excludes Peru)

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	4 2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%
Decrease Significantly	0	0	0	0	0	0	0	0	0	1	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%
Decrease Somewhat	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	18.2%	0.0%	0.0%	0.0%
No change	1 16.7%	5 45.5%	0.0%	1 100.0%	0.0%	1 16.7%	0.0%	1 25.0%	6 54.5%	2 66.7%	0	3
					0.0%		0.0%				0.0%	50.0%
Increase somewhat	33.3%	27.3% c	4 100.0% bij	0.0%	50.0%	33.3%	100.0%	50.0%	18.2% C	0.0% c	0.0%	50.0%
Increase significantly	3 50.0%	3 27.3%	0 0.0%	0.0%	1 50.0%	1 16.7%	0.0%	1 25.0%	0.0%	0 0.0%	1 100.0%	0.0%
	i	21.0/0	0.0 /6	0.0 /6	j j	10.7 /6	0.076	23.0 /6	aeK	0.0 /6	100.078	0.0 /8
Don't know	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry (Excludes Peru)

N=151			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Decrease Significantly	0	1	0	0	0	0	0	0	0	1	0
	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%
								С	С	Ab	
Decrease Somewhat	2	0	0	1	0	1	0	2	1	0	1
	7.7%	0.0%	0.0%	20.0%	0.0%	33.3%	0.0%	6.9%	5.9%	0.0%	16.7%
No change	8	3	3	1	1	1	1	6	8	2	2
_	30.8%	33.3%	60.0%	20.0%	33.3%	33.3%	25.0%	20.7%	47.1%	66.7%	33.3%
Increase somewhat	10	5	2	2	1	0	0	13	6	0	1
	38.5%	55.6%	40.0%	40.0%	33.3%	0.0%	0.0%	44.8%	35.3%	0.0%	16.7%
Increase significantly	5	0	0	1	1	0	3	7	2	0	1
ž ,	19.2%	0.0%	0.0%	20.0%	33.3%	0.0%	75.0%	24.1%	11.8%	0.0%	16.7%
	g	g	g				abc				
Don't know	1	0	0	0	0	1	0	1	0	0	1
	3.8%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	3.4%	0.0%	0.0%	16.7%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry (Excludes Peru)

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	E	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Decrease Significantly	1	0	0	0	0	0	0	0	0	0	C
	6.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Decrease Somewhat	1	3	0	0	1	1	0	0	0	0	1
	6.3%	8.6%	0.0%	0.0%	5.9%	6.7%	0.0%	0.0%	0.0%	0.0%	50.0%
No change	5	13	2	0	6	7	2	1	0	1	1
	31.3%	37.1%	40.0%	0.0%	35.3%	46.7%	40.0%	33.3%	0.0%	25.0%	50.0%
Increase somewhat	5	13	2	0	7	6	3	1	1	1	C
	31.3%	37.1%	40.0%	0.0%	41.2%	40.0%	60.0%	33.3%	100.0%	25.0%	0.0%
Increase significantly	3	5	1	1	3	1	0	1	0	2	C
	18.8%	14.3%	20.0%	100.0%	17.6%	6.7%	0.0%	33.3%	0.0%	50.0%	0.0%
		d		b		f				b	
Don't know	1	1	0	0	0	0	0	0	0	0	(
	6.3%	2.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country AVERAGE SCORES - Don't Know excluded

N=151	Total			C	Country Where	Based				
Number			D "	_		01.11		0 1 1:		0.1
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	E	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
-2=Decrease	2	0	0	0	2	0	0	0	0	0
significantly	3.5%	0.0%	0.0%	0.0%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%
olg. modraly	0.070	0.070	d d	0.0 70	b	0.0 / 0	0.070	0.070	0.070	0.070
-1=Decrease	6	0	2	0	4	0	0	0	0	0
somewhat	10.5%	0.0%	6.5%	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
0=No Change	10	0	6	0	1	2	0	1	0	0
•	17.5%	0.0%	19.4%	0.0%	8.3%	25.0%	0.0%	100.0%	0.0%	0.0%
					g			d		
1=Increase somewhat	31	1	16	0	5	6	1	0	1	1
	54.4%	50.0%	51.6%	0.0%	41.7%	75.0%	100.0%	0.0%	100.0%	100.0%
2=Increase	8	1	7	0	0	0	0	0	0	0
significantly	14.0%	50.0%	22.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
- 5		d		212 /0	a	3.3 / 6	2.276	2.276	21276	2.376
Mean	0.65	1.50	0.90		-0.25	0.75	1.00	0.00	1.00	1.00
			D		Be	d				

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country AVERAGE SCORES - Don't Know excluded

N=151						Indu	stry					
Number		Bank/Fin										
Col %	Retail/ Whole- sale	Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Total	8	15	41	2	3	12	1	4	13	8	2	40
	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
-2=Decrease	0	0	0	0	0	0	0	0	1	1	0	0
significantly	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	10.0%	33.3%	0.0%	0.0%
-1=Decrease	0	1	0	1	0	2	0	0	1	0	0	0
somewhat	0.0%	9.1%	0.0%	100.0%	0.0%	33.3%	0.0%	0.0%	10.0%	0.0%	0.0%	0.0%
	d	d	0.070	abl	0.0 / 0	00.076	0.070	0.0 / 0	.0.0,0	0.070	0.070	d
0=No Change	1	2	1	0	1	1	0	0	3	1	0	0
- Tro Gridinge	16.7%	18.2%	25.0%	0.0%	50.0%	16.7%	0.0%	0.0%	30.0%	33.3%	0.0%	0.0%
1=Increase somewhat	4	6	3	0	0	1	1	3	5	1	1	5
	66.7%	54.5%	75.0%	0.0%	0.0%	16.7%	100.0%	75.0%	50.0%	33.3%	100.0%	83.3%
						I						f
2=Increase	1	2	0	0	1	2	0	1	0	0	0	1
significantly	16.7%	18.2%	0.0%	0.0%	50.0%	33.3%	0.0%	25.0%	0.0%	0.0%	0.0%	16.7%
					i				е			
Mean	1.00	0.82	0.75	-1.00	1.00	0.50	1.00	1.25	0.20	-0.33	1.00	1.17
									I	I		ij

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country AVERAGE SCORES - Don't Know excluded

N=151			Sal	es Revenue				Fo	reign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	Е	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
-2=Decrease	0	1	0	0	0	1	0	0	0	1	1
significantly	0.0%	11.1%	0.0%	0.0%	0.0%	50.0%	0.0%	0.0%	0.0%	33.3%	20.0%
	F					Α		Cd	С	Ab	а
-1=Decrease	3	0	2	1	0	0	0	4	2	0	C
somewhat	11.1%	0.0%	40.0%	20.0%	0.0%	0.0%	0.0%	13.3%	11.8%	0.0%	0.0%
0=No Change	5	2	1	2	0	0	0	4	5	1	C
	18.5%	22.2%	20.0%	40.0%	0.0%	0.0%	0.0%	13.3%	29.4%	33.3%	0.0%
1=Increase somewhat	16	5	1	2	2	1	2	17	8	1	3
	59.3%	55.6%	20.0%	40.0%	66.7%	50.0%	50.0%	56.7%	47.1%	33.3%	60.0%
2=Increase	3	1	1	0	1	0	2	5	2	0	1
significantly	11.1%	11.1%	20.0%	0.0%	33.3%	0.0%	50.0%	16.7%	11.8%	0.0%	20.0%
Mean	0.70	0.56	0.20	0.20	1.33	-0.50	1.50	0.77	0.59	-0.33	0.60
				g	-		d				

Q9. During the next 12 months how do you expect M&A activity to change? ...in your country AVERAGE SCORES - Don't Know excluded

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	A	В	С	D	E	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
-2=Decrease	2	0	0	0	0	0	0	0	0	0	1
significantly	13.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%
	b	а			G	g					At
-1=Decrease	0	6	0	0	1	3	0	0	0	0	C
somewhat	0.0%	16.7%	0.0%	0.0%	5.9%	18.8%	0.0%	0.0%	0.0%	0.0%	0.0%
0=No Change	2	8	0	0	2	3	2	1	0	0	C
	13.3%	22.2%	0.0%	0.0%	11.8%	18.8%	40.0%	33.3%	0.0%	0.0%	0.0%
1=Increase somewhat	9	18	4	0	12	9	3	1	1	2	1
	60.0%	50.0%	80.0%	0.0%	70.6%	56.3%	60.0%	33.3%	100.0%	50.0%	50.0%
2=Increase	2	4	1	1	2	1	0	1	0	2	(
significantly	13.3%	11.1%	20.0%	100.0%	11.8%	6.3%	0.0%	33.3%	0.0%	50.0%	0.0%
	d	d		ab		f				b	
Mean	0.60	0.56	1.20	2.00	0.88	0.50	0.60	1.00	1.00	1.50	-0.50
					g	f	f			bc	a

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry AVERAGE SCORES - Don't Know excluded

N=151	Total			C	ountry Where	Based				
Number					·					
Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	E	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
-2=Decrease	1	0	0	0	1	0	0	0	0	0
significantly	1.8%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%
-1=Decrease	4	0	1	0	3	0	0	0	0	0
somewhat	7.3%	0.0%	3.3%	0.0%	27.3%	0.0%	0.0%	0.0%	0.0%	0.0%
			d		b					
0=No Change	20	1	11	0	3	3	0	1	0	1
	36.4%	50.0%	36.7%	0.0%	27.3%	37.5%	0.0%	100.0%	0.0%	100.0%
1=Increase somewhat	20	1	10	0	3	5	0	0	1	0
	36.4%	50.0%	33.3%	0.0%	27.3%	62.5%	0.0%	0.0%	100.0%	0.0%
2=Increase	10	0	8	0	1	0	1	0	0	0
significantly	18.2%	0.0%	26.7%	0.0%	9.1%	0.0%	100.0%	0.0%	0.0%	0.0%
					f	f	de			
Mean	0.62	0.50	0.83		0.00	0.63	2.00	0.00	1.00	0.00
			d		b					

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry AVERAGE SCORES - Don't Know excluded

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	А	В	С	D	E	F	G	Н	I	J	K	L
Total	8	15	41	2	3	12	1	4	13	8	2	40
	5.4%	10.1%	27.5%	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
-2=Decrease	0	0	0	0	0	0	0	0	0	1	0	0
significantly	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%
-1=Decrease	0	0	0	0	0	2	0	0	2	0	0	0
somewhat	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%	0.0%	20.0%	0.0%	0.0%	0.0%
0=No Change	1	5	0	1	0	1	0	1	6	2	0	3
	16.7%	45.5%	0.0%	100.0%	0.0%	16.7%	0.0%	25.0%	60.0%	66.7%	0.0%	50.0%
1=Increase somewhat	2	3	4	0	1	2	1	2	2	0	0	3
	33.3%	27.3%	100.0%	0.0%	50.0%	33.3%	100.0%	50.0%	20.0%	0.0%	0.0%	50.0%
		С	bij						С	С		
2=Increase	3	3	0	0	1	1	0	1	0	0	1	0
significantly	50.0%	27.3%	0.0%	0.0%	50.0%	16.7%	0.0%	25.0%	0.0%	0.0%	100.0%	0.0%
•	i				i				aeK		II	k
Mean	1.33	0.82	1.00	0.00	1.50	0.33	1.00	1.00	0.00	-0.67	2.00	0.50
	lj	ij			i			i	Abeh	ab		

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry AVERAGE SCORES - Don't Know excluded

N=151			Sal	es Revenue			Foreign Sales				
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
-2=Decrease	0	1	0	0	0	0	0	0	0	1	(
significantly	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	33.3%	0.0%
								С	С	Ab	
-1=Decrease	2	0	0	1	0	1	0	2	1	0	1
somewhat	8.0%	0.0%	0.0%	20.0%	0.0%	50.0%	0.0%	7.1%	5.9%	0.0%	20.0%
0=No Change	8	3	3	1	1	1	1	6	8	2	2
a a a g	32.0%	33.3%	60.0%	20.0%	33.3%	50.0%	25.0%	21.4%	47.1%	66.7%	40.0%
1=Increase somewhat	10	5	2	2	1	0	0	13	6	0	-
	40.0%	55.6%	40.0%	40.0%	33.3%	0.0%	0.0%	46.4%	35.3%	0.0%	20.0%
2=Increase	5	0	0	1	1	0	3	7	2	0	-
significantly	20.0%	0.0%	0.0%	20.0%	33.3%	0.0%	75.0%	25.0%	11.8%	0.0%	20.0%
	g	g	g				abc				
Mean	0.72	0.33	0.40	0.60	1.00	-0.50	1.50	0.89	0.53	-0.67	0.40
								С	С	Ab	

Q9. During the next 12 months how do you expect M&A activity to change? ...in your industry AVERAGE SCORES - Don't Know excluded

N=151		Owne	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	Α	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
-2=Decrease	1	0	0	0	0	0	0	0	0	0	0
significantly	6.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
-1=Decrease	1	3	0	0	1	1	0	0	0	0	1
somewhat	6.7%	8.8%	0.0%	0.0%	5.9%	6.7%	0.0%	0.0%	0.0%	0.0%	50.0%
0=No Change	5	13	2	0	6	7	2	1	0	1	1
_	33.3%	38.2%	40.0%	0.0%	35.3%	46.7%	40.0%	33.3%	0.0%	25.0%	50.0%
1=Increase somewhat	5	13	2	0	7	6	3	1	1	1	0
	33.3%	38.2%	40.0%	0.0%	41.2%	40.0%	60.0%	33.3%	100.0%	25.0%	0.0%
2=Increase	3	5	1	1	3	1	0	1	0	2	0
significantly	20.0%	14.7%	20.0%	100.0%	17.6%	6.7%	0.0%	33.3%	0.0%	50.0%	0.0%
		d		b		f				b	
Mean	0.53	0.59	0.80	2.00	0.71	0.47	0.60	1.00	1.00	1.25	-0.50

How have the economic prospects of your company changed since the beginning of the year? (Peru Only)

N=19	Total				Industry				
Number Col %		Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Manufac- turing	Other Industry
		Α	В	С	D	E	F	G	Н
Total	19	2	4	1	1	1	5	2	3
	100.0%	10.5%	21.1%	5.3%	5.3%	5.3%	26.3%	10.5%	15.8%
How have the economic pros	spects of your comp	any changed si	nce the beginn	ing of the year	<u>?</u>				
Decrease Significantly	2	1	0	0	0	0	0	1	0
	10.5%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%	0.0%
Decrease Somewhat	1	0	0	1	0	0	0	0	0
	5.3%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remained the same	7	0	2	0	1	0	3	0	1
	36.8%	0.0%	50.0%	0.0%	100.0%	0.0%	60.0%	0.0%	33.3%
Increase somewhat	7	1	1	0	0	1	2	0	2
	36.8%	50.0%	25.0%	0.0%	0.0%	100.0%	40.0%	0.0%	66.7%
Increase significantly	2	0	1	0	0	0	0	1	0
	10.5%	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%	50.0%	0.0%
Don't know	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

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How have the economic prospects of your company changed since the beginning of the year? (Peru Only)

N=19		Sales	Revenue			Foreign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	0%	1-24%	More than 50%
	A	В	С	D	E	Α	В	С
Total	11	3	2	2	1	11	7	1
	57.9%	15.8%	10.5%	10.5%	5.3%	57.9%	36.8%	5.3%
How have the economic pro	ospects of your co	mpany change	ed since the be	ginning of the	year?			
Decrease Significantly	0	1	0	1	0	1	1	0
	0.0%	33.3%	0.0%	50.0%	0.0%	9.1%	14.3%	0.0%
	d			а				
Decrease Somewhat	1	0	0	0	0	1	0	0
	9.1%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%
Remained the same	6	0	1	0	0	3	3	1
	54.5%	0.0%	50.0%	0.0%	0.0%	27.3%	42.9%	100.0%
Increase somewhat	3	2	0	1	1	5	2	0
	27.3%	66.7%	0.0%	50.0%	100.0%	45.5%	28.6%	0.0%
Increase significantly	1	0	1	0	0	1	1	0
	9.1%	0.0%	50.0%	0.0%	0.0%	9.1%	14.3%	0.0%
Don't know	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018

How have the economic prospects of your company changed since the beginning of the year? (Peru Only)

N=19		Ownershi	р		Number of Empl	oyees	
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999
COI %							
	A	В	С	D	Α	В	С
Total	2	13	1	1	8	7	1
	11.8%	76.5%	5.9%	5.9%	50.0%	43.8%	6.3%
How have the economic pros	pects of your cor	mpany change	ed since the be	ginning of the ye	ear?		
Decrease Significantly	0	2	0	0	1	1	0
	0.0%	15.4%	0.0%	0.0%	12.5%	14.3%	0.0%
Decrease Somewhat	0	1	0	0	0	0	0
	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%
Remained the same	1	5	1	0	3	4	0
	50.0%	38.5%	100.0%	0.0%	37.5%	57.1%	0.0%
Increase somewhat	1	5	0	1	4	1	1
	50.0%	38.5%	0.0%	100.0%	50.0%	14.3%	100.0%
Increase significantly	0	0	0	0	0	1	0
y ,	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%
Don't know	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

<u>How have the economic prospects of your company changed since the beginning of the year? (Peru Only) AVERAGE SCORE - Don't Know excluded</u>

N=19	Total				Industry				
Number Col %		Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing F	Manufac- turing G	Other Industry H
Total	19	2	4	1	1	1	5	2	3
	100.0%	10.5%	21.1%	5.3%	5.3%	5.3%	26.3%	10.5%	15.8%
How have the economic pros	pects of your comp	any changed si	nce the beginn	ning of the year	?				
-2=Decrease	2	1	0	0	0	0	0	1	0
significantly	10.5%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%	50.0%	0.0%
-1=Decrease	1	0	0	1	0	0	0	0	0
somewhat	5.3%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0=Remained the same	7	0	2	0	1	0	3	0	1
	36.8%	0.0%	50.0%	0.0%	100.0%	0.0%	60.0%	0.0%	33.3%
1=Increase somewhat	7	1	1	0	0	1	2	0	2
	36.8%	50.0%	25.0%	0.0%	0.0%	100.0%	40.0%	0.0%	66.7%
2=Increase	2	0	1	0	0	0	0	1	0
significantly	10.5%	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%	50.0%	0.0%
Mean	0.32	-0.50	0.75	-1.00	0.00	1.00	0.40	0.00	0.67

<u>How have the economic prospects of your company changed since the beginning of the year? (Peru Only) AVERAGE SCORE - Don't Know excluded</u>

N=19		Sales	Revenue			Foreign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	0%	1-24%	More than 50%
	Α	В	С	D	E	Α	В	С
Total	11	3	2	2	1	11	7	1
	57.9%	15.8%	10.5%	10.5%	5.3%	57.9%	36.8%	5.3%
How have the economic pro	spects of your co	mpany change	ed since the be	ginning of the	year?			
-2=Decrease	0	1	0	1	0	1	1	0
significantly	0.0%	33.3%	0.0%	50.0%	0.0%	9.1%	14.3%	0.0%
	d			а				
-1=Decrease	1	0	0	0	0	1	0	0
somewhat	9.1%	0.0%	0.0%	0.0%	0.0%	9.1%	0.0%	0.0%
0=Remained the same	6	0	1	0	0	3	3	1
	54.5%	0.0%	50.0%	0.0%	0.0%	27.3%	42.9%	100.0%
1=Increase somewhat	3	2	0	1	1	5	2	0
	27.3%	66.7%	0.0%	50.0%	100.0%	45.5%	28.6%	0.0%
2=Increase	1	0	1	0	0	1	1	0
significantly	9.1%	0.0%	50.0%	0.0%	0.0%	9.1%	14.3%	0.0%
Mean	0.36	0.00	1.00	-0.50	1.00	0.36	0.29	0.00

<u>How have the economic prospects of your company changed since the beginning of the year? (Peru Only) AVERAGE SCORE - Don't Know excluded</u>

N=19		Ownershi	р		Number of Employees				
Number				Govern-	Fewer	100-	500-		
Col %	Public	Private	Nonprofit	ment	than 100	499	999		
	Α	В	С	D	Α	В	С		
Total	2	13	1	1	8	7	1		
	11.8%	76.5%	5.9%	5.9%	50.0%	43.8%	6.3%		
How have the economic pros	pects of your cor	mpany change	ed since the be	ginning of the ye	ar?				
-2=Decrease	0	2	0	0	1	1	0		
significantly	0.0%	15.4%	0.0%	0.0%	12.5%	14.3%	0.0%		
-1=Decrease	0	1	0	0	0	0	0		
somewhat	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%		
0=Remained the same	1	5	1	0	3	4	0		
	50.0%	38.5%	100.0%	0.0%	37.5%	57.1%	0.0%		
1=Increase somewhat	1	5	0	1	4	1	1		
	50.0%	38.5%	0.0%	100.0%	50.0%	14.3%	100.0%		
2=Increase	0	0	0	0	0	1	0		
significantly	0.0%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%		
Mean	0.50	0.00	0.00	1.00	0.25	0.14	1.00		

How has the political and economic stability of Peru changed since the change in government? (Peru Only)

N=19	Total				Industry				
Number Col %		Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Manufac- turing	Other Industry
		Α	В	С	D	E	F	G	Н
Total	19 100.0%	2 10.5%	4 21.1%	5.3%	1 5.3%	1 5.3%	5 26.3%	2 10.5%	3 15.8%
How has the political ar	nd economic stability of P	eru changed sir	ice the change	e in governmer	<u>it?</u>				
Less stable	4	1	1	1	0	0	1	0	0
	21.1%	50.0%	25.0%	100.0%	0.0%	0.0%	20.0%	0.0%	0.0%
No change	3	0	1	0	0	0	1	1	0
	15.8%	0.0%	25.0%	0.0%	0.0%	0.0%	20.0%	50.0%	0.0%
More stable	11	1	2	0	1	1	2	1	3
	57.9%	50.0%	50.0%	0.0%	100.0%	100.0%	40.0%	50.0%	100.0%
Don't know	1	0	0	0	0	0	1	0	0
	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	0.0%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018 How has the political and economic stability of Peru changed since the change in government? (Peru Only)

N=19		Sales	Revenue			Foreign Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	0%	1-24%	More than 50%
	A	В	С	D	Е	Α	В	С
Total	11	3	2	2	1	11	7	1
	57.9%	15.8%	10.5%	10.5%	5.3%	57.9%	36.8%	5.3%
How has the political a	and economic stability o	of Peru change	ed since the ch	ange in govern	ment?			
Less stable	3	0	0	1	0	2	2	0
	27.3%	0.0%	0.0%	50.0%	0.0%	18.2%	28.6%	0.0%
No change	1	1	0	0	1	1	2	0
	9.1%	33.3%	0.0%	0.0%	100.0%	9.1%	28.6%	0.0%
	e				a			
More stable	7	1	2	1	0	8	2	1
	63.6%	33.3%	100.0%	50.0%	0.0%	72.7%	28.6%	100.0%
Don't know	0	1	0	0	0	0	1	0
	0.0%	33.3%	0.0%	0.0%	0.0%	0.0%	14.3%	0.0%

Duke, FGV, CFO magazine Global Business Outlook survey - Latin America - Second Quarter, 2018 How has the political and economic stability of Peru changed since the change in government? (Peru Only)

N=19		Ownershi	р		Number of Emp	loyees	
Number				Govern-	Fewer	100-	500-
Col %	Public	Private	Nonprofit	ment	than 100	499	999
	A	В	С	D	A	В	С
Total	2	13	1	1	8	7	1
Total	11.8%	76.5%	5.9%	5.9%	50.0%	43.8%	6.3%
How has the political and	d economic stability o	f Peru change	ed since the ch	ange in gover	nment?		
Less stable	0	4	0	0	2	1	0
	0.0%	30.8%	0.0%	0.0%	25.0%	14.3%	0.0%
No change	1	2	0	0	1	1	1
·	50.0%	15.4%	0.0%	0.0%	12.5%	14.3%	100.0%
More stable	1	6	1	1	4	5	0
	50.0%	46.2%	100.0%	100.0%	50.0%	71.4%	0.0%
Don't know	0	1	0	0	1	0	0
	0.0%	7.7%	0.0%	0.0%	12.5%	0.0%	0.0%

How has the political and economic stability of Peru changed since the change in government? (Peru Only) AVERAGE SCORE - Don't Know excluded

N=19	Total				Industry				
Number Col %		Retail/ Whole- sale A	Bank/Fin Insur Real Estate B	Mining Construc- tion C	Trans- portation Pub. Util D	Energy E	Service Consult- ing	Manufac- turing G	Other Industry H
		A	D	C	D	<u> </u>	Г	G	П
Total	19	2	4	1	1	1	5	2	3
	100.0%	10.5%	21.1%	5.3%	5.3%	5.3%	26.3%	10.5%	15.8%
-1=Less stable	4	1	1	1	0	0	1	0	0
How has the political and		Cra criarigea sii	ioc the change	, iii governinei					
	22.2%	50.0%	25.0%	100.0%	0.0%	0.0%	25.0%	0.0%	0.0%
0=No Change	3	0	1	0	0	0	1	1	0
	16.7%	0.0%	25.0%	0.0%	0.0%	0.0%	25.0%	50.0%	0.0%
1=More stable	11	1	2	0	1	1	2	1	3
	61.1%	50.0%	50.0%	0.0%	100.0%	100.0%	50.0%	50.0%	100.0%
Mean	0.39	0.00	0.25	-1.00	1.00	1.00	0.25	0.50	1.00

<u>How has the political and economic stability of Peru changed since the change in government? (Peru Only) AVERAGE SCORE - Don't Know excluded</u>

N=19			Sales	Revenue			Foreign Sales		
Number Col %		Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	0%	1-24%	More than 50%
		Α	В	С	D	Е	Α	В	С
Total		11	3	2	2	1	11	7	1
		57.9%	15.8%	10.5%	10.5%	5.3%	57.9%	36.8%	5.3%
How has the political and	d econ	omic stability c	of Peru change	ed since the ch	ange in govern	iment?			
-1=Less stable		3	0	0	1	0	2	2	0
		27.3%	0.0%	0.0%	50.0%	0.0%	18.2%	33.3%	0.0%
0=No Change		1	1	0	0	1	1	2	0
		9.1%	50.0%	0.0%	0.0%	100.0%	9.1%	33.3%	0.0%
		е				a			
1=More stable		7	1	2	1	0	8	2	1
		63.6%	50.0%	100.0%	50.0%	0.0%	72.7%	33.3%	100.0%
Mean		0.36	0.50	1.00	0.00	0.00	0.55	0.00	1.00

How has the political and economic stability of Peru changed since the change in government? (Peru Only) AVERAGE SCORE - Don't Know excluded

N=19		Ownershi	р		Number of Empl	oyees	
Number				Govern-	Fewer	100-	500-
Col %	Public	Private	Nonprofit	ment	than 100	499	999
	Α	В	С	D	А	В	С
Total	2	13	1	1	8	7	1
	11.8%	76.5%	5.9%	5.9%	50.0%	43.8%	6.3%
How has the political and	economic stability o	f Peru change	ed since the cha	ange in governi	ment?		
-1=Less stable	0	4	0	0	2	1	0
	0.0%	33.3%	0.0%	0.0%	28.6%	14.3%	0.0%
0=No Change	1	2	0	0	1	1	1
<u> </u>	50.0%	16.7%	0.0%	0.0%	14.3%	14.3%	100.0%
1=More stable	1	6	1	1	4	5	0
	50.0%	50.0%	100.0%	100.0%	57.1%	71.4%	0.0%

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=151	Tota	I			Co	ountry Whe	re Based					Industry	
Number Mean		Ecuador	Brazil	Peru	Mexico	Chile	Paragu ay	Colombi a	Argentin a	Other	Retail/ Whole- sale	Bank/ Fin Insur Real Estate	Mining Constru c- tion
		Α	В	С	D	Е	F	G	Н	I	Α	В	С
Number Percent	151 100.0%	75 49.7%	31 20.5%	19 12.6%	12 7.9%	9 6.0%	0.7%	0.7%	0.7%	1.3%	8 5.4%	15 10.1%	41 27.5%
% Approximate ROA	44	1	20	13	0	7	1	1	1	0	5	10	3
in 2017	6.67	18.00	6.06	9.96		1.80	8.00	-1.00	5.00		5.20	9.12	-5.43
% Expected ROA in	44	1	20	13	0	7	1	1	1	0	5	10	3
2018	9.45	20.00	9.02	10.86		8.57	10.00	0.30	4.00		6.20	12.93	6.30

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=151				Industry	,				
Number Mean	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	D	Е	F	G	Н	I	J	K	L
Number	2	3	12	1	4	13	8	2	40
Percent	1.3%	2.0%	8.1%	0.7%	2.7%	8.7%	5.4%	1.3%	26.8%
% Approximate ROA	2	3	8	1	1	7	0	0	3
in 2017	7.00	5.83	12.38	1.00	2.20	5.21			7.40
% Expected ROA in	2	3	8	1	1	7	0	0	3
2018	6.50	7.27	12.65	1.00	2.20	7.04			16.07

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=151			Sal	es Revenue				Fo	reign Sales		
Number	Less than						More				
Mean	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Number	39	12	7	7	4	3	4	83	28	3	7
Percent	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
% Approximate ROA	22	7	4	4	4	1	2	23	18	0	3
in 2017	6.73	2.90	8.88	14.55	3.05	8.00	5.50	5.44	7.89		8.67
9/ Expected BOA in	22	7	4	1	4	4	2	23	18	0	3
% Expected ROA in		/	-	4		1000				U	
2018	9.76	7.17	8.00	17.92	4.55	10.00	9.50	8.80	10.09		10.67

Return on assets (ROA=operating earnings/assets) (Winsorized)

N=151		Own	ership				Number of	Employees			
Number Mean	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	С	D	A	В	С	D	E	F	G
Number	18	121	6	2	26	23	6	3	1	4	2
Percent	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
% Approximate ROA	9	26	5	2	13	10	6	1	1	3	0
in 2017	9.43	5.50	8.78	7.25	5.75	11.30	1.53	15.00	2.20	1.67	
% Expected ROA in	9	26	5	2	13	10	6	1	1	3	0
2018	11.34	9.33	7.70	11.40	9.56	12.25	7.83	10.00	2.20	5.33	

Manufacturing capacity utilized (Winsorized)

N=11	Total			(Country Where	Based				
Number										
Mean		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	E	F	G	Н	<u> </u>
Number	11	0	1	2	2	5	0	1	0	0
Percent	100.0%	0.0%	9.1%	18.2%	18.2%	45.5%	0.0%	9.1%	0.0%	0.0%
% of capacity utilized	11	0	1	2	2	5	0	1	0	0
in first half of 2017	78.75		75.00	67.13	78.50	86.00		70.00		
% of capacity	11	0	1	2	2	5	0	1	0	0
utilization planned for the second half of 2017	83.82		80.00	77.50	83.50	89.00		75.00		
				е		С				

Manufacturing capacity utilized (Winsorized)

N=11						Indu	stry					
Number Mean	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	E	F	G	Н	I	J	K	L
Number	0	0	0	0	0	0	0	0	11	0	0	0
Percent	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%
% of capacity utilized	0	0	0	0	0	0	0	0	11	0	0	0
in first half of 2017									78.75			
% of capacity	0	0	0	0	0	0	0	0	11	0	0	0
utilization planned for the second half of 2017									83.82			

Manufacturing capacity utilized (Winsorized)

N=11			Sal	es Revenue				Fo	reign Sales		
Number Mean	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	Α	В	С	D	E	F	G	A	В	С	D
Number	3	3	2	1	0	2	0	0	8	1	2
Percent	27.3%	27.3%	18.2%	9.1%	0.0%	18.2%	0.0%	0.0%	72.7%	9.1%	18.2%
% of capacity utilized	3	3	2	1	0	2	0	0	8	1	2
in first half of 2017	80.00	86.67	59.63	77.00		85.00			77.66	75.00	85.00
% of capacity	3	3	2	1	0	2	0	0	8	1	2
utilization planned for the second half of 2017	85.00	83.33	80.00	82.00		87.50			83.38	80.00	87.50

Manufacturing capacity utilized (Winsorized)

N=11		Own	ership				Number of	Employees			
Number Mean	Public A	Private B	Nonprofit C	Govern- ment	Fewer than 100	100- 499 B	500- 999 C	1000- 2499 D	2500- 4999 E	5000- 9999 F	More than 10,000 G
	7.				,				_		<u> </u>
Number	2	8	0	0	2	5	1	1	0	0	1
Percent	20.0%	80.0%	0.0%	0.0%	20.0%	50.0%	10.0%	10.0%	0.0%	0.0%	10.0%
% of capacity utilized	2	8	0	0	2	5	1	1	0	0	1
in first half of 2017	85.00	81.50			85.00	72.25	90.00	75.00			80.00
% of capacity	2	8	0	0	2	5	1	1	0	0	1
utilization planned for the second half of 2017	87.50	83.38			90.00	78.40	95.00	80.00			85.00

Your job title (e.g., CFO, Asst. Treasurer, etc):

N=151	Total			C	Country Where	Based				
Number Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		A	В	С	D	E	F	G	Н	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
Other	88	72	8	4	1	2	0	0	0	1
	59.5%	97.3%	27.6%	21.1%	8.3%	22.2%	0.0%	0.0%	0.0%	50.0%
		BCDEFGH I	А	А	А	Α	А	Α	Α	Α
CEO	25	1	7	8	4	2	1	0	1	1
020	16.9%	1.4%	24.1%	42.1%	33.3%	22.2%	100.0%	0.0%	100.0%	50.0%
	10.0 /0	BCDEFHI	A	Α	A	Α	Α	0.070	Α	Α
CFO	24	1	9	6	4	3	0	1	0	0
	16.2%	1.4%	31.0%	31.6%	33.3%	33.3%	0.0%	100.0%	0.0%	0.0%
		BCDEG	Α	Α	Α	Α		Α		
VP of Finance	6	0	1	0	3	2	0	0	0	0
	4.1%	0.0%	3.4%	0.0%	25.0%	22.2%	0.0%	0.0%	0.0%	0.0%
		DE	d	de	Abc	Ac				
Controller	5	0	4	1	0	0	0	0	0	0
	3.4%	0.0%	13.8%	5.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		В	A							
Treasurer	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Your job title (e.g., CFO, Asst. Treasurer, etc):

N=151						Industry						
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc- tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun- ications Media	Tech Soft- Hardware Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	A	В	С	D	E	F	G	Н	1	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	4 2.7%	13 8.7%	8 5.4%	2 1.3%	40 26.8%
Other	3 37.5%	5 35.7%	36 87.8%	0.0%	3 100.0%	3 25.0%	0.0%	0.0%	1 7.7%	6 75.0%	1 50.0%	30 76.9%
	CI	CL	ABDFgHI	CI	fl	CejL	С	CL	CEJL	fl		aBdFHI
CEO	37.5%	5 35.7%	2 4.9%	0.0%	0.0%	6 50.0%	0.0%	33.3%	7.7%	0.0%	50.0%	4 10.3%
	С	CI	ABFk			CijL			f	f	С	bF
CFO	1 12.5% d	28.6% C	2 4.9% bDfGI	2 100.0% aCjL	0.0%	3 25.0% c	1 100.0% CI	33.3%	5 38.5% CI	1 12.5% d	0 0.0%	4 10.3% Dgi
VP of Finance	0.0%	0 0.0% i	0 0.0% Ij	0 0.0%	0.0%	0 0.0% i	0 0.0%	0 0.0%	5 38.5% bCfL	1 12.5% cl	0.0%	0 0.0% lj
Controller	1 12.5%	0 0.0% h	1 2.4% h	0.0%	0.0%	0.0%	0.0%	1 33.3% bcl	7.7%	0.0%	0.0%	1 2.6% h
Treasurer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Your job title (e.g., CFO, Asst. Treasurer, etc):

N=151			Sales	Revenue				Foreign S	Sales		
Number Col %	Less than \$25 million	\$25-99 million	\$100-499 million	\$500-999 million	\$1-4.9 billion	\$5-9.9 billion	More than \$10 billion	0%	1-24%	25-50%	More than 50%
	A	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
Total	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
Other	5	2	0	4	1	2	2	47	11	0	2
	13.2%	16.7%	0.0%	57.1%	25.0%	66.7%	66.7%	58.0%	39.3%	0.0%	28.6%
	dfg		dfg	ac		ac	ac				
CEO	20	3	0	0	0	0	1	18	5	0	1
	52.6%	25.0%	0.0%	0.0%	0.0%	0.0%	33.3%	22.2%	17.9%	0.0%	14.3%
	cd		a	а							
CFO	9	4	6	2	2	0	0	13	9	1	1
	23.7%	33.3%	85.7%	28.6%	50.0%	0.0%	0.0%	16.0%	32.1%	33.3%	14.3%
	С	С	Abfg			С	С				
VP of Finance	1	2	1	1	0	1	0	0	3	2	1
	2.6%	16.7%	14.3%	14.3%	0.0%	33.3%	0.0%	0.0%	10.7%	66.7%	14.3%
	f					a		BCD	Ac	Ab	A
Controller	3	1	0	0	1	0	0	3	0	0	2
	7.9%	8.3%	0.0%	0.0%	25.0%	0.0%	0.0%	3.7%	0.0%	0.0%	28.6%
								D	D		AB
Treasurer	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Your job title (e.g., CFO, Asst. Treasurer, etc):

N=151		Owners	hip			Nι	umber of Empl	oyees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	C	D	A	В	С	D	Е	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
Other	5	78	1	2	5	3	3	0	0	2	0
	29.4%	65.5%	16.7%	100.0%	20.0%	13.0%	50.0%	0.0%	0.0%	50.0%	0.0%
	В	Ac	b								
CEO	1	21	2	0	11	7	1	0	0	0	0
	5.9%	17.6%	33.3%	0.0%	44.0%	30.4%	16.7%	0.0%	0.0%	0.0%	0.0%
CFO	7	13	3	0	7	9	2	2	1	1	0
	41.2%	10.9%	50.0%	0.0%	28.0%	39.1%	33.3%	66.7%	100.0%	25.0%	0.0%
	В	AC	В								
VP of Finance	2	4	0	0	1	2	0	1	0	0	1
	11.8%	3.4%	0.0%	0.0%	4.0%	8.7%	0.0%	33.3%	0.0%	0.0%	100.0%
					G	g	g				Abc
Controller	2	3	0	0	1	2	0	0	0	1	0
	11.8%	2.5%	0.0%	0.0%	4.0%	8.7%	0.0%	0.0%	0.0%	25.0%	0.0%
Treasurer	0	0	0	0	0	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

What is your age?

N=151	Total			C	ountry Where	Based				
Number Col %		Ecuador	Brazil	Peru	Mexico	Chile	Paraguay	Colombia	Argentina	Other
		Α	В	С	D	E	F	G	H	I
Total	151	75	31	19	12	9	1	1	1	2
	100.0%	49.7%	20.5%	12.6%	7.9%	6.0%	0.7%	0.7%	0.7%	1.3%
<40	9	0	5	2	2	0	0	0	0	0
	11.7%	0.0%	16.1%	10.5%	18.2%	0.0%	0.0%	0.0%	0.0%	0.0%
40-49	30	0	15	6	4	1	1	1	1	1
	39.0%	0.0%	48.4%	31.6%	36.4%	11.1%	100.0%	100.0%	100.0%	50.0%
50-59	23	2	7	7	4	3	0	0	0	0
	29.9%	100.0%	22.6%	36.8%	36.4%	33.3%	0.0%	0.0%	0.0%	0.0%
		b	a							
>=60	14	0	4	4	1	4	0	0	0	1
	18.2%	0.0%	12.9%	21.1%	9.1%	44.4%	0.0%	0.0%	0.0%	50.0%
			е			b				
Prefer not to answer	1	0	0	0	0	1	0	0	0	0
	1.3%	0.0%	0.0%	0.0%	0.0%	11.1%	0.0%	0.0%	0.0%	0.0%

What is your age?

N=151						Indu	stry					
Number Col %	Retail/ Whole- sale	Bank/Fin Insur Real Estate	Mining Construc - tion	Trans- portation Pub. Util	Energy	Service Consult- ing	Commun - ications Media	Tech Soft- Hardwar e Bio	Manufac- turing	Health- care Pharm	Agr, Pub Admin	Other Industry
	Α	В	С	D	Е	F	G	Н	I	J	K	L
Total	8 5.4%	15 10.1%	41 27.5%	1.3%	3 2.0%	12 8.1%	0.7%	2.7%	13 8.7%	8 5.4%	1.3%	40 26.8%
<40	0.0%	13.3%	20.0%	0.0%	1 33.3%	0 0.0% I	0.0%	1 25.0%	7.7%	0.0%	0.0%	3 33.3% f
40-49	50.0%	26.7%	20.0%	2 100.0%	33.3%	8 66.7%	1 100.0%	1 25.0%	3 23.1%	1 50.0%	0.0%	33.3%
50-59	2	7	2	0	1	bi 3	0	1	f 4	1	1	1
	25.0%	46.7%	40.0%	0.0%	33.3%	25.0%	0.0%	25.0%	30.8%	50.0%	100.0%	11.1%
>=60	25.0%	13.3%	20.0%	0.0%	0.0%	8.3%	0.0%	1 25.0%	30.8%	0.0%	0.0%	2 22.2%
Prefer not to answer	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	0.0%	0.0%	0.0%

What is your age?

N=151			Sal	es Revenue				Fo	reign Sales		
Number	Less than						More				
Col %	\$25	\$25-99	\$100-499	\$500-999	\$1-4.9	\$5-9.9	than \$10				More
	million	million	million	million	billion	billion	billion	0%	1-24%	25-50%	than 50%
	Α	В	С	D	E	F	G	Α	В	С	D
Total	39	12	7	7	4	3	4	83	28	3	7
	51.3%	15.8%	9.2%	9.2%	5.3%	3.9%	5.3%	68.6%	23.1%	2.5%	5.8%
<40	5	2	0	0	0	1	1	6	1	0	2
	12.8%	18.2%	0.0%	0.0%	0.0%	33.3%	25.0%	14.6%	4.0%	0.0%	28.6%
40-49	18	0	4	4	2	1	1	16	10	1	3
	46.2%	0.0%	57.1%	57.1%	50.0%	33.3%	25.0%	39.0%	40.0%	50.0%	42.9%
	В	Acde	b	b	b						
50-59	7	5	3	2	2	1	2	12	8	1	1
	17.9%	45.5%	42.9%	28.6%	50.0%	33.3%	50.0%	29.3%	32.0%	50.0%	14.3%
>=60	8	4	0	1	0	0	0	7	5	0	1
	20.5%	36.4%	0.0%	14.3%	0.0%	0.0%	0.0%	17.1%	20.0%	0.0%	14.3%
Prefer not to answer	1	0	0	0	0	0	0	0	1	0	0
1 TOTAL HOL TO ALIGNE!	2.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	4.0%	0.0%	0.0%

What is your age?

N=151		Own	ership				Number of	Employees			
Number Col %	Public	Private	Nonprofit	Govern- ment	Fewer than 100	100- 499	500- 999	1000- 2499	2500- 4999	5000- 9999	More than 10,000
	Α	В	Ċ	D	A	В	С	D	E	F	G
Total	18	121	6	2	26	23	6	3	1	4	2
	12.2%	82.3%	4.1%	1.4%	40.0%	35.4%	9.2%	4.6%	1.5%	6.2%	3.1%
<40	3	6	0	0	5	2	0	0	0	1	1
	17.6%	12.2%	0.0%	0.0%	19.2%	8.7%	0.0%	0.0%	0.0%	25.0%	50.0%
40-49	8	15	3	1	8	9	1	2	1	3	0
	47.1%	30.6%	50.0%	50.0%	30.8%	39.1%	16.7%	66.7%	100.0%	75.0%	0.0%
50-59	5	15	2	1	8	8	2	1	0	0	1
	29.4%	30.6%	33.3%	50.0%	30.8%	34.8%	33.3%	33.3%	0.0%	0.0%	50.0%
>=60	1	12	1	0	4	4	3	0	0	0	0
	5.9%	24.5%	16.7%	0.0%	15.4%	17.4%	50.0%	0.0%	0.0%	0.0%	0.0%
Prefer not to answer	0	1	0	0	1	0	0	0	0	0	0
	0.0%	2.0%	0.0%	0.0%	3.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%