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1a. Are you more or less optimistic about your country's economy compared to last quarter?

	Number	Percent	95% CI
1=More optimistic	1	7.1 %	± 15.5 %
0=No change	2	14.3 %	± 21.0 %
-1=Less optimistic	11	78.6 %	± 24.6 %
Total	14	100.0 %	_

Mean = -0.71 SD = 0.61

<u>1b. Rate your optimism about your country's economy on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.</u>

Minimum = 0

Maximum = 80

Mean = 50.38

Median = 57.50

Standard Deviation (Unbiased Estimate) = 24.62

95 Percent Confidence Interval Around The Mean = 37.00 - 63.77

4 Groups

1 = 40 2 = 57.50 3 = 73.75

Valid Cases = 13 Missing Cases = 1

Response Percent = 92.9%

<u>2a. Are you more or less optimistic about the financial prospects for your own company compared to last quarter?</u>

	Number	Percent	95% CI
1=More optimistic	2	14.3 %	± 21.0 %
0=No change	5	35.7 %	± 28.8 %
-1=Less optimistic	7	50.0 %	± 30.0 %
Total	14	100.0 %	

Mean = -0.36 SD = 0.74

2b. Rate your optimism about the financial prospects for your own company on a scale from 0-100, with 0 being the least optimistic and 100 being the most optimistic.

```
Minimum = 0

Maximum = 90

Mean = 58.46

Median = 72.50

Standard Deviation (Unbiased Estimate) = 27.42
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95 Percent Confidence Interval Around The Mean = 43.56 - 73.36

4 Groups

1 = 45 2 = 72.50 3 = 75

Valid Cases = 13 Missing Cases = 1 Response Percent = 92.9%

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Unweighted - Winsorized]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
Revenue	9.28	17.34	-0.54 - 19.09	5	-5	59.42	12
Technology spending	3.53	4.54	0.72 - 6.34	3	0	12.29	10
Health care costs	3.30	2.58	1.61 - 4.98	4	0	7.69	9
Research and development spending	3.25	4.37	0.22 - 6.28	3	0	10	8
Marketing/advertising spending	3.17	8.16	-2.16 - 8.51	1.50	-10	19.57	9
Number of domestic full-time employees	3.02	4.55	0.04 - 5.99	2.50	0	14.17	9
Wages/Salaries	2.87	2.35	1.54 - 4.20	3	0	7.38	12
Earnings	1.91	9.54	-3.48 - 7.31	0	-14.30	18.31	12
Capital spending	1.46	9.70	-4.55 - 7.47	0	-18	19.62	10
Prices of your products	1.18	1.48	0.31 - 2.06	1	0	4.03	11

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months for: [Unweighted - Sorted]

(N=14)

	Mean & SD	Positive 1	Zero 0	Negative -1	Total
	0.83	10	2	0	12
Wages/Salaries	0.39	83.33%	16.67%	0.00%	100.00%
	0.78	7	2	0	9
Health care costs	0.44	77.78%	22.22%	0.00%	100.00%
Number of domestic full-	0.56	5	4	0	9
time employees	0.53	55.56%	44.44%	0.00%	100.00%
Research and	0.50	4	4	0	8
development spending	0.53	50.00%	50.00%	0.00%	100.00%
	0.50	5	5	0	10
Technology spending	0.53	50.00%	50.00%	0.00%	100.00%
	0.45	5	6	0	11
Prices of your products	0.52	45.45%	54.55%	0.00%	100.00%
Marketing/advertising	0.44	5	3	1	9
spending	0.73	55.56%	33.33%	11.11%	100.00%
	0.33	7	2	3	12
Revenue	0.89	58.33%	16.67%	25.00%	100.00%
	0.20	4	4	2	10
Capital spending	0.79	40.00%	40.00%	20.00%	100.00%
	0.00	5	2	5	12
Earnings	0.95	41.67%	16.67%	41.67%	100.00%

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted - Sorted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
Revenue	10.81	7.89	5.36 - 16.27	14.01	-5	59.42	8
Earnings	9.79	9.54	3.19 - 16.38	9.65	-14.30	18.31	8
Capital spending	8.44	10.97	0.78 - 16.11	4.65	-18	19.62	8
Research and development spending	5.74	4.19	2.74 - 8.74	3	0	10	7
Technology spending	5.52	4.26	2.54 - 8.50	4.70	0	12.29	8
Marketing/advertising spending	3.11	4.52	-0.06 - 6.29	1.94	-10	19.57	8
Prices of your products	2.17	1.04	1.45 - 2.89	2	0	4.03	8

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted - Sorted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
Health care costs	6.66	2.05	5.16 - 8.16	5.24	0	7.69	7
Number of domestic full-time employees	3.09	2.05	1.59 - 4.60	3	0	14.17	7
Wages/Salaries	2.81	1.22	1.95 - 3.67	3.72	0	7.38	8

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [Public Companies - Winsorized - Revenue Weighted]

	Mean	SD	95% CI	Median	Minimum	Maximum
Earnings	13.12	5.58	8.83 - 17.40	14.16	8	18.31
Revenue	13.08	6.24	8.29 - 17.87	15.55	10	59.42

4. For your country: In which quarter do you expect a downturn (recession) will occur?

	Number	Percent	Cumulative
Already	2	14.3 %	14.3 %
2019Q1	4	28.6 %	42.9 %
2019Q2	0	0.0 %	42.9 %
2019Q3	4	28.6 %	71.4 %
2019Q4	2	14.3 %	85.7 %
2020Q1	1	7.1 %	92.9 %
2020Q2	0	0.0 %	92.9 %
2020Q3	0	0.0 %	92.9 %
2020Q4	1	7.1 %	100.0 %
2021Q1	0	0.0 %	100.0 %
2021Q2	0	0.0 %	100.0 %
2021Q3	0	0.0 %	100.0 %
2021Q4	0	0.0 %	100.0 %
2022Q1	0	0.0 %	100.0 %
2022Q2	0	0.0 %	100.0 %
2022Q3	0	0.0 %	100.0 %
2022Q4	0	0.0 %	100.0 %
2023	0	0.0 %	100.0 %
Never	0	0.0 %	100.0 %
Total	14	100.0 %	100.0 %

5. We'd like to get a sense of possible economic growth outcomes for your country in 2019. Please indicate your assessment of the 'worst case', best guess, and 'best case' for real GDP growth in 2019.

	Mean	SD	95% CI	Median	Minimum	Maximum	<u>Total</u>
Worst Case: There is a 1-in-10 chance that in 2019 real GDP growth will be less than:	0.75	2.06	-0.33 - 1.83	1	-5	5	14
Best Guess: I expect 2019 real GDP growth will be:	1.79	2.72	0.36 - 3.21	1.50	-3	10	14
Best Case: There is a 1-in-10 chance that in 2019 real GDP growth will be greater than:	3.61	4.76	1.11 - 6.10	2.50	1	20	14

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Revenue Weighted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
Capital spending	8.44	10.97	0.78 - 16.11	4.65	-18	19.62	8

6. If your worst case real GDP growth were to actually occur in 2019, what would be your company's PERCENTAGE CHANGE during 2019? [All Companies - Winsorized - Revenue Weighted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
% change in capital spending in 2019	2.43	5.68	-1.48 - 6.35	0	-14	8	8

3. Relative to the previous 12 months, what will be your company's PERCENTAGE CHANGE during the next 12 months? [All Companies - Winsorized - Employee Weighted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
Number of domestic full-time employees	3.09	2.05	1.59 - 4.60	3	0	14.17	7

6. If your worst case real GDP growth were to actually occur in 2019, what would be your company's PERCENTAGE CHANGE during 2019? [All Companies - Winsorized - Employee Weighted]

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
% change in number of domestic full-time employees in 2019	2.02	1.71	0.81 - 3.22	2.21	-5.31	3	8

7. When you consider the optimal amount of debt for your firm or optimal capital structure, what are the primary metrics your company uses? (rank top 3) ALL RESPONDENTS

(N=10)

					Not ranked in	
	Mean	#1	#2	#3	top 3	Total
	2.30	5	1	0	4	10
Debt/EBITDA		50.0%	10.0%	0.0%	40.0%	100.0%
Debt/Assets [Total Debt	2.80	3	1	1	5	10
/ Total Assets]		30.0%	10.0%	10.0%	50.0%	100.0%
Debt/Equity [Total Debt /	3.00	1	2	3	4	10
Market Equity]		10.0%	20.0%	30.0%	40.0%	100.0%
	3.20	0	2	4	4	10
Interest coverage		0.0%	20.0%	40.0%	40.0%	100.0%
Debt/Value [Total Debt /						
(Total Debt + Market	3.50	1	1	0	8	10
Equity)]		10.0%	10.0%	0.0%	80.0%	100.0%
	3.70	1	0	0	9	10
Credit rating		10.0%	0.0%	0.0%	90.0%	100.0%
	3.80	0	1	0	9	10
Other		0.0%	10.0%	0.0%	90.0%	100.0%

7. When you consider the optimal amount of debt for your firm or optimal capital structure, what are the primary metrics your company uses? (rank top 3) RESPONDENTS WITH A CREDIT RATING

--- No Response ---

7. When you consider the optimal amount of debt for your firm or optimal capital structure, what are the primary metrics your company uses? OTHERS

OTHER: When you consider the optimal amount of debt for your firm or optimal capital structure, what are the primary metrics your company uses

Communication/Media Fixed Charge Coverage

IN

Other We don't currently have any

debt.

7. What is your company's current debt ratio?

N=10	Total	Primary Debt Ratio:					
Mean		Debt			Debt		
Median		Assets	Debt Value	Debt Equity	EBITDA		
		Α	В	С	D		
Number	10	4	1	1	4		
Percent	100.0%	40.0%	10.0%	10.0%	40.0%		
What is your company's	23.13	38.00	75.00		1.08		
current debt ratio?	2.20	51.00	52.50	15.00	1.00		

7. Does your firm have a target debt ratio or an acceptable range within which you try to keep your debt ratio?

N=12 Total Primary Debt Ratio:					o:	
		Debt			Debt	Interest
		Assets	Debt Value	Debt Equity	EBITDA	Coverage
		Α	В	С	D	E
T-4-1	12	-	4	4	4	4
Total	12	5	1	1	4	1
	100.0%	41.7%	8.3%	8.3%	33.3%	8.3%
No target/range	7	4	1	1	0	1
3 3 6 4 3 6	58.3%	80.0%	100.0%	100.0%	0.0%	100.0%
		d			a	
Flexible target/range	3	1	0	0	2	0
rioniale targety range	25.0%	20.0%	0.0%	_	50.0%	0.0%
Company bat tight toward.	2	0	0	0	2	0
Somewhat tight target/	2	0	0	_	2	0
range	16.7%	0.0%	0.0%	0.0%	50.0%	0.0%
Strict target/range	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

7. Over the past 10 years, about how many times has your firm made significant changes to your target / acceptable range for debt ratio?

N=7	Total	Primary Debt Ratio:				
		Debt			Debt	Interest
		Assets	Debt Value	Debt Equity	EBITDA	Coverage
		Α	В	С	D	E
Total	7	2	0	1	4	0
	100.0%	28.6%	0.0%	14.3%	57.1%	0.0%
0	2	0	0	0	2	0
	28.6%	0.0%	0.0%	0.0%	50.0%	0.0%
1	2	1	0	0	1	0
	28.6%	50.0%	0.0%	0.0%	25.0%	0.0%
2	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
3	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
4	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
5	1	1	0	0	0	0
	14.3%	50.0%	0.0%	0.0%	0.0%	0.0%
6+	1	0	0	0	1	0
	14.3%	0.0%	0.0%	0.0%	25.0%	0.0%
Don't Know	1	0	0	1	0	0
	14.3%	0.0%	0.0%	100.0%	0.0%	0.0%

8. What is your upper limit acceptable debt ratio? (That is, if your debt ratio were to exceed the upper limit, your company would take action to reduce your debt ratio down to an acceptable level)

N=9	Total	Primary Debt Ratio:					
		Debt	Dalat Value	Dalat Facility	Debt	Interest	
		Assets A	Debt Value B	Debt Equity	EBITDA D	Coverage E	
		A	D	C	ע	<u> </u>	
Total	9	5	1	1	1	1	
	100.0%	55.6%	11.1%	11.1%	11.1%	11.1%	
We set an upper limit	2	2	0	0	0	0	
	22.2%	40.0%	0.0%	0.0%	0.0%	0.0%	
We don't really set an	7	3	1	1	1	1	
upper limit	77.8%	60.0%	100.0%	100.0%	100.0%	100.0%	

8. Upper limit debt ratio:

N=6	Total	Primary Debt Ratio:				
Mean	·	Debt		Debt		
Median		Assets	Debt Equity	EBITDA		
		Α	В	С		
Number	6	3	1	2		
Percent	100.0%	50.0%	16.7%	33.3%		
Upper limit debt ratio:	20.38 3.30	38.33 57.50		2.65 1.00		

8. If your firm were to exceed the upper limit, about how long would your company take to reduce your debt ratio down to an acceptable level?

N=2	Total	Primary Debt Ratio:				
		Debt			Debt	Interest
		Assets	Debt Value	Debt Equity	EBITDA	Coverage
		Α	В	С	D	E
Total	2	1	1	0	0	0
	100.0%	50.0%	50.0%	0.0%	0.0%	0.0%
Timetable (see next	0	0	0	0	0	0
page)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No specific timetable	2	1	1	0	0	0
	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%
Other	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

8. How long would it take your company to reduce your debt ratio down to an acceptable level? (in years):

N=1	Total	Primary Debt Ratio:
Mean		Debt
Median		Assets
		Α
Number	1	1
Percent	100.0%	100.0%
How long would it take	3.80	3.80
your company to reduce	1.90	1.90
your debt ratio down to		
an acceptable level? (in		
years)		

OTHER: 8. If your firm were to exceed the upper limit, about how long would your company take to reduce your debt ratio down to an acceptable level?

--- No Response ---

9. What is your lower limit acceptable debt ratio? (That is, if your debt ratio were to fall below the lower limit, your company would take action to increase your debt ratio up to an acceptable level)

N=12	Total	Primary Debt Ratio:				
		Debt			Debt	Interest
		Assets	Debt Value	Debt Equity	EBITDA	Coverage
		Α	В	С	D	E
Total	12	5	1	1	4	1
	100.0%	41.7%	8.3%	8.3%	33.3%	8.3%
We set a lower limit	2	1	0	0	1	0
	16.7%	20.0%	0.0%	0.0%	25.0%	0.0%
We don't really set a	10	4	1	1	3	1
lower limit	83.3%	80.0%	100.0%	100.0%	75.0%	100.0%

9. Lower limit debt ratio:

N=3	Total	Primary Debt Ratio:		
Mean		Debt		Debt
Median		Assets	Debt Equity	EBITDA
		Α	В	С
Number	3	1	1	1
Percent	100.0%	33.3%	33.3%	33.3%
Lower limit debt ratio:	2.00 2.75	5.00 2.75		0.50 0.50

9. If your firm were to fall below the lower limit, about how long would your company take to increase your debt ratio up to an acceptable level?

N=1	Total	Primary Debt Ratio:				
		Debt	5 1	- 1	Debt	Interest
		Assets	Debt Value	Debt Equity	EBITDA	Coverage
		A	В	С	D	<u>E</u>
Total	1	1	0	0	0	0
	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Timetable (see next	0	0	0	0	0	0
page)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
No specific timetable	1	1	0	0	0	0
	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%
Other	0	0	0	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

9. How long would it take your company to increase your debt ratio up to an acceptable level? (in years)

N=1	Total	Primary Debt Ratio:
Mean Median		Debt EBITDA A
Number Percent	1 100.0%	1 100.0%
How long would it take your company to increase your debt ratio up to an acceptable level? (in years)	2.00 1.00	2.00 1.00

OTHER: 9. If your firm were to exceed the lower limit, about how long would your company take to increase your debt ratio up to an acceptable level?

--- No Response ---

If your company were to issue bonds in 2019, in what currency would they be issued?

IN	If your company were to issue bonds in 2019, in what currency would they be issued?
Tech [Soft/Hard/Bio]	CAD
Energy	CAD
Communication/Media	CAD
Mining/Construction	can
Other	Canadian
Services, Consulting	na
Retail/Wholesale	USD
Bank/Fin/Insur/Real Est	USD
Tech [Soft/Hard/Bio]	usd

Return on assets (ROA=operating earnings/assets) (Winsorized)

	Mean	SD	95% CI	Median	Minimum	Maximum	Total
% Approximate ROA in 2018	10.25	12.98	2.20 - 18.30	10	-15.70	30	10
% Expected ROA in 2019	11.09	10.66	4.48 - 17.70	8	0	32.40	10

Manufacturing capacity utilized (Winsorized)

--- No Response ---

<u>Industry</u>

	Number	Percent	95% CI
Technology [Software/Hardware/Biotech]	3	21.4 %	± 24.6 %
Banking/Finance/Insurance/Real Estate	2	14.3 %	± 21.0 %
Services, Consulting	2	14.3 %	± 21.0 %
Retail/Wholesale	2	14.3 %	± 21.0 %
Energy	1	7.1 %	± 15.5 %
Mining/Construction	1	7.1 %	± 15.5 %
Public Administration	1	7.1 %	± 15.5 %
Communication/Media	1	7.1 %	± 15.5 %
Agriculture, Forestry, & Fishing	0	0.0 %	± 0.0 %
Transportation & Public Utilities	0	0.0 %	± 0.0 %
Manufacturing	0	0.0 %	± 0.0 %
Healthcare/Pharmaceutical	0	0.0 %	± 0.0 %
Other Industry	1	7.1 %	± 15.5 %
Total	14	100.0 %	

Industry (Other specified)

--- No Response ---

Sales Revenue

	Number	Percent	95% CI
Less than \$25 million	6	42.9 %	± 29.7 %
\$25-99 million	2	14.3 %	± 21.0 %
\$100-499 million	2	14.3 %	± 21.0 %
\$500-999 million	1	7.1 %	± 15.5 %
\$1-4.9 billion	2	14.3 %	± 21.0 %
\$5-9.9 billion	0	0.0 %	± 0.0 %
More than \$10 billion	1	7.1 %	± 15.5 %
Total	14	100.0 %	

Sales Revenue (Millions)

```
Minimum = 25
```

Maximum = 11000

Mean = 1330.29

Median = 62

Variance (Unbiased Estimate) = 8844515.14

Standard Deviation (Unbiased Estimate) = 2973.97

Standard Error Of The Mean = 794.83

95 Percent Confidence Interval Around The Mean = -227.58 - 2888.15

99 Percent Confidence Interval Around The Mean = -716.40 - 3376.97

Skewness = 2.71

Kolmogorov-Smirnov Statistic For Normality = 1.45

Quartiles

1 = 25

2 = 62

3 = 1875

Valid Cases = 14

Missing Cases = 0

Response Percent = 100.0%

Number of Employees

	Number	Percent	95% CI
Fewer than 100	7	53.8 %	± 30.3 %
100-499	2	15.4 %	± 21.2 %
500-999	1	7.7 %	± 15.6 %
1,000-2,499	0	0.0 %	± 0.0 %
2,500-4,999	1	7.7 %	± 15.6 %
5,000-9,999	0	0.0 %	± 0.0 %
Over 10,000	2	15.4 %	± 21.2 %
Total	13	100.0 %	

Missing Cases = 1 Response Percent = 92.9 %

Number of Employees

```
Minimum = 100
```

Maximum = 12000

Mean = 2292.31

Median = 200

Variance (Unbiased Estimate) = 19547019.23

Standard Deviation (Unbiased Estimate) = 4421.20

Standard Error Of The Mean = 1226.22

95 Percent Confidence Interval Around The Mean = -111.08 - 4695.70

99 Percent Confidence Interval Around The Mean = -865.21 - 5449.83

Skewness = 1.75

Kolmogorov-Smirnov Statistic For Normality = 1.57

Quartiles

1 = 100

2 = 200

3 = 3000

Valid Cases = 13

Missing Cases = 1

Response Percent = 92.9%

Where are you personally located?

	Number	Percent	95% CI
Canada	14	100.0 %	± 0.0 %
Mountain U.S.	0	0.0 %	± 0.0 %
Midwest U.S.	0	0.0 %	± 0.0 %
South Central U.S.	0	0.0 %	± 0.0 %
South Atlantic U.S.	0	0.0 %	± 0.0 %
Pacific US	0	0.0 %	± 0.0 %
Northeast U.S.	0	0.0 %	± 0.0 %
Latin America	0	0.0 %	± 0.0 %
Europe	0	0.0 %	± 0.0 %
Asia	0	0.0 %	± 0.0 %
Africa	0	0.0 %	± 0.0 %
Other	0	0.0 %	± 0.0 %
Total	14	100.0 %	

Headquarters Canada (Other Specified)

--- No Response ---

Ownership

	Number	Percent	95% CI
Private	8	66.7 %	± 30.2 %
Public	3	25.0 %	± 25.1 %
Nonprofit	1	8.3 %	± 15.8 %
Total	12	100.0 %	

Missing Cases = 2 Response Percent = 85.7 %

Foreign Sales

	Number	Percent	95% CI
0%	7	50.0 %	± 30.0 %
1-24%	3	21.4 %	± 24.6 %
25-50%	0	0.0 %	± 0.0 %
More than 50%	4	28.6 %	± 27.1 %
Total	14	100.0 %	

In what region of the world are most of your foreign sales?

	Number	Percent	95% CI
US/Canada	6	85.7 %	± 35.0 %
Europe	1	14.3 %	± 35.0 %
Asia/Pacific Basin	0	0.0 %	± 0.1 %
Latin America	0	0.0 %	± 0.1 %
Africa	0	0.0 %	± 0.1 %
Total	7	100.0 %	

Your job title (e.g., CFO, Asst. Treasurer, etc):

	Number	Percent
CFO	6	42.9 %
VP of Finance	3	21.4 %
Other	3	21.4 %
CEO	2	14.3 %
Controller	0	0.0 %
Treasurer	0	0.0 %
Total	14	100.0 %

What is your age?

	Number	Percent	95% CI
<40	0	0.0 %	± 0.0 %
40-49	1	7.1 %	± 15.5 %
50-59	8	57.1 %	± 29.7 %
>=60	5	35.7 %	± 28.8 %
Prefer not to answer	0	0.0 %	± 0.0 %
Total	14	100.0 %	